

enrolled as members. About that time it was discovered that, not being incorporated, each member was liable for whatever of debt the Society might incur. It began to be seen, too, that the Society was intended to be a sort of "intelligence office" for the public in general, as well as for the benefit of those who paid its expenses. No provision was made for paying Directors for the time they would have to give to the management of the business - there was no stock from which they could derive dividends - no profits - in short nothing to induce either members, or officers, to give any attention to the affairs of the Society. Each seemed to think that - having paid his twenty five dollars - he had nothing more to do with it. The result was that the conduct of affairs was left almost entirely on my hands. The Society was organized complete, in London - in June 1873. But before that date I saw that its plan would not do, and informed Mr. Griffing - who was then in London - of the fact. Some of those who signed as members refused to pay their fees - others paid with expressions of discontent - others with orders to erase their names from the roll. And most of them, and of the outsiders, regarded the whole project as a Utopian scheme - a humbug - or a swindle. The thing did not meet their views. They knew that the public always undervalued favors that were thrust upon them - they expected