

EAST TENNESSEE STATE NORMAL SCHOOL

JOHNSON CITY

SIDNEY G. GILBREATH, PRESIDENT

May 10, 1915

Mr A B Ketron
Bloomingdale
Tennessee

Dear Mr Ketron: In our Summer Term Bulletin, copy of which I am sending you under separate wrapper, will be found in our courses in Education the titles of the Reading Circle books for this year. Teachers who attend the Summer Term are not required to take the Reading Circle Examination. If you want the books, however, I am sure they could be purchased in Johnson City.

Sincerely yours,

g" d

Sidney G. Gilbreath

Blountville Masonic Institute, Blountville, Tenn.





Post Card

FOR CORRESPONDENCE

FOR ADDRESS ONLY



Mr. A. B. Ketron
 Bloomingdale,
 Tenn.

Mr. A. B. Ketron
 Bloomingdale,
 Tenn.

Mr. A. B. Ketron
 Bloomingdale,
 Tenn.

REGISTRATION



CERTIFICATE.

To whom it may concern, Greetings:

THESE PRESENTS ATTEST, That in accordance with the proclamation of the President of the United States, and in compliance with law

A

(First name)

B

(Middle name)

Ketron

(Last name)

Bloomington

(No.)

(Street or R. F. D. No.)

(City or town)

(County)

(State)

has submitted himself to registration and has by me been duly registered this *12* day of *Sept*, 1918, under the supervision of the Local Box designated on the back hereof.

S. D. Faust

Register

2-66172

(Place stamp of Local Board on back of this card.)

Local 9 and for the County of Sullivan,
STATE OF TENNESSEE,
Bristol, Tennessee.

August 12th 1919.

Dear sir:

This is a very urgent call for your presence at Bluff City on Saturday, August 16th, 10:30 A.M. You are appointed as a member of the Reconstruction Council of Sullivan County for after war work to represent your home community.

The War Work Council, representing the Protestant forces in America, has carried forward a very aggressive religious, educational and recreational program among soldiers in the home camps and overseas. Now that the war is over, we feel that we have an equally pressing obligation to co-operate with the churches in the home communities in helping to fit the returned soldiers into community life so that he may be intelligently related to the constructive forces of the community. The War Work Council will help us in this undertaking.

Every county in the south is urged through this method to improve its health, economical, recreational, educational and religious conditions.

This meeting at Bluff City to which you are called, is our first conference and a full attendance is necessary for success in this work. We desire to formulate a program, and one that will work in every community. No money raising in this undertaking.

Be ready to suggest the names of four or five persons who will be good helpers in the work of your community.

Now we are depending on you as a member of our county council to help make Sullivan County the best in the days of special opportunity.

Yours in the Reconstruction Work of Sullivan County.

Committie:- J.E.Miller.
J.C.Akard.
Charles Massengill.
M.L.King.
T.C.Dulaney.



BRISTOL, TENN.-VA.

Mr. A. B. Ketron Esq.,
Kingsport, Tennessee.



1919

August 20th 1919.

Dear Sir;

If you will notice tomorrow's, Thursday's, issue of the Bristol Herald Courier, you will find the program that has been arranged by the War Work Council of the Y. M. C. A. which is the protestant denominations organized to put on an after-the-war program for our home communities by our home communities, for Saturday August 23rd at Indian Springs in connection with the Odd Fellow's Annual Picnic.

This program is only suggestive of what each and every community can do within itself by organizing the talent in the community and we are anxious that you have as many of the recognized leaders in every line of work attend this gathering with the definite understanding that they are to listen to the speeches and observe the play demonstrations so that they may get suggestions that can be carried out in their individual communities.

In case any community is sufficiently impressed with the feasibility of a program such as will be suggested at this meeting, to organize and promote the work, we will be glad to cooperate with them in getting things started.

Will you please attend this meeting and bring all the leaders you can, as suggested, with you.

Yours in the Reconstruction Work of Sullivan County.

Committee:- T. C. Delaney, Chairman



BRISTOL, TENN.-VA.



1919

Mr. A. B. Ketron,

Kingsport,

Tenn.

Issued by office of
East Tenn. Division
State Y. M. C. A.
E. D. LANGLEY, SECY.

Suggestive qualifications, duties and privileges
of Corresponding Members State Y.M.C.A.

=====

Corresponding Member should be an outstanding Christian; wide awake in his town or community, active in work of some Evangelical Church.

He should be a man whose position enables him to be familiar with the coming and going of young men and boys. Should be a man who can make himself welcome with the young men, one in whom the youth can at once recognize a true friend.

PRIMARY DUTIES are to report, on blanks furnished.

A.- Young men and boys leaving your Community.

B.- Give attention to reports sent you on young men and boys just coming into your Community.

