

TECHNICAL DATA

Population (1960 Census)

Kingsport	26,314
Greater Kingsport	83,683

(Home Units) Urban area, 1960 Census.....23,782

Temperature:

	Average	High	Low
1961	56.1°	91°	-2°

Rainfall:

1961	Average number of days.....	130
	Average number of inches.....	44

Altitude: 1,210 ft. above sea level

Area 6.7 square miles

Snowfall:	1960.....	47.7 inches
	1961.....	16.1 inches

TELEPHONE NUMBERS

City Hall.....CI 5-5131
Administrative Offices, Dept. of Public Works,
Water Department, Tax Assessor, City Recorder,
Treasurer, Building Inspector, City Planner, City
Engineer, Water Works Engineer.

Department of Public Safety.....CI 5-2611

EMERGENCY—Police

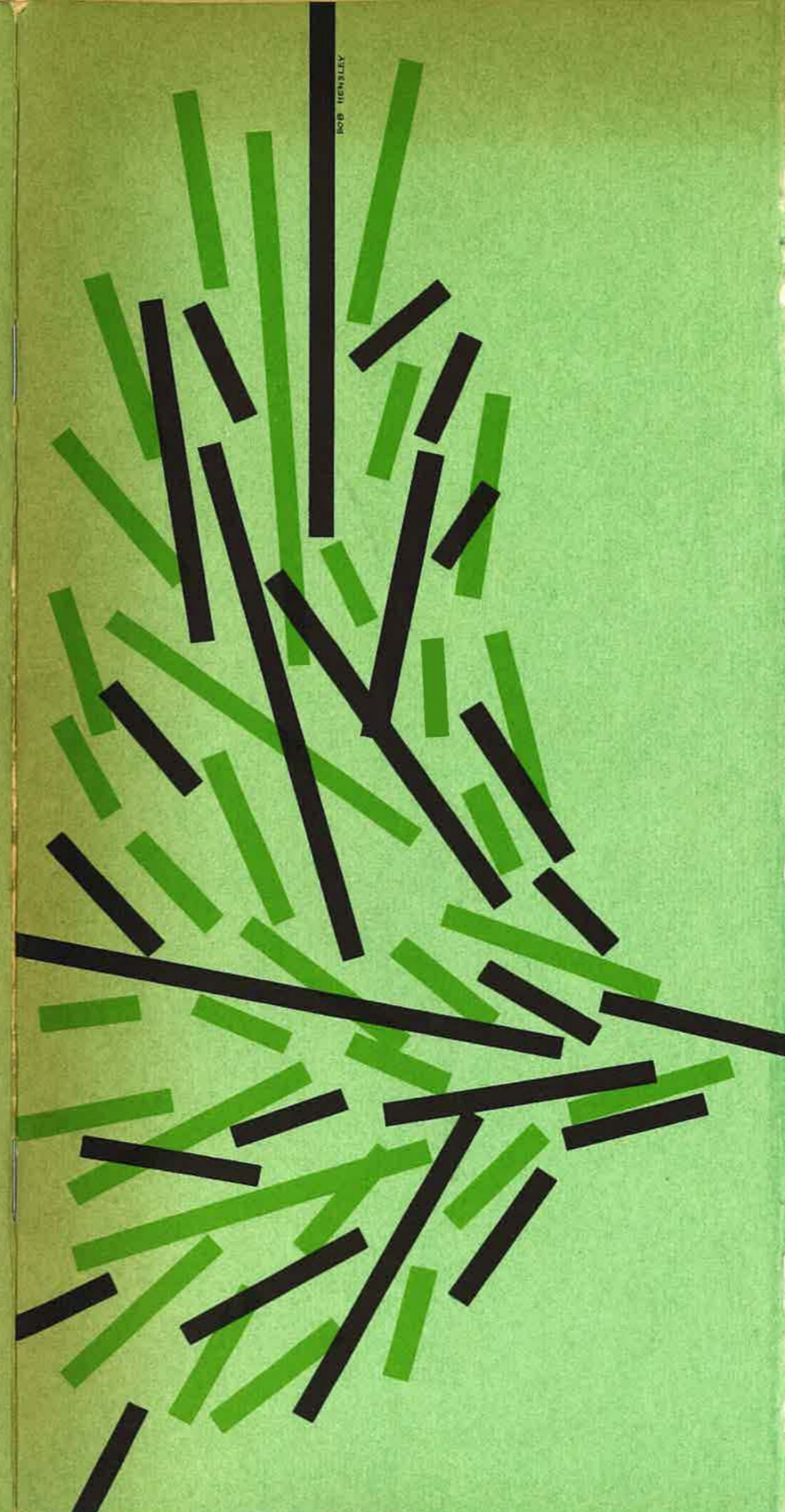
Police	CI 5-4141
Fire	CI 5-3131

Department of Recreation.....CI 5-4711

Department of Public Welfare.....CI 5-4611

Department of Education.....CI 5-3155
(Supt. of Schools)

Public Library.....CI 5-3141



BOB HENNELLY

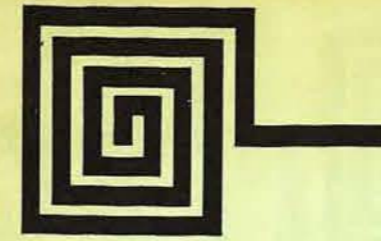
THE CITY OF KINGSPORT, TENNESSEE

1960

1961

PROGRESS
REPORT





PRESENTING

Letters from the Mayor and City Manager	3
Board of Mayor and Aldermen	4
Organization Chart	5
Forty-Five Years of Progress	6
City Map — Growth Graph	7
Recorder-Treasurer	8
Administration	9
Department of Public Works	10-13
Financial Data	14-15
Ten Years Have Made A Difference	16
Water Department Facts	17
Building Department	18
City Attorney — City Judge	19
Public Safety Department	
Division of Police	20
Division of Fire	21
Department of Education	22-23
Public Library	24
Department of Recreation	25
Social Agencies	26
Kingsport's Official Family	27
Past Members of Board and City Managers	28
Projects for 1962	(Inside Back Cover)
Technical Data and Telephone Numbers	(Back Cover)

THE CITY OF KINGSPORT, TENNESSEE

1960
1961

**PROGRESS
REPORT**





FOREWORD

"Nestling amid the hills of East Tennessee, along the shores of the Holston River, the unique industrial City of Kingsport presents a most interesting panorama to the stranger viewing the scene for the first time. With an elevation of about 1200 feet above sea level, the saucer-shaped City area is completely encircled with mountain ranges towering above the lofty church spires and the industrial smokestacks. At first glimpse one realizes that this is no unplanned community allowed to grow in helter-skelter fashion."

Used By The Courtesy Of The Rotary Club From KINGSPORT, TENNESSEE—
THE PLANNED INDUSTRIAL CITY—1951

CITY HALL



DEAR CITIZEN:

CITY OF KINGSPORT
TENNESSEE

Dear Mr. and Mrs. Kingsport:

In the pages that follow, the City Manager and his staff have briefly outlined the activities of the various departments of the City Government for the years 1960 and 1961.

This report is general in scope in an effort to present a brief survey of the City's operation during the past two years. We believe it will be of interest to all the citizens of Kingsport, especially those who are newcomers to our City.

Kingsport is a community which has outgrown the present incorporated area of the City. The 1960 census reveals the ever increasing pace of growth around the perimeter of the City. This fact presents problems which must surely challenge the thinking of all our citizens as we plan and build the Kingsport of tomorrow.

The progress made in the past two years has been something of which we may all be proud. Our accomplishments would not have been possible except for dedicated citizens who devote their time and talents to serve on the many City boards and commissions. There are still many areas which need careful scrutiny. Although some of the actions taken by the Board of Mayor and Aldermen and other City boards and commissions may not be exactly agreeable with everyone, you may rest assured they do have the interest of all the citizens at heart and will endeavor in the future, as in the past, to be fair in all deliberations concerning the interest of all the citizens.

