THE CITADEL

ARCHIVES AND MUSEUM

The Citadel
The Military College of South Carolina
Charleston.

May 25, 1931

To the Board of Visitors of The Citadel,

Gentlemen:

I have the honor to present herewith an account of the affairs of the Military College for the session now drawing to a close.

The enrolment for the session was 624, which was a falling off of 47 from the attendance last year, and 98 less than the record attendance of 722 four years ago. The Registrar's statistical report which is attached gives a large amount of information which the Board will find of interest.

The distribution of cadets according to classes gives the following figures: Seniors, 130; Juniors, 123; Sophomores, 155; Freshmen, 216. The senior class is the largest in the history of the institution, just as four years ago it was the largest freshman class that ever entered The Citadel, numbering 358 men.

During the session, there have been 43 casualties, accounted for as follows: honorably discharged, 28; dropped, 12; resigned, 1; suspended, 1; died, 1.

The death was that of Cadet W.B. Bramlett, beneficiary cadet from Laurens County, a member of the senior class, who succumbed to an attack of pneumonia on February 5th. Two other members of this class were forced by illness to abandon their studies for this term, but expect to return next year and complete the course. These are Cadet J.R. Barnwell, of York, and R.B. Hill, of Timmons-ville.

By far the largest number of our casualties occur in the freshman class, the Registrar's record showing a "mortality" of over 40 per cent in the class on the average during the last five years. This is the familiar cry of all the colleges, and is due in large measure to insufficient preparation and to a lack of serious purpose on the part of the young men who come to college.

A year ago, some modifications of the curriculum were submitted to the Board and approved looking towards a decrease in the number of failures. The freshman course in physics calls for a fair grounding in algebra and geometry, - subjects required for admission to college and supposed to be given with some thoroughness in the high schools. As a matter of fact, the tests given to-freshmen in these subjects reveals a lamentable ignorance on the part of the most of them. Our faculty felt impelled to abandon the course in physics in the freshman class, and to defer it until the students could obtain some groundwork in elementary mathematics. In pursuance of this object, two three-hour courses in mathematics have been given this session in the freshman class, - one being a review course in elementary mathematics instead of the physics course, and the other the regular freshman course in trigonometry, higher algebra, and solid geometry. Another change was dropping one course in the rather heavy schedule of the sophomore class, allowing a choice between the course in mechanical drawing, (required of all students intending to elect engineering courses), and one in history. The results next year will show whether our hopes of a decided improvement are justified.



In this connection, mention should be made of the necessity for adding equipment from year to year to the scientific departments. The cost of materials for experimentation in the various laboratories is covered by fees charged to the cadets taking the courses, but the college is expected to provide the equipment and apparatus. For the past two years, the appropriation granted by the Legislature has not permitted any outlay for this purpose, and the heads of departments are calling attention to their needs, which must be looked after if their work is not to suffer.

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The Citadel Library has been the object of criticism by the Commission of Higher Institutions of the Southern Association both as to facilities and expenditure per student, which they say is the smallest of any institution reporting to us. The first criticism will be removed when we are able to move into the quarters now being fitted up in the new Administration Building. As to the small expenditure made for up-keep, no immediate remedy is in sight, unless it be to add another item to the fees charged the cadets. We have only one Librarian, whose salary is \$1200, the request for an increase to \$1800 and the employment of an assistant being refused by the Legislature. The total annual outlay for periodicals, bew books, and supplies is only \$1000.

During the past year, 432 volumes have been added to the library by purchase and by gifts of friends. The total number of volumes at the present time is 10,143, exclusive of Government Documents.

AUDITORIUM.