There are other duties and privileges which are entirely optional but which will doubtless appeal to you. The little handbook of eight pages discusses these. It will be sent you free if you accept the appointment.

STATE Y. M. C. A. of TENNESSEE
EAST TENN. DIVISION
Y. M. C. A. BUILDING
KNOXVILLE



A. B. Ketron, Esq.,
Kingsport,
Tenn.

T. R. BANDY
PRESIDENT

C. P. EDWARDS, JR.
VICE-PRESIDENT

G. D. BLACK
SECRETARY-TREASURER

J. R. WORLEY
DISTRICT TRUSTEE

J. C. STONE
PAST PRESIDENT

KIWANIS CLUB OF KINGSPORT

DIRECTORS

T. R. BANDY
R. A. BECHTOLD
G. D. BLACK
GLEN BRUCE
E. C. CROSS
C. P. EDWARDS, JR.



DIRECTORS

W. C. LYONS
S. P. PLATT
W. F. SMITH
J. C. STONE
E. W. TIPTON
J. R. WOBLEY

KINGSPORT, TENNESSEE

July 20th, 1926.

My dear Mr. *Ketron*

Next Friday, July 23d, at 12 o'clock Eastern Standard Time, the Kiwanis Club of Kingsport is going to have 100 farmers from Sullivan, Hawkins, Washington and Scott Counties, for dinner with us at the Kingsport Inn, and you are to be on hand.

The real purpose of this gathering is to get that contact with each other which enables us to get out of life the worth while things we should do in order to get new ideas, ideals, inspirations and energy. No one is going to tell you how to raise corn, oats or wheat, chickens, cows or pigs, except by coming in contact with us in a congenial and whole-hearted way, to impress you of the importance of friendly cooperation as being the basis of the welfare of this entire community.

The great good we can do in this life is through personal service. It is not difficult to see what splendid results can be obtained as we learn to know each other and carry into execution these things and establish a firm foundation on which to build friendship and fellowship between the country and town men of this section.

After our dinner we will show each of you through some of the different Industries of our Town, which go to make up this community.

We are enclosing herewith self addressed post card and ask you to kindly check this and mail at once, signifying that you will be present at this meeting.

Very truly yours,

D. A. Pyle

THE KINGSPORT TIMES

THE OFFICIAL PAPER OF KINGSPORT

Phone 136

PUBLISHED EVERY THURSDAY

"Sullivan County's Greatest Newspaper"

KINGSPORT, TENN.,

*Prof. Audie Ketro
Blount*

Dear

You are cordially invited to attend an Ice Cream Social at The Times Office in Kingsport, Saturday, June 2nd.

Come, and bring your friends.

We want all our correspondents and solicitors to be here on that date. The purpose is to have a "get-together and get-acquainted" meeting.

Be sure and come, and bring your friends.

Yours truly,

KINGSPORT TIMES PUB. CO.

R. D. Kinkead, Editor

*We expect Miss Arant
County Demonstrator to
be here at Times office
June 2nd from 2-4 pm
All your friends should
be sure and be here!*

THE
HOLSTON VALLEY
COMMUNITY HOSPITAL

KINGSPORT, TENNESSEE



PROGRAM
OF THE
OPENING EXERCISES
HELD IN THE
DOBYNS-BENNETT HIGH SCHOOL
AUDITORIUM
AUGUST 9, 1935

HOLSTON VALLEY COMMUNITY HOSPITAL
INCORPORATED, JULY 27, 1933

BOARD OF DIRECTORS
OFFICERS AND EXECUTIVE COMMITTEE

J. FRED JOHNSON, *President*
J. C. WHITE, *Vice-President*
J. C. STONE, *Secretary-Treasurer*
C. P. EDWARDS, JR., *Assistant Secretary-Treasurer*
E. W. PALMER

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MRS. S. H. ANDERSON, Kingsport
RICHARD ARMSTRONG, Church Hill
ROY BELL, Blountville
H. B. BLACKWELL, Dungannon
SAM H. BOND, Nickelsville
A. D. BROCKMAN, Kingsport
E. T. CARTER, Gate City
TOM CHILDRESS, Kingsport
MARTIN B. COMPTON, Wood
RYLAND CRAFT, Gate City
MRS. J. B. DENNIS, Kingsport
J. W. DICKSON, Kingsport
HARVEY DIETRICH, Kingsport
BEN E. DOBYNS, Kingsport
THOMAS FEAGINS, Jeroldstown
JOHN FORD, Blountville
H. L. FRANCISCO, Church Hill
HENRY W. FUGATE, Hansonville
R. G. GRAHAM, Indian Springs
FELIX GUENTHER, Kingsport
E. E. HALL, Fall Branch
MACK HAUN, Kingsport
A. N. HAWK, Kingsport
J. H. HILTON, Hilton
G. H. HUGHES, Kingsport