We trust this brief report covering the past two years will aid you in evaluating what has been done and what needs to be accomplished in the years to come.

Sincerely,

W. W. Cannon
W. W. Cannon, Mayor

CITY OF KINGSPORT
TENNESSEE

To the Honorable Board
of Mayor and Aldermen:

This report represents a concerted effort on the part of your City employees to outline the City's progress during the past two years and to, perhaps, provide some basis for the appraisal of our efforts. We have attempted to depict, through the use of factual data, pictures, and graphic illustrations, the services rendered the citizens of a growing Kingsport. Also within these pages is an accounting of the tax dollars entrusted to our care.

We wish to acknowledge, with gratitude, the guidance and understanding of your Board as we work together for the present and future needs of Kingsport. The progress made during the past few years could not have been accomplished without the co-operation of loyal City employees and earnest and diligent board and commission members working together with the citizenry in its sincere desire for the best in government on the part of all.

I wish to express my appreciation for the admirable spirit of the entire community and for the privilege of serving as your City Manager.

Sincerely,

C. K. Marsh
C. K. Marsh, City Manager

YOUR REPRESENTATIVES

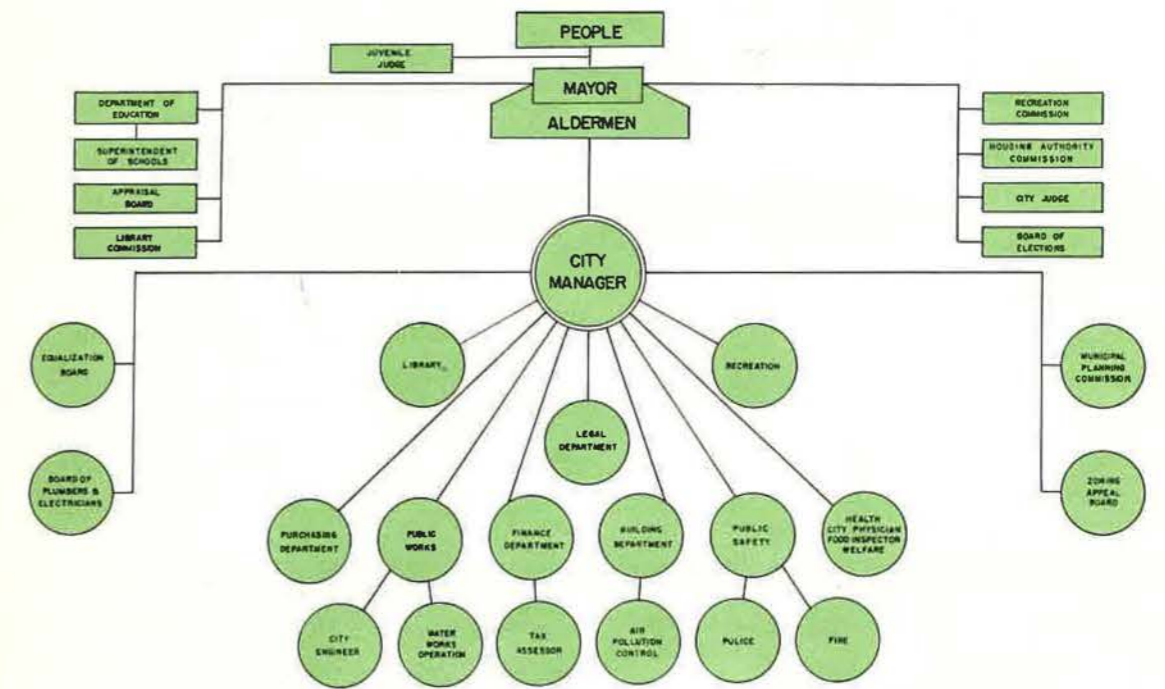


THE BOARD OF MAYOR AND ALDERMEN

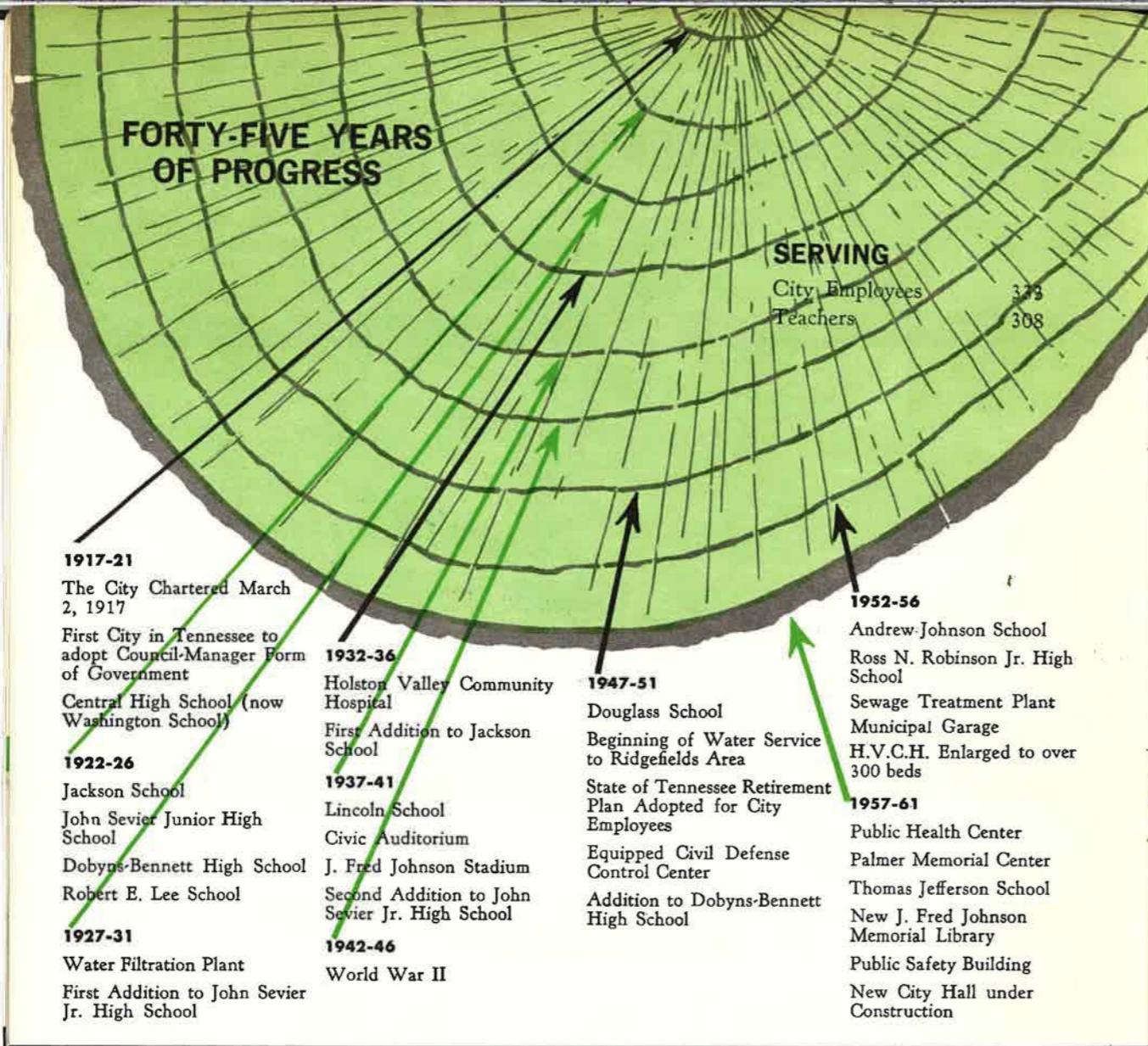
Left to Right: Alderman Hugh W. Rule, Vice Mayor M. H. Duffer, Mayor W. W. Cawood, Alderman W. C. Hale and Alderman Ben M. Brown.