The lack of a place of assembly where the entire corps of cadets can be gathered at one time is rogrettable for several reasons. At the Old Citadel, where the student-body did not exceed two or three hundred, the entire cadet corps could be seated in the Chapel, and there was a daily assembly of the cadets for religious exercises, lectures by the Superintendent or invited speakers, and the reading of orders or announcements. This practice of a daily chapel assembly was continued for some years at the New Citadel until the size of the corps increased beyond the limits of any available space which could be used for the purpose. At the present time, a brief exercise is conducted daily by the ... Y.M.C.A. Secretary in the Mess Hall at breakfast, and a Sunday morning service is held in Alumni Hall, the cadets being seated on the bleacher seats used by the public who gather to witness the basket-ball or boxing contests of the cadets. The Sunday services are conducted usually by ministers of the various Protestant denominations of the City, it not being feasible to send Cadets several miles to churches in the City.

An adequate Auditorium where lectures, addresses, and concerts could be given, where chapel exercises, religious services, and other student assemblies held, and where Commencement exercises and other public functions conducted is considered one of the important buildings on every college campus, and it is one of the pressing needs at the Citadel at this time.

APRROPRIATION BY THE LEGISLATURE.

The Citadel budget for 1931 submitted to the Budget Commission last January made estimates which called for an appropriation of \$234,404.67 for maintenance, and an additional request for \$39,500 for permanent improvements.

The discussion on the Appropriation Bill in the House developed an unexpected opposition to the educational programs of the State colleges. Not only were the items for maintenance severely cut, but many bills affecting tuition rates, scholarships, and the retention of fees for permanent improvements were introduced and advocated which, if passed, would have very seriously affected the conduct of all the institutions.

The appropriation for The Citadel for the current year as finally passed by the Legislature was a "lump-sum" of \$180,000. Of this amount, \$129,818.68 was for salaries and wages, \$20,400 for the seventy-eight beneficiary scholarships, and \$29,781.32 for general maintenance.

SALARIES AND WACES.

It is provided that the salaries of professors and others shall be paid without reduction until the close of the current session, which ends at The Citadel on September 20th, and then (with the one exception of the President's salary, which is not changed) at reduced figures on all salaries from \$1300 up according to the followinf scale:

Salaries up to \$1300, no change, Salaries from \$1301 to \$2400, 6% reduction, Salaries from \$2401 to \$4000, 9% reduction, Salaries above \$4000, 12% reduction.

For the information of the Board, a table is submitted herewith showing in parallel columns the salaries for the present session up to September 20th, and the reduced salaries which the Legislature has allowed for the balance of the year.

| | Present Yearly Salary | Present month- ly salary up to Sept. 20,1931 | New Month- ly salary to begin Sept.20,193 | Person receiv- ing salary. |
|-----|--------------------------|--|--|---|
| 1. | 7500.00 | 625.00 | 625.00 | No reduction in |
| 2. | | | 366.66 | President's salary New item -Dean's salary. |
| 3. | 3600.00 3300.00 | 300.00 275.00 | 273.00 250.25 | Quartermaster Majors McGilli- |
| | | | 2000 | vray, Knox, LeTel- |
| | | | | lier, Williams, |
| | | | | Smith, Winship. |
| 5. | 3000.00 | 250.00 | 227.50 | Registrar, Majers |
| | 000000 | 000 55 | | Phillips, Hair. |
| 6. | 2500.00 | 208.33 | 189.58 | Maj.Anderson, |
| | | | | Captains Myers, |
| | | | | Dufour, Kennedy, Coleman, Dr. Gath- |
| | | | | cart. |
| 7. | 2400.00 | 200.00 | 188.00 | Director Cadet Af- |
| | | | | fairs. |
| 8. | 2300.00 | 199.66 | 180.17 | The Engineer. |
| 9. | 2166.43 | 180,53 | 169.70 | Capt. Byrd. |
| 10. | 2036.06 | 169.67 | 159.49 | Lieuts. Saunders, |
| | | | | Brenner, Razor, |
| | | | | Lyon (Achurch) |

Childs.