ROBERT INGOUF, Kingsport
A. B. KETRON, Kingsport
JAMES L. KINCHELOE, Kingsport
W. T. LARKINS, Kingsport
HOWARD LONG, Kingsport
M. D. MASSENGILL, Piney Flats
W. N. MCINTOSH, Kingsport
CHARLES B. MEAD, Kingsport
MRS. ROBERT MEREDITH, Kingsport
SAMUEL MILLER, Surgoinsville
S. J. MORRELL, Indian Springs
W. M. MULLENIX, Kingsport
MAX Y. PARKER, Kingsport
R. L. PETERS, Kingsport
E. C. PYLE, Kingsport
THOMAS RAMSEY, Kingsport
W. E. RING, Kingsport
W. J. ROLLINS, Clinchport
MRS. H. J. SHIVELL, Kingsport
W. D. SMITH, Gate City
GEORGE W. TAYLOR, Kingsport
C. A. THORNBURG, Kingsport
P. S. WILCOX, Kingsport
CHARLES WORLEY, Bluff City
J. D. WRIGHT, Clinchport
MRS. FRANK YOAKLEY, Fordtown



J. C. WHITE



E. W. PALMER



J. FRED
JOHNSON

Executive



Committee



C. P. EDWARDS, JR.



J. C. STONE



HOLSTON VALLEY COMMUNITY HOSPITAL

THE HOSPITAL

THE HOLSTON VALLEY COMMUNITY HOSPITAL, although incorporated under the laws of the State of Tennessee as a private corporation, is as truly public in its ownership and purposes as any non-governmental agency can be. It is owned by more than six thousand contributors of a dollar or more each to the building fund and the members of the Hospital's Service Plan, which is described on Page 18; and it is dedicated to the welfare of all the people in its territory who need its care. It is controlled by the owners through the election of a Board of Directors, who in turn select an Executive Committee and entrust to it the responsibility of immediate supervision.

The original nine incorporators, representing the owners, who in July, 1933, obtained the charter for the Hospital as a benevolent charitable and non-profit organization, were M. G. Benson, C. P. Edwards, Jr., Felix Guenther, George H. Hughes, J. Fred Johnson, E. W. Palmer, J. C. Stone, J. C. White, and P. S. Wilcox. In the Community Chest campaign of November, 1933, they presented to the people of Kingsport the opportunity of establishing the institution through the help of the Commonwealth Fund. In a remarkably short period of time a total of \$76,985 was pledged—and in less than a year every cent was paid. On June 8, 1934, the contract for construction of the two buildings was awarded to the V. L. Nicholson Company and ground was broken the following week. The buildings were delivered to the owners as "substantially completed" on July 27, 1935. The complete cost of the Hospital, Nurses' Home and equipment will be well above \$300,000.

On September 12, 1934, the original directors adopted a constitution increasing their number to fifty-seven and selected appointees representing the whole Hospital territory to fill the vacancies thus created. The first annual meeting of members of the corporation for the election of one-third of the directors will be held October 1, 1935.

The buildings occupy a site that is so admirably suited to its purposes as to be almost unique. A knoll located only seven short blocks from the center of the business section of the city and guarded on three sides by sharply defined ravines which insure quiet and ward off encroachment was designated as a hospital site when the city plan was prepared in 1916. Ever since, in spite of tempting offers, it has been jealously preserved for that use. Ten acres are comprised in the grounds, and their wooded slopes provide ample space for possible future expansion of the plant and for the development of recreational areas for patients and visitors. From nearly every room in the buildings the observer commands a sweeping view of varied landscapes. Through all the years of its service the people who come to the Hospital will pay tribute to the far-sightedness which set aside the plot of land for its most appropriate use.

THE MEDICAL STAFF

TWENTY-SEVEN physicians residing in the Hospital area have been appointed to membership on the Medical Staff at the time of opening. Upon them devolves full responsibility for the medical practice of the institution. An organization for the conduct of its work as a staff has been completed by adoption of a constitution, election of officers and appointment of the following committees: Program and Education—Dr. W. H. Reed, Dr. E. O. Depew, and Dr. G. Connor Lyons; Medical Standards and Records—Dr. W. B. Payne, Dr. L. C. Cox, Dr. F. M. Duckwall, and the Resident Physician; Library—Dr. F. L. Alloway and Dr. L. L. Highsmith; representatives on the Medical Advisory Committee to confer with two members of the Board and the director and superintendent on matters affecting both the Staff and the Board—Dr. E. M. Corns and Dr. Thomas McNeer; and an Executive Committee composed of the officers and the chairmen of two committees.