HOW YOUR GOVERNMENT IS ORGANIZED

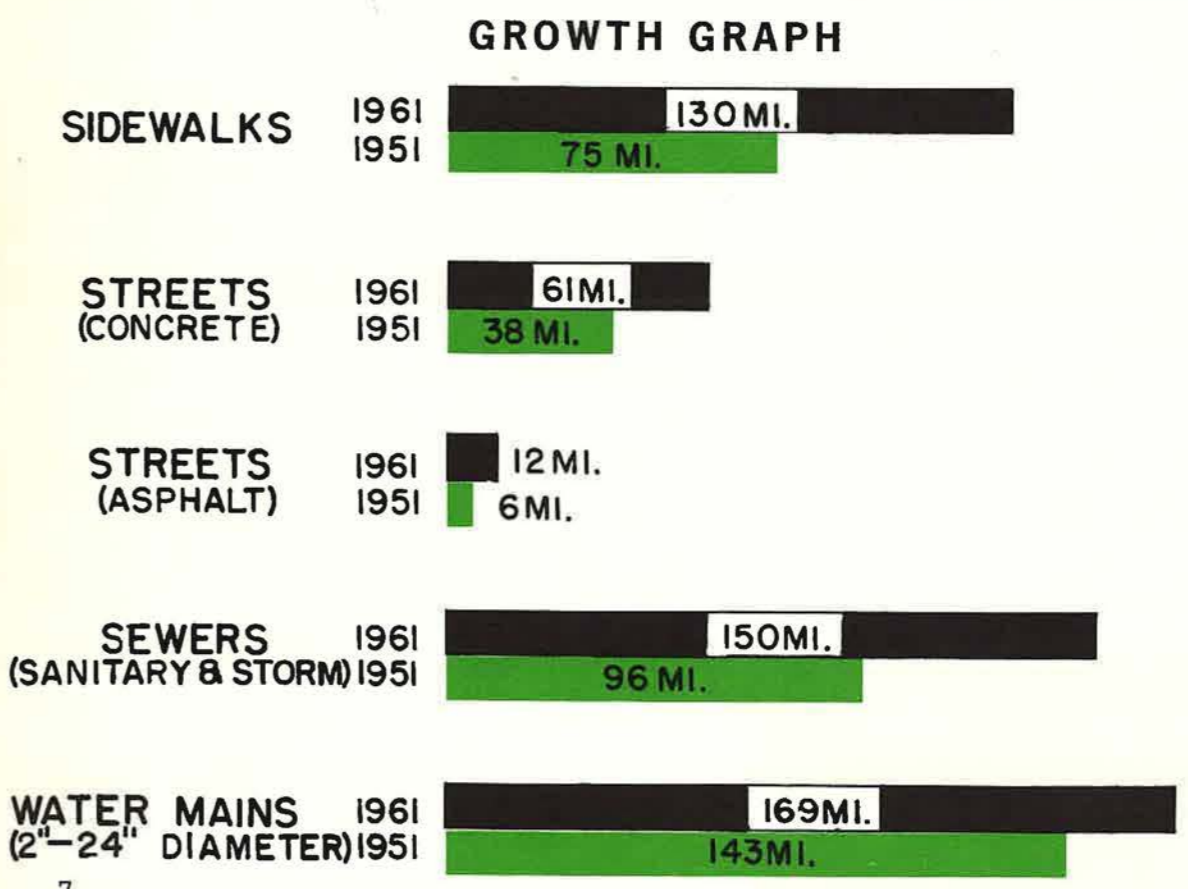
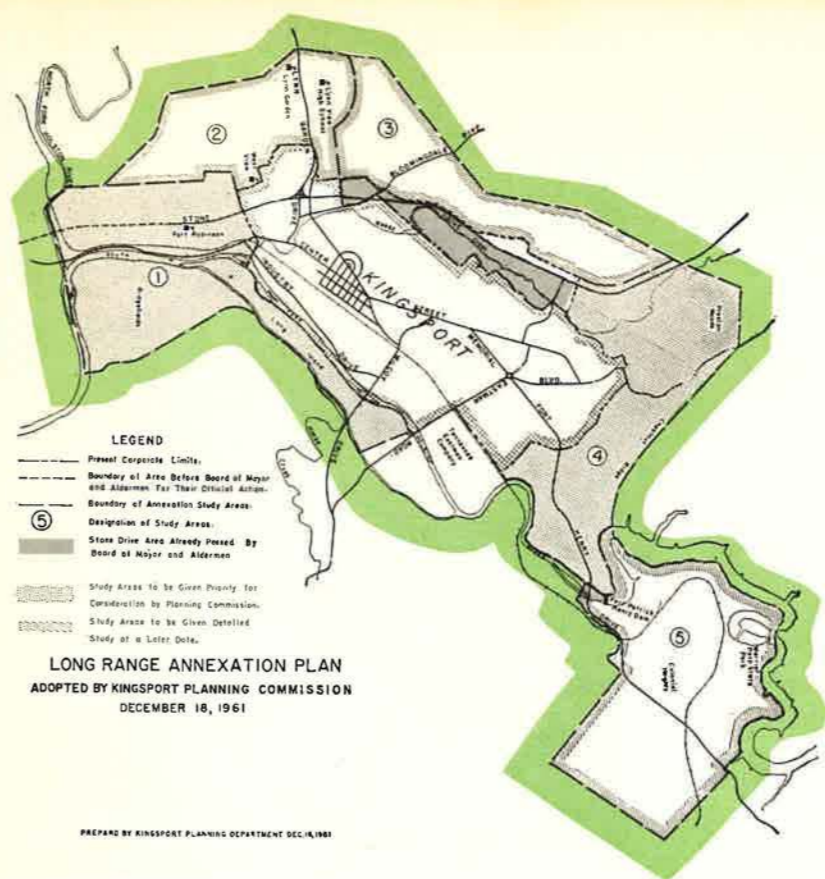


The people elect five aldermen who, in turn, select one alderman from their group as Mayor. This constitutes the Board of Mayor and Aldermen. The Board appoints the City Manager, who appoints the Department Directors as set out here.



PLANNING: 1. Most of Kingsport, as it stands today, was planned in 1919 by Dr. John Nolen, City Planner of Cambridge, Massachusetts. **2.** By 1945, the industrial fabric of Kingsport was woven. **3.** The ten acre site for H.V.C.H. was selected in 1915 because of its central, yet isolated, location and this land was held for twenty years until the hospital was a reality. **4.** The CC&O Railroad connection from Johnson City through Kingsport to connect with trunk line railroads, in 1909, was the crucial point in the future of Kingsport. Had this not been done, under the leadership of John B. Dennis, Kingsport could not have become the industrial center it is today.

		1917	1961							
GROWING:	Population	2,992	26,314							
	Area	4.6 miles	6.7 miles							
		1917-21	1922-26	1927-31	1932-36	1937-41	1942-46	1947-51	1952-56	1957-61
AVERAGE TAX RATE — EACH FIVE YR. PERIOD		\$2.40	\$2.50	\$2.25	\$2.10	\$2.15	\$2.25	\$2.50	\$2.50	\$2.50



CITY HALL EMPLOYEES AT YOUR SERVICE



The office of the Recorder and Treasurer provides a centralized accounting system for all departments of the City. Taxes and other revenue of the City, including the Water Department, are collected and accounted for. Funds are disbursed in accordance with the appropriations made by the Board of Mayor and Aldermen. A complete accounting is made of all funds as detailed by the budget ordinance. Monthly, semi-monthly, semi-annual and annual reports are made to the various Boards, the City Manager and Department Heads for their information and guidance. The annual reports are filed for public record and copies are sent to various financial institutions to keep them informed. The City now enjoys an "A" rating by Moody's Investors Service.