| 11. | 2000.00 | 166.66 159.14 | 156.66 149.59 | Y.M.C.A.Secretary Lieuts. Harrison (Moore) Owen (Sanders) Watkins Tiedemann. |
|-----|---------|------------------|------------------|--|
| 13. | 1875.00 | 156.25 | 146.88 | Lieuts. Price, Haynes, Fitch, Smith, Willis, Hamilton, Ussery, Tibbetts. Seabrook |
| 14. | 1800.00 | 150.00 125.00 | 141.00 | Mrs. Polhemus. Commandant, Miss Stoney, Mrs. Malloy, Mr. Grant, Sgt. Adams. |

The appropriation for the 78 beneficiary scholarships was not diminished, - the full amount asked for - \$20,400 - being granted. Apart from the fact that these scholarships are a time-honored
institution at The Citadel, they offer at the present time an opportunity for a number of worthy boys in the State to obtain a college education which might otherwise be impossible. There are today several hundreds of our citizens, prominent in all the walks of life, who would testify that but for the opportunity which came to them in the beneficiary scholarships at The Citadel, the door of advancement would probably never have been open toothem.

A cursory reading of the roll of beneficiary graduates from 1886 to 1924 shows the names of more than sixty who are teachers in the State, including the presidents of two State colleges, eight college professors, and a number of City Superintendents of schools. In the legal profession, the names of more than thirty appear, including two circuit judges and many prominent attorneys. A dozen others of these beneficiaries are ministers of the Gospel, one the Episcopal Bishop of the diocese of South Carolina. More than this number are physicians, and many are civil engineers, at least two of whom have attained a reputation as engineers among the foremost of the country. Forty of these beneficiaries are serving their contry as officers in the Army and Navy. A cursory reading of the roll of beneficiary graduates

Nor has the time arrived, we believe, when these scholar-ships are no longer needed. There are many worthy, ambitious, and deserving, but poor boys in our midst today who must forego all hopes of a higher Education unless they can win one of these schol-arships. It is the earnest wish of The Citadel that it may con-tinue to receive in her class-rooms these choice students selected on account of their ability, earnestness of purpose, and their need.

THE NEW BUILDING.

The new Administration building now nearing completion, adds not only very greatly to the architectural impressiveness of The Citadel, but will provide the necsssary facilities in this one building for the instruction of a larger student-body. Also, the class-rooms on the ground floor of Murray Barracks will be transferred to the new building, thus giving space for the accommodation of more cadets in that building.

The provision of commodious and beautiful quarters for The Citadel Library in the new building is a notable addition to the college equipment, and marks, we believe, the beginning of the development of a most important agency of the institution. Unfortunately, at present we have not the funds for equipping the Library with suitable furniture, but must transfer and make use of such as we have in the old quarters in Main Barracks. Also, we have not been able to obtain from the Legislature the funds to engage an assistant librarian, nor to raise the salary of our sole librarian

Wor has the tije artived, saips are no longer deserving, but poor boys in our midet hopes or a higher addeduction unless the archies. It is the earnest high of the tinus to receive in her elass-rec a w

to a figure compatible with the duties and responsibility of that office.

The details in connection with the new building are known to most members of the Board but are recapitulated here for record,

Last summer, when the Board undertook the construction of the New Administration Building, it was estimated that the cost might not exceed \$125,000, in view of the low prices for labor and materials. Under an Act of 1926, permitting the State colleges to retain their tuition fees for permanent improvements, the Citadel had accumulated a small fund, which, supplemented by the tuition fees for the session 1930-31, would amount to about \$58,000. The Board, therefore, made formal application to the State Finance Committee for authority to put up this building and to supplement its available funds with a loan of \$75,000 from the Sinking Fund Commission, which would be repaid with interest from the tuition fees to be collected beginning with the session of 1931-32. The approval of the plan by both the State Finance Committee and the Sinking Fund Commission was obtained, and on November 14th last, the contract was let to the Gallivan Construction Company, of Greenville, S.C., for the sum of \$123,650. Other bids for the work ran up to about \$150,000, and it was generally considered that the Citadel was very fortunate in getting such a low bid.