Monthly meetings of the Staff have been begun in accordance with the requirement of the American College of Surgeons, the national agency of hospital standardization; the Holston Valley Community Hospital is committed to operation at the high level necessary to secure the College's approval as a standard institution. After its preliminary work of organization and definition of professional standards, the Medical Staff will sponsor regular scientific sessions in which the members will be assisted by invited guests who are distinguished in their fields of medical and surgical practice.



A CORNER IN THE MEDICAL LIBRARY

The responsibility of appointing staff members rests upon the Board acting through its Executive Committee. All graduate and fully licensed physicians of good reputation who have an established practice in the Hospital area, are eligible for appointment.



DR. J. V. HODGE



DR. WM. A. WILEY



DR. THOMAS B. YANCEY

MEDICAL STAFF

DR. T. B. YANCEY, Kingsport, *Chairman*

DR. J. V. HODGE, Kingsport, *Vice-Chairman*

DR. WM. A. WILEY, Kingsport, *Secretary-Treasurer*

DR. F. L. ALLOWAY, Kingsport

DR. E. M. CORNS, Kingsport

DR. L. C. COX, Kingsport

DR. PAUL W. COX, Kingsport

DR. E. O. DEPEW, Kingsport

DR. J. M. DERRICK, Surgoinville

DR. J. M. DOUGHERTY, SR., Nickelsville

DR. J. M. DOUGHERTY, JR., Gate City

DR. F. M. DUCKWALL, Kingsport

DR. L. L. HIGHSMITH, Kingsport

DR. G. G. KEENER, Kingsport

DR. G. CONNER LYONS, Surgoinville

DR. H. K. MCCONNELL, Gate City

DR. THOMAS MCNEER, Kingsport

DR. M. D. MASSENGILL, JR., Blountville

DR. A. D. MILLER, Kingsport

DR. F. L. MOORE, Blountville

DR. W. B. PAYNE, Kingsport

DR. W. O. POLLARD, Speers Ferry

DR. V. W. QUILLEN, Gate City

DR. W. H. REED, Kingsport

DR. C. F. N. SCHRAM, Kingsport

DR. E. W. TIPTON, Kingsport

DR. A. M. WALLACE, Gate City



GEORGE W. EUTSLER
Director



BERTHA W. MEARS, R.N.
Superintendent

THE HOSPITAL STAFF

THE operation of the Hospital is the responsibility of the Director appointed by the Executive Committee, and the responsibility of internal management is assigned to the Superintendent. The administrative office has the duties of admitting patients, collecting all monies for service rendered, recording financial transactions, and caring for medical records and office reports and communications. Graduate nurses, working under the supervision of the Supervising Nurse, will carry on the nursing activities of the institution; special duty nurses, also graduates, will be approved by the administration for those patients who wish them. A Technician will make x-ray pictures and the diagnostic examinations of the clinical laboratory, under the supervision of both the Roentgenologist and the Pathologist. Anesthetics will be given by the Anesthetist of the Hospital unless different arrangements are made at the request of the patient. Preparation and service of food and the order and cleanliness of the institution are responsibilities of the Dietitian-Housekeeper. Heat, power, and lighting, with the care and upkeep of mechanical and electrical equipment, come within the scope of the maintenance department.

The Hospital, through assignments accepted by members of the Medical Staff, will be organized to render emergency services to injured persons, and to provide for the needs of certain non-hospitalized illnesses in an out-patient department; the beginning of this department, however, is being deferred until later in the year in order to allow time for service to in-patients to be perfected.

Three members of the Hospital staff particularly exemplify the range of services to be offered. X-ray reports will be made by Dr. John L. Hankins, of Johnson City, who has accepted the position of Roentgenologist on a part-time basis.

Pathological service will be rendered by the Department of Pathology of the University of Virginia Hospital and Dr. James R. Cash, Professor of Pathology in the University. The assistance of the Resident Physician, Dr. Myron J. Adams, of Athol, Massachusetts, who comes to the Hospital after three years of post-graduate internships in the Cornell Medical Center in New York, will be available to attending physicians, to whom he will be responsible for the professional care of their patients.

The mission of the Hospital is to provide the facilities and personnel required for standard hospital service of all the people in an area embracing Scott County, Sullivan County outside a radius of five miles from the center of Bristol, and those parts of Hawkins, Hancock, Greene, and Lee Counties within a radius of twenty-five miles from Kingsport.

In the performance of this mission, as in the construction of the buildings, it relies upon the strength to be derived from the expert consulting service, which would otherwise be impossible for a small hospital to command, provided by the staff of the Division of Rural Hospitals of The Commonwealth Fund, to whom the Hospital and the community owes a permanent debt of gratitude: Mr. H. J. Southmayd, Director, and his associates, Dr. Lester J. Evans, Mr. Robert Jordan, Dr. John T. Morrison and Miss Sarah P. Lawrence.