The City Recorder-Treasurer prepares and markets bonds sold by the City. He also prepares and preserves the minutes of all business transacted by the Board of Mayor and Aldermen, and with the City Manager invests City funds not immediately needed in Treasury Bills or Bank Certificates of Deposit in order to earn the highest rate of interest possible with safety.



Payment of one of the 276,000 water bills prepared, mailed, and collected during 1960-1961.



During 1960-1961, this and other modern accounting machines prepared approximately 17,000 tax bills, 4,000 sewer and street assessment statements and statements on all delinquent taxes and assessments. Also prepared here were 32,000 payroll checks amounting to \$5,027,143.87 for 641 full-time City employees, including 308 teachers.



Through this Switchboard comes an average of 250 calls each day to the various administrative offices and Department Directors.



Nothing just "happens" concerning zoning, rezoning, areas to be studied for annexation and various other areas of endeavor. All these things are planned and studied at great length before any action is taken by the Board of Mayor and Aldermen.

Your City Manager is the administrative head of any Council-Manager form of government. He is responsible to the Board of Mayor and Aldermen, and is charged with the responsibility of running the City effectively and efficiently. Your City Manager and all the Department Heads he appoints and all other City employees under him are "at your service".

The coordinating of all the many and varied facets of City Government is a full-time job, no less important than the efficient operation of any corporation, especially so, since the City operates to a great extent on your tax money. All areas of City business are always open to public scrutiny, therefore assuring you that your tax dollar is spent wisely and well.

The City Manager is responsible for all purchases made by the City, all personnel employed by the City, with the exception of the Department of Education, and all other areas of the City's business.

The City Planner, under the direction of the City Manager, is constantly working on plans for the future of the City in connection with zoning, parking, traffic study, areas authorized by the Board to be studied for annexation, checking any requests or complaints concerning boundaries, and other related duties.

PUBLIC WORKS PROGRESS . . .



Your Department of Public Works is responsible for the maintenance of streets, City parking lots, sewers, the installation of the street lighting system, the cleaning of streets, the collection and disposal of garbage and other refuse, and the maintenance of most of the City's motor equipment.

During 1960-61, this Department placed 11,300 tons of crushed stone on most of the 17 miles of unpaved streets in the City, cleared 200 sanitary sewers, 223 storm sewers, and even disposed of 1,453 dead animals.

The Engineering Division of the Department of Public Works, under the direction of the City Engineer, designs and supervises the construction of streets and sewers, prepares maps, makes surveys and prepares descriptions of City property, lays out parking lots, ball diamonds, and performs many other similar duties.

Also operating as a part of the Public Works Department, except for the financial division, is the Water Department. This Department is involved in the purification and pumping of the City's water supply; the maintenance and construction of pipe lines and the operation and maintenance of the wastes treatment plant.

During the past two years over 8 miles of water mains from 2" to 24" in diameter were installed, bringing you a total of almost 169 miles of mains operated and maintained by the City.

There were 40 fire hydrants added to the City's water lines in 1960-61. The total of 447 hydrants, coupled with 4,775,000 gallons of above ground water storage, assures you of fire protection for a long while even if the pumping facilities at the Filter Plant were to be temporarily out of service because of some emergency.



Parkways are kept neat and well trimmed to give the City more eye appeal.



Approximately 322,000 cubic yards of ashes, brush and rubbish were collected and disposed of in 1960-61.



A temporary inconvenience while more sanitary and storm sewers are installed to serve you better.



Experienced water meter repairmen assure you of correct charges for water consumed.



Improved street lighting on several of the major streets was accomplished in 1960-61, including portions of Lynn Garden Drive (above), Konnarock Road, Eastman Road, Lincoln Street, Fort Henry Drive and Memorial Boulevard.



In 1960-61, 14 garbage and refuse trucks operated five and six days each week to remove and dispose of approximately 22,900 tons of refuse from 7,000 homes and commercial establishments.

**STREETS ARE MAINTAINED
FOR YOUR DRIVING PLEASURE...**



The street paving program is authorized each year by the Board of Mayor and Aldermen which considers petitions from residents to have this work done. In 1960-61 this paving program cost \$492,900.00.

During the winters of 1960-61, over 144,440 pounds of salt and calcium chloride was placed on your streets for your driving pleasure and protection.

More than 64,905 gallons of used motor oil was spread on unpaved streets. This oil was purchased by the property owners having property fronting on the streets needing this service and was placed there by your Public Works Department personnel.

Plans for the future include new streets, sewers, water mains and other services, with special attention being given to certain areas being studied for possible annexation.

During the past two years, 10,792 feet of sanitary sewers and 15,377 feet of storm sewers were installed for your convenience and protection. You now have over 149 miles of storm and sanitary sewers running under your City streets and property.

One of the major improvements in 1960-61 was to the storm drainage system, including a storm sewer on East Sullivan Street varying from 42" to 48" in diameter and a short section of a large concrete culvert.

Plans for the Reedy Creek Relief Sanitary Sewer were almost complete at the close of 1961. This project will enable portions of Highland Park and Belvue section to be sewerred, and also will make this service available to the East Stone Drive Area now under consideration for annexation.



Wide, clean streets, well lighted with over 1,175 street lights at a nightly cost of approximately \$154.00, are maintained for your pleasure and safety.



493 tons of asphalt used in 1960-61 for repair of paved streets.



10,118 cubic yards of concrete used in paving and repairing streets and sidewalks in 1960-61.

FOR A CLEANER CITY...



Cleaner streets—a necessity for a clean industrial City.



Brush Chipper eliminates loads of bulky and overhanging branches.

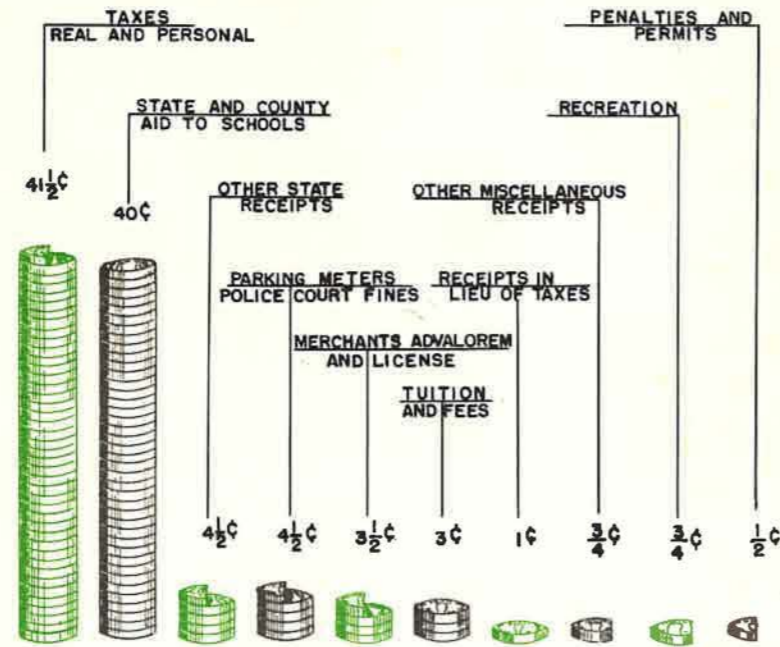


While you sleep, your streets are being cleaned for another busy day.