The building account on May 25th stands as follows:

Building contract let to Gallivan Construction Co., \$123,650 Architects: fees, 6%, Lockwood Greene Engineers, 7,419

Total cost, 131.069

Paid to date to Gallivan Construction Cc., \$88,668.01 Paid to date to Architects 6,326.40

Total paid \$94,994.41

Balance to be paid Gallivan Construction Co., \$34,981.99
Balance to be paid Architects 1,092.60

Total \$36,074.59

Funds available to make final payments:

Tuition fees collected and on hand,
Tuition fees in State Treasury,
Tuition fees in local bank,
Loan available from Sinking Fund,

Total

\$5,423.00
1,223.96
29,000
29,256.13

The small surplus of \$437.50 will be increased from tuition fees now due but not yet collected, so that it is expected that the steel book-stacks for the library may be installed before the new building is completed.

In order to repay the loan of \$75,000 made to us by the Sinking Fund Commission, our tuition fees beginning with the next session, 1931-32, are pledged to the Commission. With an income of \$25,000 a year from tuitions, - which seems a fair estimate from our experience and present knowledge, - this loan, with the interest, should be paid back by December, 1934, & three and a half years from now.

The appropriation for maintenance, \$29,781.32, is altogether inadequate to meet the necessary expense of running the college. Last year, the amount appropriated for this purpose was \$52,236; which shows that a cut of more than 43% was made in the

items for contractual services, supplies, fixed charges, materials, and equipment. With the most rigid economy there will be a deficit this year of at least \$15,000 which can be met only by increasing the charges to cadets. The authority of the Board is therefore asked for increasing the maintenance fee for all cadets from \$48 to \$72, to be paid in quarterly instalments of \$18 each. This will reduce the clothing allowance of beneficiary cadets from \$50 a year to \$26, and the scholarships (which are worth \$260 a year) will be apportioned as follows:

For board, nine months at \$18 per month,
For room, heat, light, water, laundry, hospital,
For clothing,

\$162.00
72.00
26.00
\$260.00

DEFICIT.

While the increase in the maintenance fee will probably enable us to meet expenses beginning next session, it does not provide for the deficit of the first half of this calendar year, since the reduced legislative appropriation is effective since January first, and the increased fee cannot become effective until the next session in September. The Quartermaster estimates that in consequence we shall have a deficit of about ten thousand dollars for the year 1931.

REPAIRS.

One of the most serious cuts in the Citadel budget was the item of \$5,000 for repairs.

The property inventory of the Citadel at the present time shows buildings of a value of \$1,542,000, and of equipment of a value of \$193,000. It may not be advisable that the Old Citadel at Marion Square, which is largely used now as officers quarters, - over thirty families living in it, - should be kept in repair at great cost, but some work must be done on it to make it habitable at all. Even at the New Citadel, a certain amount of repairs is necessary. The small allowance of only one percent annually for repairs would call for an appropriation of \$17,359. Last year the amount actually expended for this purpose was \$14,256. This year no appropriation whatever is allowed for repairs in the State college budgets, the Act stating that they were to be taken care of out of the tuition fees retained by the colleges. As our tuition fees are pledged to the Sinking Fund Commission for the next three and a half years, it is a serious matter what is to be done for the necessary up-keep of the property of the State. The only recourse seems to be to the State's Contingent Fund for such amounts as are absolutely necesary to prevent the property of the State from suffering serious deterioration. I would respectfully suggest to the Board the advisability of adopting some resolution to be sent to the Governor on this matter.

Since the Citadel at the present time is without any funds applicable to repairs, it seems necessary that the Board should make a requirement that the expense of repairs in the quarters of the officers must be borne by the officers occupying them.

of higher learning is that they shall be largely self-supporting, and require only small legislative appropriations, the cost to the students must necessarily be greatly increased. This will result in the elimination of all students but those whose parents are well-to-do, and the poor boy will have scant opportunity to get any education beyond the high school. The attendance at the col-

leges will, of course, be greatly diminished, - a result which might not be altogether bad if the good students were retained and the unfit kept out. But it is likely that the reverse would be the case, - since it is not the rich boy generally who most appreciates the opportunity for study and improvement.