HOME ACCOMMODATING TWENTY-FIVE NURSES

TYPICAL HOSPITAL ROOMS



ONE SIDE OF A FOUR-BED WARD



A PRIVATE ROOM

PROGRAM OF THE OPENING EXERCISES

IN THE
DOBYNS-BENNETT HIGH SCHOOL AUDITORIUM
FRIDAY, AUGUST 9, 1935
AT THREE O'CLOCK

PRESIDING

J. FRED JOHNSON..... *President*
Holston Valley Community Hospital

MUSIC

KINGSFORT CONCERT BAND..... S. T. WITT, *Director*

INVOCATION

REV. W. M. SEYMOUR..... *Pastor*, Maple Street Methodist Church

ADDRESS OF WELCOME

E. W. PALMER..... *Member, Executive Committee*
Holston Valley Community Hospital

ADDRESSES

JUDGE E. T. CARTER..... *Circuit Court of Southwest Virginia*
Gate City, Scott County, Virginia

DR. E. L. BISHOP..... *President*, American Public Health Association,
and *Director of Health*, Tennessee Valley Authority, Knoxville

BARRY C. SMITH..... *General Director*
The Commonwealth Fund, New York

PLEDGE

DR. THOMAS B. YANCEY..... *Chairman, Medical Staff*
Holston Valley Community Hospital

APPRECIATION

HON. W. L. HOLYOKE..... *Mayor*, City of Kingsport

INVITATION

J. C. STONE..... *Secretary-Treasurer*
Holston Valley Community Hospital

BENEDICTION

REV. J. L. TRENT..... *Pastor*, Calvary Baptist Church

MUSIC

KINGSFORT CONCERT BAND..... S. T. WITT, *Director*

INSPECTION OF HOSPITAL

HOURS 4:30 TO 8:30 P.M.



HON. W. F. FRALEY
Chairman
Scott County Board
of Supervisors



HON. W. D. LYON
Chairman
Sullivan County
Court



HON.
W. L. HOLYOKE
Mayor
City of Kingsport



HON. R. W. RUSH
Mayor, Bluff City



HON. A. W. JOHNSON
Mayor, Gate City

*Officials
Representing
the People
To*

*Whose
Service the
Hospital Is
Dedicated*

SULLIVAN COUNTY DEPARTMENT OF HEALTH

STAFF



DR. F. L. MOORE

- DR. F. L. MOORE.....*Director*
- DR. W. J. MURPHY.....*Assistant Director*
- CLAUDE H. BALLARD.....*Sanitary Inspector*
- GLADYS M. PIPER.....*Supervising Nurse*
- OLIVE H. ANDERSON.....*Staff Nurse*
- NELL ROHRER.....*Staff Nurse*
- BERNICE STEELE.....*Staff Nurse*
- MARTHA BOOHER.....*Staff Nurse*
- ALPHA KENNY.....*Stenographer*
- MRS. M. E. PEARSON.....*Clerk*

THE HEALTH PROGRAM AND THE HOSPITAL

By F. L. MOORE

THE completion and opening of the Holston Valley Community Hospital in my opinion constitutes a great addition to the armament in the fight against the inroads of disease in this area.

The provision for adequate hospitalization for all people in the community in need of hospital care plays an important part in efforts directed toward the prevention of suffering and unnecessary death among the people of the community.

As the representative of the official public health authority in Sullivan County, which is profoundly interested in all measures designed to preserve the health of the people in the county, it is natural that I should have a feeling of commendation for the efforts which have been put forward to have this institution built and equipped.



HOSPITAL AND NURSES' HOME

This Word of Thanks

TO SOME OF THE THOUSANDS OF FRIENDS
WHO CONTRIBUTED
TO THE BUILDING OF THE
HOLSTON VALLEY COMMUNITY HOSPITAL

SIX THOUSAND SUBSCRIBERS
(AND MORE) FROM KINGSPORT AND VICINITY
THE COMMONWEALTH FUND
NEW YORK

CONSTRUCTION

Associated Architects—Henry C. Pelton and James Gamble Rogers, New York; Charles Crane, in immediate charge

Architect's Superintendent—Ralph deWitt Stephens

General Contractors—V. L. Nicholson Co., Knoxville, V. L. Nicholson, President; D. A. Pyle, Manager, Kingsport office; George W. May, Jr., Superintendent

Plumbing and heating—Holston Plumbing and Heating Co., Kingsport; Installation supervised by J. H. Watkins

Electrical Installation—V. L. Nicholson Co.; Installation supervised by H. P. Conatser

Major Electrical Supplies—Kingsport Electric Co., Kingsport

Outside Grading, Walks and Drives—C. E. Jacobs, Kingsport

Terrazzo Floors and Stairs—John Beretta Tile Co., Knoxville

Roofing and sheet metal work—S. B. White Sheet Metal Works, Johnson City

Steel Stairs, Railings and Other Metal Work—J. D. Wilkins, Greensboro

Millwork—Chavannes Lumber Co., Knoxville
Johns-Manville Rock Wool for Insulation of Outside Walls and Roof—Citizens Supply Co., Kingsport