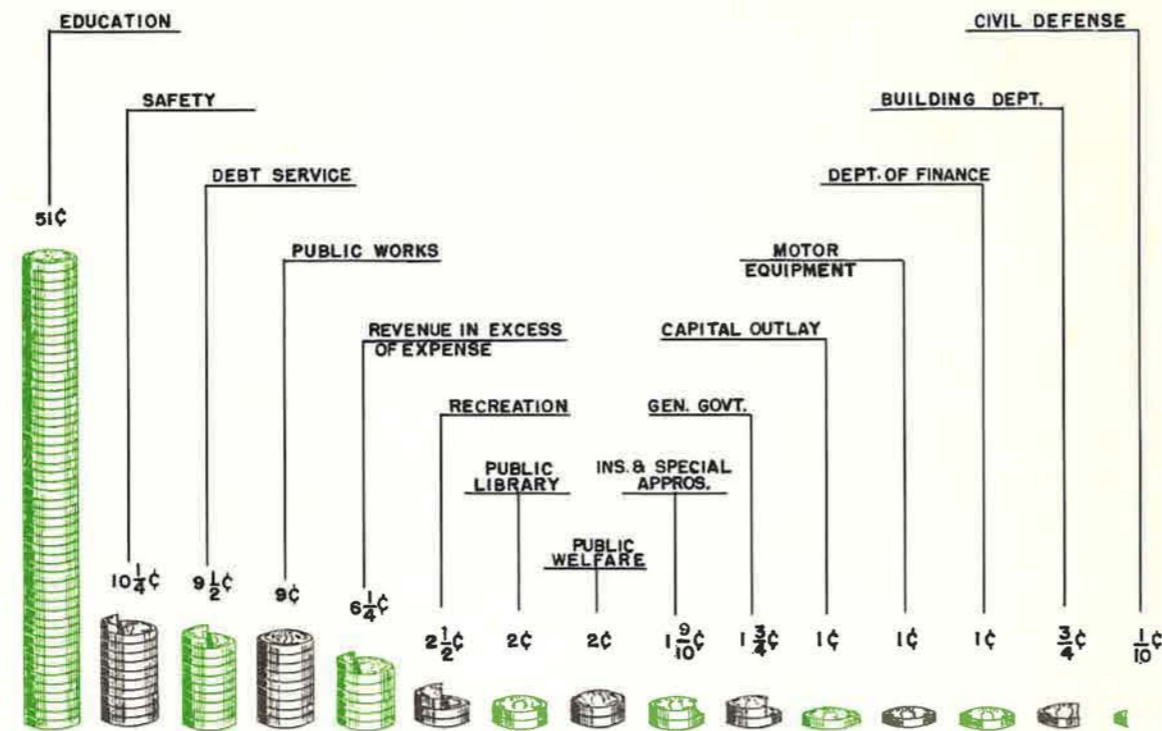


Some of the men and equipment ready to serve you to the best of their ability.

**FINANCIALLY SPEAKING:
WHERE IT CAME FROM**



WHERE IT WENT



REVENUE BY SOURCE

	1960	1961
Taxes, Real and Personal	\$1,408,996.18	\$1,470,424.56
State and County Aid to Schools	1,355,596.63	1,420,796.48
Other State Receipts	151,816.85	162,060.18
Parking Meter and Police Court Fines	132,437.52	160,733.11
Merchants Advalorem and License	112,633.84	121,875.95
Tuition and Fees	100,770.55	111,395.39
Receipts in Lieu of Taxes	34,270.61	34,869.47
Recreation	27,119.64	24,179.14
Penalties and Permits	26,238.78	24,407.39
Other Miscellaneous Receipts	24,194.93	20,430.98
Special Appropriation to Retire School Bonds	150,000.00	.00
TOTALS	\$3,524,075.53	\$3,551,172.65

COMPARATIVE SUMMARY OF EXPENDITURES

Department of Education	\$1,765,753.66	\$1,812,929.03
Department of Safety	343,256.39	360,970.00
Debt Service	345,881.36	332,682.45
Department of Public Works	310,682.62	324,539.43
Revenue in Excess of Expense	72,860.25	223,891.50
Department of Recreation	92,323.59	91,768.89
Public Library	61,004.60	74,727.81
Department of Public Welfare	76,517.17	71,530.45
Insurance and Special Appropriations	25,194.10	63,913.98
General Government	77,404.99	56,261.86
Capital Outlay	40,000.00	40,000.00
Motor Equipment	54,935.91	38,647.92
Department of Finance	35,609.99	36,328.29
Building Department	21,259.06	21,726.11
Civil Defense	1,391.84	1,254.93
Special Appropriation Reserve for Municipal Building	200,000.00	.00
TOTALS	\$3,251,215.28	\$3,327,281.15

Total General Fund Expense	\$3,251,215.28	\$3,327,281.15
Total General Fund Revenue	3,524,075.53	3,551,172.65
Revenue in Excess of Expenditures	272,860.25	223,891.50
(Including special appropriation from City's share of County Bonds to retire School Bonds (\$200,000.00))		
Reserved for Municipal Building	200,000.00	
Reserved for Purchase of 1/2 of Block 19		120,000.00
Net Gain to Surplus	72,860.25	103,891.50
Tax Rate per \$100.00	\$2.50	\$2.50
Assessed Valuation	\$56,359,870.00	\$58,816,982.63

TEN YEARS HAVE MADE A DIFFERENCE

DEPARTMENT	OPERATING EXPENSE		PERCENT OF TOTAL BUDGET	PERCENT OF INCREASE 1961 OVER 1951
EDUCATION	\$ 1,813,000	\$ 787,000	51.1%	130 %
SAFETY	\$ 361,000	\$ 201,000	10.2%	80 %
PUBLIC WORKS	\$ 324,000	\$ 155,000	9.1%	109 %
RECREATION	\$ 92,000	\$ 55,000	2.6%	67 %
LIBRARY	\$ 75,000	\$ 26,000	2.1%	188 %
WELFARE	\$ 72,000	\$ 41,000	2.0%	76 %
GENERAL GOVT.	\$ 56,000	\$ 46,000	1.6%	22 %
FINANCE	\$ 36,000	\$ 22,000	1.0%	64 %
BUILDING DEPT.	\$ 22,000	\$ 12,000	0.6%	83 %
CAPITAL OUTLAY & MISCELLANEOUS	\$ 700,000	\$ 572,000	19.7%	22 %
			29.8%	
	REVENUE		PERCENT OF TOTAL BUDGET	PERCENT OF INCREASE 1961 OVER 1951
TAXES, REAL & PERSONAL	\$ 1,471,000	\$ 903,000	41.4%	63 %
STATE & COUNTY AID TO SCHOOLS	\$ 1,421,000	\$ 537,000	40.0%	165 %
OTHER STATE RECEIPTS	\$ 162,000	\$ 93,000	4.6%	74 %
PARKING METER & POLICE COURT FINES	\$ 161,000	\$ 127,000	4.5%	27 %
LICENSE & MERCHANTS AD VALOREM	\$ 122,000	\$ 88,000	3.4%	39 %
TUITION & FEES	\$ 111,000	\$ 46,000	3.1%	141 %
RECEIPTS IN LIEU OF TAXES	\$ 35,000	\$ 15,000	1.0%	133 %
RECREATION	\$ 24,000	\$ 22,000	0.7%	9 %
PENALTIES AND PERMITS	\$ 24,000	\$ 12,000	0.7%	100 %
OTHER MISCELLANEOUS RECEIPTS	\$ 20,000	\$ 21,000	0.6%	-5 %
BEER TAX	\$ 0	\$ 53,000	0%	2.8 %

1961
 1951

LIQUID FACTS:

	INSTALLED 1960	INSTALLED 1961	TOTAL AS OF DEC. 31, 1961
Miles of Water Mains (2"-24" dia.)	4.910 mi.	3.244 mi.	168.970 mi.
Number of Valves (2"-24" dia.)	68	49	1,456
Number of Fire Hydrants	20	20	447
	1960	1961	% Increase
Gallons of Water Pumped	1,588,380,000	1,675,300,000	5.5%
Gallons of Waste Treated (Disposal Plant)	1,273,360,000	1,340,250,000	5%

There is a total of 4,775,000 gallons of water in five (5) storage tanks, the largest of which contains 2,000,000 gallons. This is about enough to supply the City of Kingsport for 24 hours.

	1960	1961
Revenue	\$ 605,020.82	\$ 629,263.68
Operating Expense and Capital Improvements from Current Revenue	551,212.44	574,929.71
Total Capital Assets	4,318,968.84	4,414,168.70
Bonds Outstanding — Water Dept.	245,000.00	210,000.00
Bonds Outstanding — Sewage Disposal Plant	896,000.00	840,000.00

As of December 31, 1961, there were 11,701 water meters in operation in the City of Kingsport. This compares with 11,401 on December 31, 1960. Through these meters is pumped 5,000,000 gallons of water a day.



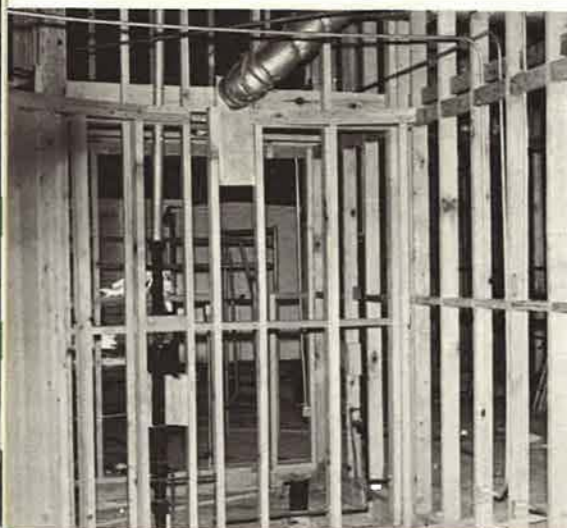
WE ANTICIPATE YOUR NEEDS: The present Filter Plant has a daily filtering capacity of about 6,000,000 gallons and, when this addition is completed, will have a capacity of 8,000,000 to 10,000,000 gallons of water daily.

YOUR PROPERTY MUST BE PROTECTED



Building inspection results in better, safer built structures.

Approved construction.



Your Department of Building Inspection administers the codes and ordinances for: Building, Electric, Plumbing, Gas (both natural and propane), Heating (all types), Zoning, Air Pollution Control and Sub-Standard Housing. From this department is issued permit applications required by all the above codes and ordinances for building within the City, and inspections of all work done and requested changes in permits are accomplished here.

Following is a summary of work done by this department in 1960-61:

	Permits Issued 1960	Permits Issued 1961
New Residence	84	76
Alterations and Repairs:		
Business 15)		24)
Residential 118)	133	113)
Business Buildings	47	30
Churches	3	1
Motor Courts	1	0
Swimming Pools	8	2
Apartments	3	2
Nursing Homes	1	0
Demolished	3	1
Accessory Buildings	76	60
Fallout Shelters	0	19
TOTALS	359	328

At a cost of \$3,767,922.00 \$5,372,652.00

This department also issued during the past two years, a total of 467 electric permits, 460 inflammable liquid permits (45 for fuel oil and 415 for natural gas), and a total of 368 plumbing permits.

This department will inspect, upon request, without charge, any structure for safety, plumbing, electrical wiring, etc. It is designed for your safety and protection.

Permits for this type of work are secured from your Department of Building Inspection.

AND THE LAW MUST BE ENFORCED

Your City Attorney, appointed by the City Manager, directs the management of all litigation in which the City is a party. He functions as prosecuting attorney in the City courts, represents the City in all legal matters and proceedings in which the City is a party or interested, and advises the Board of Mayor and Aldermen, committees and/or members thereof, the City Manager, and the heads of all Departments and divisions as to all legal questions affecting the City's interest.

During the period of 1960-61 we had two City Attorneys. During 1960 the City Attorney was Jackson C. Raulston, and in 1961 W. E. Weber was appointed. During 1960, the City Attorney prepared 48 ordinances for the City and in 1961, the number was 35.

Your City Judge is appointed by the Mayor for a term of two years. The City Judge presides over City Court.

The City Judge hears all cases concerning violation of City ordinances and imposes fines, costs and forfeitures and punishes by fine or imprisonment, or both, all violators.

In 1960-61, the dockets kept by the City Judge and City Court Clerk show, in part, the following types of cases heard:

	1960	1961
Assault and Battery	29	46
Weapons, carrying, possessing, etc.	22	14
Liquor Laws	167	142
Drunkenness	1,117	1,151
Disorderly Conduct	39	58
Gambling	28	19
Driving while intoxicated	132	141
Violation of road and driving laws	2,655	2,727
Parking violations	9,691	14,453



City Attorney, W. E. Weber, prosecutes law offenders for the City, prepares ordinances and is the legal advisor to the City.



Just and impartial decisions are handed down by your City Judge, Honorable H. Marvin Parsons.

YOUR PUBLIC SAFETY DEPARTMENT IS BUSY...



Your new Public Safety Building, with its attendant functional aspects and morale factor, is a noteworthy addition to the City.



We realize this is the only way most of you will see what facilities we do possess for your safety and protection. Full-time guards are employed to oversee this area.



Some of the equipment used by 39 policemen and detectives for your protection 24 hours a day.

The chief aim of your Police Department is to enforce the laws and Penal Ordinances of the City of Kingsport and those of the State of Tennessee within its jurisdiction. Means of accomplishing this aim are to investigate complaints and known offenses, preparing same for trial if appropriate, continuous anti-crime suppression by means of police motor-patrols, foot patrols, education of the people as how to best safe-guard their persons and properties, and continued co-operative efforts with all law enforcement agencies and members of Industry.

During the past two years offenses charged were as follows:

Class I Offenses (including homicide, aggravated assault, robbery, burglary, larceny, auto theft, etc.)

1960 1961

173 158

Class II Offenses (including intoxication, forgery, gambling, etc., and excluding traffic offenses.)

1,834 1,873

Traffic Offenses (overtime parking, passing stop lights and signs, speeding, etc.)

21,906 31,677

This department is designed to serve by protecting you. Effective law enforcement does not just happen, as indicated by the figures above, but with your help your Police Department will continue to give you the enforcement you have a right to expect.

... PROTECTING YOU 24 HOURS A DAY

The chief aim of your Fire Department is to prevent fires from starting, prevent loss of life and property in case a fire does start, confine the fire to the place of origin, and extinguish the fire. Fire fighting, because it involves positive and dramatic action, has a greater appeal for people than do preventive measures which involve restrictions, prohibitions and interferences with what are termed "individual rights". In the past, a lack of emphasis upon fire prevention has helped to defeat the purpose for which the Fire Department exists, that of preventing loss of life and property from fire, but in recent years the Department has extended this phase of their activity by the appointment of a full time Fire Prevention Inspector.

Your Fire Department personnel inspected 2,530 buildings and residences during 1960-61 to insure that proper preventive measures were being taken. During the past two years, out of \$53,169,260.00 of property at risk the loss amounted to only \$5,107,488.00. (It should be noted that of these figures, the amount at risk in the 1960 Tennessee Eastman fire and explosion was \$50,120,600.00, and that the loss in this one disaster was \$5,000,650.00).

Your Kingsport Fire Department received a certificate of recognition from the State of Tennessee Fire Marshal's Office for Fire Prevention activities during the year 1961.



One of the 666 alarms answered in the past two years.

One of the 447 fire hydrants placed near you for your protection when it is needed. These are checked twice each year to insure perfect operating conditions.

26 firemen at your service 'round the clock—no farther away than your telephone.



EDUCATION IS OUR MOST IMPORTANT PRODUCT



524 young people completed their secondary education at Dobyns-Bennett High School during 1960-61.

Your Department of Education and the Kingsport School System assumed responsibility for the formal education (grades 1-12) of approximately 7,000 young people for each of the last two years. The schools are under the direction of an appointed Board of Education consisting of five (5) members. All school policies are adopted by this body.