Lathing and Plastering—Bert R. Gilbert Plastering Co., Knoxville

"Acoustex" Acoustical Tile in Corridors and Meeting Room—Builders Specialties Co., Nashville

Tile Walls and Floors—Atlantic Marble and Tile Co., Charlotte

Brick and Building Tile—General Shale Products Corp., Kingsport

Cement—Penn-Dixie Cement Corp., Kingsport

Glass and Glazing—Central Glass Co., Bristol

Painting—R. S. Freer, Knoxville
Cast Stone Trim—Southern Cast Stone Co., Knoxville

Screens—Norquist Products Co., Jamestown
Linoleum—Fowler Bros., Knoxville

Structural Lumber—Citizens Supply Co., and Kingsport Lumber and Supply Co., Kingsport

EQUIPMENT

Sterilizers—American Sterilizer Co., New York

Lockers and Shelving—Art Metal Construction Co., Jamestown

Lockers, Cabinets, Kitchen Equipment—S. Blickman, Inc., Weehawken

Laundry Equipment—Troy Laundry Machinery Corp., New York

Refrigeration Machinery—York Ice Machinery Corp., New York

Refrigerator Boxes—John Cassidy & Sons, Kingston

X-ray Apparatus—Westinghouse X-Ray Co., Long Island City

Wood Furniture—Stickley Brothers, Grand Rapids

Metal Furniture—Simmons Co., Knoxville
Stretchers, Obstetrical Bed, Stands, etc.—Hospital Supply Co., New York

Surgical Instruments—Murray-Baumgartner Surgical Instruments Co., Baltimore

Surgical Chairs and Tables—A. S. Aloe Co., St. Louis

Dental Equipment—Keener Dental Supply Co., Knoxville

Operating Room Lights—Wilmot Castle Corp., Rochester

Kitchen Utensils, Enamelware, Rubber Goods, Glassware, Orthopedic Apparatus, Linen, Oxygen Carrier, Examining Tables, etc.—Hospital Bureau of Standards and Supplies, New York

Oxygen Tent—Warren E. Collins, Boston
Bathroom Accessories—The Selig Co., Atlanta

Refrigerators, Toasters—Electrical Appliance Co., Kingsport

Desk Lamps—Kingsport Electric Co., Kingsport

Office Furniture—Kingsport Office Supply Co., Kingsport

Blankets, Muslin, Gowns, etc.—Rhoads & Co., Philadelphia

Bath Blankets—Baker Linen Co., New York
Mattresses—Columbia Feather Co., Chicago

Pillows—Burton-Dixie Corp., New York
Window Shades—Baylor-Nelms Furniture Co., Kingsport

Auditorium Chairs—American Seating Co., New York

Rugs, Draperies—J. H. Thorp & Co., New York

Draperies—King's, Inc., Johnson City

Rugs—Fowler Bros., Knoxville
China—Scruggs Equipment Co., Knoxville

Piece Goods—J. C. Penney Co., Kingsport
Cleaning Equipment—Fuller Brush Co., Kingsport Agency

Household Items—Dobyns-Taylor Hardware Co., Kingsport

PROGRAM

Music

S. T. WITT, *Director* Kingsport Concert Band

Proclamation

HON. W. L. HOLYOKE *Mayor*, City of Kingsport

General Holiday

Retail Merchants Association and the Kingsport Industries

Publicity

Kingsport Times, Gate City Herald, Rogersville Review

Souvenir Booklets

KINGSPORT PRESS, INC.

Pictures

McDOWELL'S STUDIO and *Kingsport Times*

And Finally, but not of Least Importance, to Those Who Will Create the Spirit and Personality of the Hospital

The Medical Staff

The Administrative and Nursing Staffs

The Patients

The People, whose unstinted support

can be relied upon when the

worth of the institution has

been demonstrated

THE COMMONWEALTH FUND

THE COMMONWEALTH FUND was established in 1918 by a gift of approximately \$10,000,000 from the late Mrs. Stephen V. Harkness. Subsequent donations from Mrs. Harkness increased the endowment to approximately \$43,000,000. The terms of these gifts make the income or principal broadly applicable to any objects "for the welfare of mankind."

The management of the Fund rests with the Board of Directors, and the administration of its work is in charge of an executive staff of which Barry C. Smith is General Director and Barbara S. Quin, Assistant Director.

The activities of the Commonwealth Fund, which have been concentrated largely in the fields of education, health, medical education and research, and mental hygiene, are chiefly conducted through several divisions. The Division of Rural Hospitals administers a project, of which the Holston Valley Community Hospital is a part, for the development of general community hospitals in selected rural areas.