The City of Kingsport provides for the financial support of its school system and oversees all expenditures by the system.

In 1960-61, the average daily attendance was 6,343 and there were 294 full-time teachers. In 1961-62, the teacher positions were increased to 308 and the anticipated average daily attendance is 6,650.

Pay for teachers is based on a 10-month year. In 1961-62, a teacher with a B.S. degree received a minimum of \$3,800.00 and a maximum of \$5,130.00; with a M.A. degree, a minimum of \$4,000.00 and a maximum of \$5,730.00; for teachers with a M.A. degree plus 45 quarter hours of additional study, the minimum was \$4,160.00 and the maximum pay \$5,890.00. (All the above figures will be increased in the 1962-63 school year by \$100.00.)

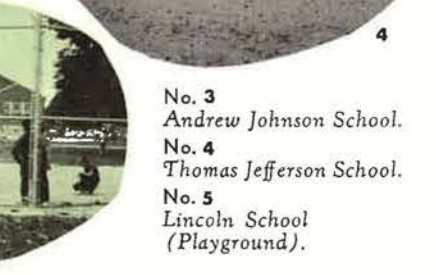
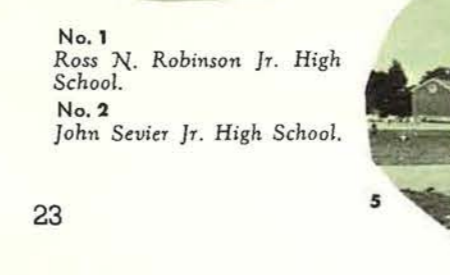
The current operating cost of your school system in 1960-61 was \$1,880,876.58. In addition, the payment on the school debt was \$274,386.25.

During the last school year, Kingsport invested \$335.25 for each child attending school.

During 1960-61, both the accelerated mathematics classes and the elementary French program continued to give evidence of being desirable additions to the curriculum. A third year of Spanish, a course in physical science, and one in international relations have been tried in senior high school.

Plans for the future include a careful study of the type organization needed in elementary and secondary schools, as well as a general study of the personnel needed in a growing school system. Next year, it is anticipated the overall attendance will increase by approximately 250 students.

38 young people completed their secondary education at Douglass High School during 1960-61.



No. 1
Ross N. Robinson Jr. High School.
No. 2
John Sevier Jr. High School.

No. 3
Andrew Johnson School.
No. 4
Thomas Jefferson School.
No. 5
Lincoln School (Playground).

FOR YOUR READING PLEASURE



Your new Library Building—finally a reality in July 1961. Total cost of building, remodeling and equipment—\$454,988.00.

Of greatest significance in the history of the Kingsport Public Library, was the completion and occupancy of its new home, the J. Fred Johnson Memorial Building, in July 1961. With the accomplishment of this long awaited objective, the future of the library was assured.

The total circulation of all materials, including books, magazines, pamphlets, films and recordings for the two years ending December 31, 1961 was 309,024. The library reading sections will seat 100 persons and the Mead Auditorium and meeting rooms, an additional 195 persons.

Besides serving the people of Kingsport and its environs, the library functions as the library for the extension branch of East Tennessee State College. Borrowers at the main library numbered 16,249 in 1961 as compared with 14,456 in 1960. Borrowers at the Carver Branch in 1961 numbered 668.

In the main library, in 1960, there were 42,593 volumes compared with 46,113 in 1961. In the Carver Branch, there were 2,669 volumes in 1960 compared with 2,857 in 1961. The average daily circulation of materials in the libraries in 1961 was 570 units daily.

A figure which merits some mention is that during 1961 over 53% of all borrowers were *not* residents of the City.



Part of the main reading room in the Library with shelving capacity for 100,000 volumes.



Just for children—we are all interested in our youth and their growth—the "world of books."

JUST FOR YOUR PLEASURE



Some of the nearly 787,000 people participating in some of the many and varied activities offered by the City under the direction of the Department of Recreation during 1960-61.



Some of the many participants in sports activities at your five parks and six playgrounds.



With four baseball leagues for our children, we hope to help instill sportsmanship and fitness in our youth.

The Department of Recreation endeavors to provide wholesome recreation for both young and old. The development of strong bodies and moral character in our young people is a big investment in a strong America. This, we feel, is a priceless investment.

In the past two years, a new Midget baseball park, with the cooperation of a baseball committee, was started and is now near completion; the second of three hard-surfaced tennis courts has been black topped; additional lights on softball diamonds have been erected; backstops on two school playgrounds and at softball diamonds have been erected; backstops on two school playgrounds and at Bertram Borden City Park have been erected and also a cinder track at J. Fred Johnson Stadium for high school track meets has been constructed and equipped with modern track facilities.

TO BENEFIT EVERYONE

PUBLIC WELFARE

The Department of Public Welfare, during 1960-61, did a job of which we can be proud. Limited Service—which includes counseling, personal and family problems, application for Government benefits and direct referral to other agencies on problems not covered by our City Welfare services, showed an increase in 1961 over 1960.

Indigent patients, old and new cases, totaled 1,567 in 1961 compared with 1,774 in 1960. These include both hospital cases and clinic or out-patient cases.

The amount spent on hospitalization, medicine and mental health of indigent patients was \$33,062.80 in 1960 compared with \$30,499.20 in 1961.

PUBLIC HEALTH

The Department of Public Health is a joint City-County operation. Some figures of note concerning this operation in 1961 are listed below:

Chest X-Rays.....	16,338
Dental Service.....	9,860
Nursing Visits.....	10,212
Attendance at Health Education Films.....	11,040
Dogs Vaccinated for Rabies.....	8,530
Total Births.....	2,433
Total Deaths.....	747

JUVENILE JUDGE AND COUNSELOR

The total average case load each month for the Juvenile Counselor was 205 in 1961. Of the 30 children admitted to the Receiving Home, 27 were because of improper or insufficient guardianship. Two were admitted because they were either deserted or abandoned and one because he was a runaway. The Juvenile Judge tries all cases involving juveniles and determines what the disposition of each case will be. In 1960-61, 519 children were referred to the court on delinquency charges, 179 for dependency and neglect and 133 for special proceedings.

JUVENILE HOME

All recreational equipment at the Receiving Home is furnished by businesses, individuals, clubs and organizations within the City. This home is a place where children may be temporarily cared for until disposition of their case is made. In 1961, disposition was made as follows:

- 7—Placed with relatives
- 5—Committed to Public Institutions (correctional)
- 4—Committed to Private Institutions
- 1—Placed in a Foster Home
- 7—Returned to family under court supervision
- 1—Placed in custody of Public Welfare
- 5—Only present temporarily—no disposition required.

There is ordinarily a 60-day limit of stay in the home; however, if the situation demands it, the Juvenile Court Advisory Committee may extend this time limit. In 1960-61, 65 children received 2,545 days of care.



Through this office passed over 1,850 welfare cases in 1960-61.



18,616 persons were immunized here in 1961 alone.



Over 1,930 food and milk inspections were made in 1961.



Juvenile Counselor Robert Domin looking over one of the more than 430 new juvenile cases processed during 1960-61.



In 1960, 31 juveniles were kept here for periods up to 3 months.

In 1961, 30 cases were sent here until disposition could be made.