In each of the chosen communities the Commonwealth Fund provides approximately three-quarters of the construction and equipment cost of a modern hospital on condition that the community meet the remainder of the building and equipment cost, provide the site, and undertake operating expenses. The program involves more than a building project; it seeks also to improve the standards of local medical practice and to provide incentives for good physicians to remain in the district. In developing the educational aspect of this program the Commonwealth Fund offers a limited number of scholarships for postgraduate study to physicians having practice in the hospital areas, and to nurses and other hospital personnel, and encourages the holding of clinical institutes for physicians.

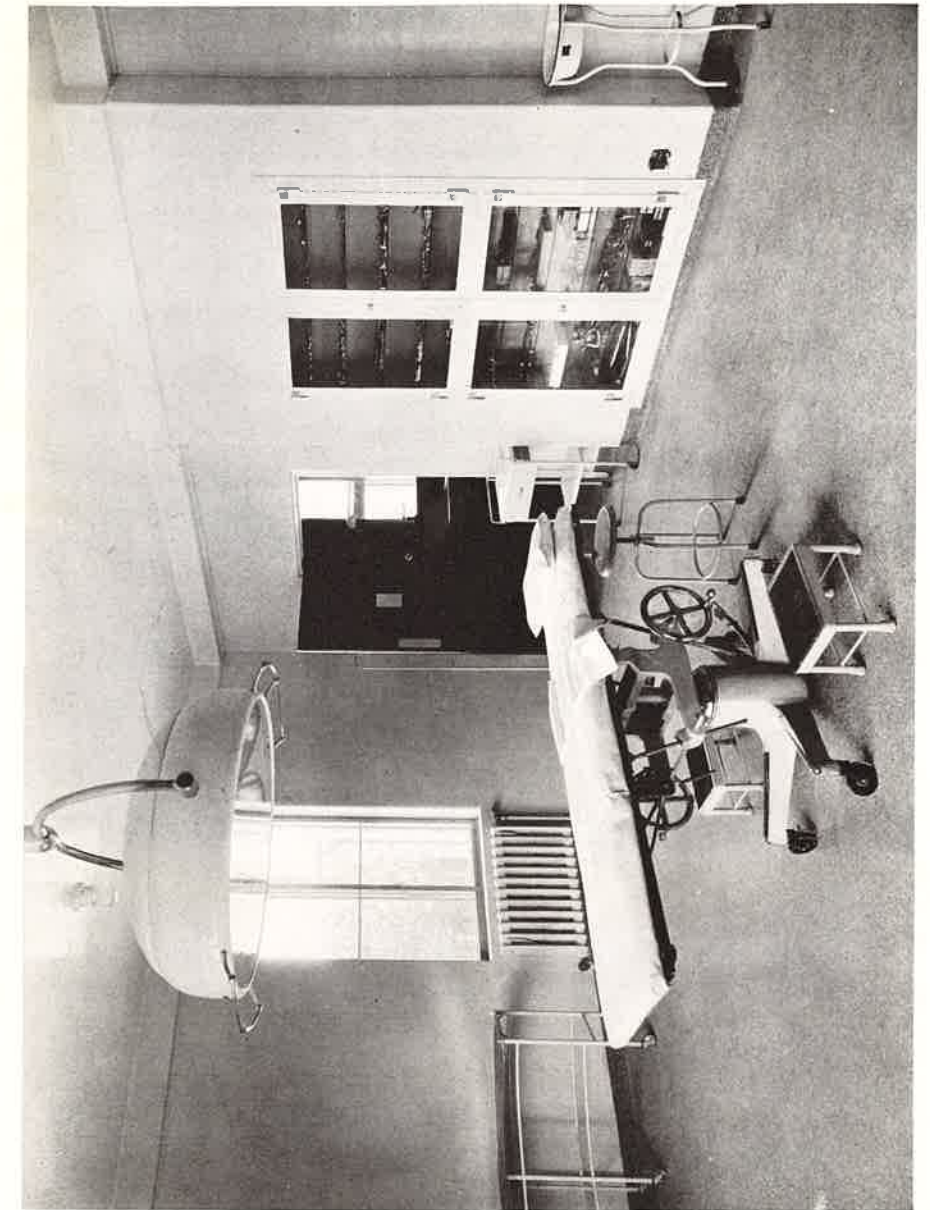
Following the building of the first hospital by the Fund in Murfreesboro, Tennessee, awards under the rural hospital program have been made to six other communities: Farmville, Virginia; Glasgow, Kentucky; Farmington, Maine; Beloit, Kansas; Wauseon, Ohio; and Kingsport, Tennessee.

What a blessing to mankind is this splendid contribution!