DEPARTMENT HEADS

C. K. Marsh, City Manager
 T. V. McCown, Adm. Asst. to the City Manager
 E. L. Shelor, Recorder & Treasurer
 M. L. West, Director of Public Works
 D. D. Pomerleau, Director of Public Safety
 Dana F. Swick, Supt. of Schools
 J. W. Erwin, M.D., City-County Health Officer
 Mrs. Alice W. Blankenship, Welfare Director
 Simon K. Jones, Building Official
 Robert Clear, City Planner
 Mrs. J. W. Summers, Librarian
 W. E. Weber, City Attorney

H. Marvin Parsons, City Judge
 J. A. Godwin, Tax Assessor
 S. K. Addington, City Engineer
 F. S. Key, Water Works Engineer
 R. L. Collins, Disposal & Filter Plant Supt.
 G. W. Fletcher, Chief of Police
 C. M. Kenner, Fire Chief
 Mrs. Volla M. Roller, Juvenile Judge
 Robert S. Domin, Probation Counselor
 J. F. Kagey, D.V.M., City Meat Inspector
 W. C. McHarris, Director of Recreation
 E. H. Fleenor, Supt. of Recreation Facilities

MEMBERS OF COMMISSIONS AND ADMINISTRATIVE BOARDS

BOARD OF EDUCATION

M. C. Stone, Chairman
 Stuart C. Aitken
 E. William King
 Mrs. Allen N. Dryden
 W. F. Winders

ELECTION COMMISSION

R. T. Anderson
 Wallace Hufford
 T. R. Ramsey

EQUALIZATION BOARD

James Edwards, Chairman
 W. E. Christopher
 W. B. Ramey

HOUSING AUTHORITY

Raymond Bennett
 Fred J. Gillette
 Larry Poole
 Ernest C. Cross
 Frank F. Hale
 Howard Poston, Exec. Director

LIBRARY BOARD

Mrs. H. J. Shivell, Chairman
 Charles Neil Watson
 Karl Goerdel
 W. E. Newell
 Joe Worley
 Mrs. M. J. Adams
 R. C. Burton

PLANNING COMMISSION

James Edwards, Chairman
 William J. Still
 T. M. Divine
 Allen N. Dryden
 W. W. Cawood
 Vinson K. Shannon
 W. C. Hale
 Hugh Rule
 C. K. Marsh

RECREATION COMMISSION

George Ainslie
 Arthur G. Coffin
 Mrs. Don Moll
 Mrs. Stokes R. Shivar
 Dana F. Swick
 D. D. Pomerleau
 C. K. Marsh

ZONING APPEAL BOARD

Spencer E. Palmer, Chairman
 J. Mack Ray
 W. E. Ring, Jr.
 James A. Stout
 Lon V. Boyd

BOARD OF ELECTRICAL EXAMINERS

Charles D. Massengill
 Reece C. Scarlett
 William Stokes
 Simon K. Jones
 S. K. Addington

BOARD OF APPRAISAL COMMISSIONERS

H. T. Obenshain, Chairman
 Bryan W. Woodard
 S. J. Bingham
 Frank Pratt
 J. E. Vaughn

BOARD OF PLUMBING AND GAS EXAMINERS

Frank Pierce
 J. H. Watkins
 Rowland J. Miller
 Simon K. Jones
 S. K. Addington

JUVENILE COURT ADVISORY COMMITTEE

K. R. Addington
 Mrs. Frank Buckles, Jr.
 Mrs. Duncan G. Carmichael
 W. L. Coward
 W. J. McAuliffe
 Brantley Blue
 Charles Trussell
 Mrs. John Powers
 Mrs. A. R. Brashear, Jr.
 Mrs. Jack King
 Vance Cox

TRI-CITY AIRPORT COMMISSION

(Representing Kingsport)
 A. C. Crymble, Chairman
 A. J. White

PAST MEMBERS OF BOARD OF MAYOR AND ALDERMEN

ALDERMEN

R. Y. Grant
 T. C. Warrick
 J. L. Camblos
 F. E. Mahan
 T. J. Stevenson
 S. P. Pyle
 W. E. Brown
 Guy D. Pitts
 B. M. Brown
 W. F. Moody
 M. H. Hensley
 J. M. Morton
 C. J. Maddux
 G. G. Keener
 E. B. Cate
 Walker Nelms
 Felix Guenther
 J. L. Kincheloe
 A. L. Addington
 J. E. Myers
 R. D. Stone
 J. B. Carson
 Karl Goerdel
 I. M. Fuller
 S. S. Benedict
 E. B. Blankenbecler
 J. E. Isley
 Andrew S. Brooks
 G. W. Taylor
 Ernest C. Cross
 Dr. John C. Patty
 John D. Wimberly
 W. B. Greene
 Garland Cassel
 Milton DeVault
 Howard Long
 L. P. Gregory
 J. A. Godwin
 Max Y. Parker
 E. G. Guenther

FROM

3-2-17
 3-2-17
 3-2-17
 3-2-17
 11-27-17
 7-7-19
 7-6-21
 12-18-23
 7-6-25
 7-6-25
 7-4-27
 7-4-27
 7-4-29
 7-4-29
 7-6-31
 7-4-31
 7-3-33
 6-18-35
 7-3-39
 7-3-41
 7-3-39
 12-18-45
 7-3-39
 7-5-45
 7-3-47
 7-3-47
 7-3-47
 7-5-49
 7-5-49
 7-3-51
 7-7-53
 4-7-53
 7-5-55
 7-5-55
 7-3-51
 6-19-57
 6-18-54
 7-7-59
 9-3-57
 7-5-55

TO

11-20-17
 7-7-19
 10-8-18
 7-5-23
 7-6-21
 7-4-27
 7-6-25
 7-6-25
 7-4-29
 7-6-31
 7-6-31
 8-4-31
 7-3-33
 7-3-39
 7-3-33
 6-18-35
 7-3-41
 1-22-43
 7-3-45
 7-3-47
 7-3-47
 7-5-49
 7-3-51
 4-1-53
 7-3-51
 7-7-53
 7-7-53
 7-5-55
 1-25-54
 7-5-55
 7-31-57
 6-18-57
 7-7-59
 7-7-59
 7-7-59
 4-18-61
 4-18-61
 7-4-61

MAYORS

J. W. Dobyms
 J. W. Harrison
 C. F. Lingar
 Shelburne Ferguson
 W. L. Holyoke
 Dr. E. W. Tipton
 Glen Bruce
 W. R. Jennings
 J. E. Armitage
 E. B. Blankenbecler
 Ernest C. Cross
 John D. Wimberly
 Milton DeVault
 L. P. Gregory

3-2-17
 12-12-23
 7-5-27
 7-7-31
 8-21-34
 7-4-39
 7-1-41
 7-6-45
 12-12-45
 7-5-49
 7-3-51
 7-7-53
 7-5-55
 7-7-59

12-12-23
 7-4-27
 7-7-31
 8-21-34
 7-3-39
 7-1-41
 7-5-45
 12-11-45
 7-5-49
 7-3-51
 7-7-53
 7-5-55
 7-7-59
 7-4-61

CITY MANAGERS

William R. Pouder
 F. L. Cloud
 (Acting City Manager)
 D. H. Kidd
 F. L. Cloud
 W. L. Holyoke
 (Acting City Manager)
 D. W. Moulton

3-15-17
 8-30-19
 2-20-20
 7-12-22
 1-15-46
 6-1-46

8-31-19
 2-20-20
 7-12-22
 1-11-46
 5-7-46
 1-16-59

PROJECTS FOR 1962

- Additions to Dobyms-Bennett and Douglass Schools.
- Street improvements in the amount of approximately \$365,000.00.
- Purchase of new 1,000 GPM pumper for Fire Department.
- Completion and occupancy of new City Hall Building.
- Annexation of the Stone Drive and the Ridgefields-Fort Robinson areas.
- Planning and study concerning annexation of Holston Hills-Preston Woods-Skyland Drive area.
- Letting contract for construction of Reedy Creek Trunk Sewer at a cost of approximately \$445,000.00.
- Revise Water Department billing and collecting procedure and the addition of a new Electronic Billing Machine.
- Study of future school needs.
- Completion of Water Filter Plant addition at a cost of approximately \$325,000.00.
- Planning studies for services and capital improvements for areas under study for annexation.

DESIGN AND LITHOGRAPHING BY WATSON LITHOGRAPHING COMPANY, KINGSPORT, TENNESSEE