With grateful hearts and heads uncovered the people of Kingsport and their neighbors in the area to be served by our Hospital do and will always acknowledge the inexpressible debt of gratitude we owe to the great understanding hearts and brains of Mrs. Harkness, her family, and the Directors of the Commonwealth Fund, who so splendidly administer its resources and purposes.



A VISTA FROM ONE OF THE THREE PATIENTS' PORCHES



OPERATING ROOM

THE HOSPITAL SERVICE PLAN

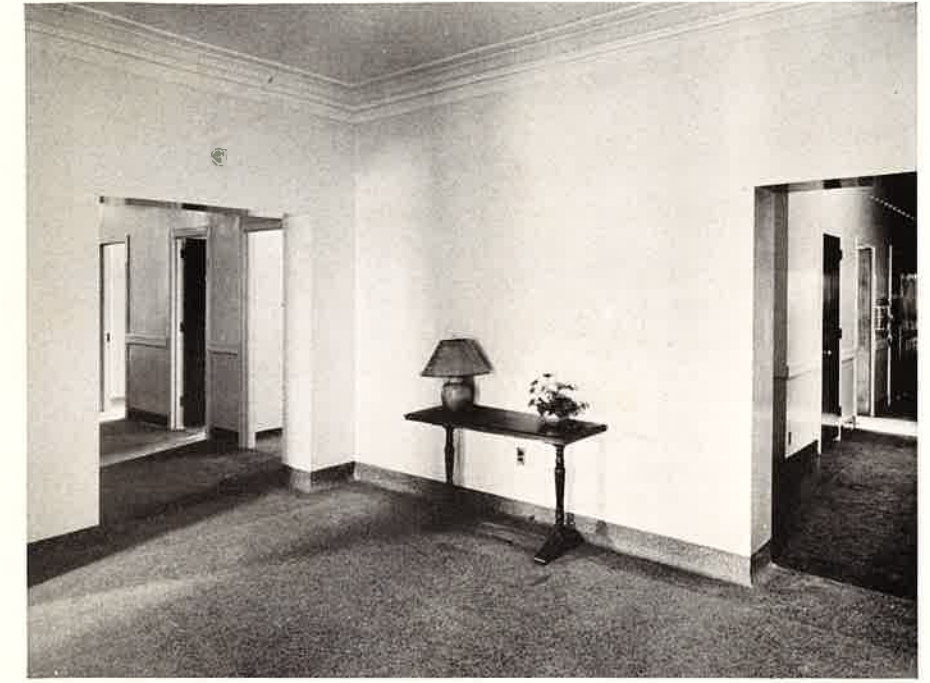
ACCIDENTS and serious illnesses necessitating hospital care come without warning upon people who are not always prepared to meet the cost. Budgeting for the expenses of sickness is almost impossible because of its uncertainty. But while it cannot be foretold what individual will need hospital care or when, it is fairly accurate to predict that in any group a definite number of illnesses requiring hospital care will occur in a year; and over a period of years almost everybody will have to be hospitalized.

As an additional contribution to the community and primarily for the purpose of enabling everybody with an income to provide for hospital bills in the easiest way, the Board of Directors, after long investigation and deliberation, has announced its Hospital Service Plan. In its simplest terms, the plan offers groups of employees all the hospital care any of their number may need up to twenty-one days each per year in return for regular payments of seventy-five cents a month. This hospital care includes all the ordinary charges for board and room in a four-bed ward, nursing, drugs and dressings, operating room, anaesthesia by the hospital anaesthetist, and x-ray and laboratory examinations. These benefits apply to any kind of condition which is customarily admissible in general hospitals, including maternity care after ten months' membership, and excepting only those cases already provided for under workmen's compensation laws, chronic and acute communicable diseases, and conditions known at the time of application to require hospitalization.

There are additional benefits to members, subject only to the maximum of \$149.99 in a year fixed by state law: a discount of one-third for hospital stays longer than twenty-one days, a discount of one-half for x-ray and laboratory work not requiring admission to the hospital, a credit of \$3.00 a day if more expensive accommodations are selected, and an allowance of up to \$45.00 at \$3.00 a day for emergency hospitalization elsewhere.

If a group member has dependents, each of them becomes entitled to a one-fourth discount on hospital bills by a twenty-five-cent increase in the member's monthly dues. Individuals who can pass a medical examination may also join but without benefit to dependents and at the higher rate necessary to care for single accounts.

Steady progress is being made in enrolling groups since the membership campaign was begun on July 22nd. Such is the confidence of the Board in the worth and attractiveness of its plan that it confidently expects the limited number of memberships offered to be applied for, and, further, that on the basis of experience gained from giving service to these members, it will be able to develop and extend the plan into even more attractive form.



LOBBY VIEW



RECEPTION ROOM