The present \$40 tuition-fee which is charged by the State colleges might be increased fifty or even one hundred per cent possibly without any adverse effect upon college attendance, provided the students who cannot pay would be exempt. The soundness of requiring those who can afford to pay to do so, will not be seriously questioned; but as a matter of policy the State ought to provide available facilities for higher education for all its people, rich and poor; - more particularly the poor, since the rich can send their sons to other States. The requirement that applications for free tuition and scholarships shall be passed on by the Tax Commission is entirely proper, as free tuition, and the beneficiary scholarships in particular, should be limited to those who could not otherwise get a college education.

An examination of college catalogs shows that in the Southern States the policy generally is to make no charge, or a small one, for tuition to residents of the State. In the State universities of Alabama, Florida, Kentucky, Louisiana, Maryland, Mississippi, Missouri, Tennessee, and Texas, the tuition is free to residents. In several of them non-residents are also received without charge for tuition, although most of them make a charge ranging from \$20 at Missouri to \$125 at Maryland. The Bill which was introduced and advocated in the recent session of our Legislature to charge resident students \$100 and non-residents \$250 fortunately did not pass, as it would beyond any doubt have seriously diminished the attendance at our State colleges.

ACADEMIC DEPARTMENT.

When The Citadel was reopened in 1882, the curriculum did not provide for any elective courses. Mathematics and engineering held the predominant position, five hours a week for the full four-year course being given to this department, - about twice as much as to any other.

It was nearly twenty years before a beginning of the elective system was introduced into the senior class, and later extended to the junior class. It is the consensus of opinion of the faculty that the elective system at least for the present, should be confined to the upper two classes. A number of educational experiments are being tried in several of the colleges and universities of the country, but the distinctive military features of the Citadel do not lend themselves to their adoption here. The number of elective courses offered in the junior and senior classes, however, has increased from four to eight in the past twenty years.

Our students have the opportunity now of specializing in one of three literary courses, - English, history, and modern Languages, - leading to the Bachelor of Arts degree; or in civil engineering, chemistry, pre-medical, or physics, leading to the Bachelor of Science degree; or at the end of the sophomore class, they may elect a two-year course in business administration, in which accounting, economics, and business methods are the subjects of study. The degree given in this course is B.S.

The number of cadets of the senior and junior classes enrolled in these departments is given in the table below:

| Rlective | Seniors | Juniors |
|-------------------------|---------|---------|
| English | 12 | 11 |
| History | 8 | 13 |
| Modern Languages | 5 | 2 |
| Civil Engineering | 36 | 28 |
| Chemistry & Pre-Medical | 24 | 19 |
| Physics | 4 | - 5 |
| Business Administration | 41 | 45 |

During the past year, four members of the faculty have been absent on leave, pursuing courses for advanced degrees. These are Captain R.M. Byrd, associate-professor of chemistry, who has completed his work at the University of North Carolina for the Ph.D. degree; Lieut. R.M. Lyon, of the department of history, who will receive the same degree; Lieut. J.G. Harrison, who has pursued postgraduate work at the University of Michigan; and Lieut. J.I. Owen, also of the English department, who has been at the University of Illinois. The substitutes for these teachers are respectively Messrs. S.U. Wrenn, R.W. Achurch, C.A.P. Moore, and Paul Sanders, all of whom have done efficient and satisfactory work.

Lieut. Owen has written declining re-election, and Major McGillivray, head of the English department, recommends the election of Mr. Sanders in his place.

A communication has been received from the State Superintendent of Education calling attention to an Act passed in 1924 which requires that the high schools and colleges supported by public funds "shall give instruction in the essentials of the United States Constitution, *** and no student in said schools, colleges, or universaties shall receive a certificate of graduation without previously passing a satisfactory examination upon the provisions and principles of the United States Constitution." The second section of the Act requires that the instruction "shall be given for at least one year of the high schools, colleges, and university grades respectively."

The practive in our State educational system has been to give this course in the last year of the high school, and to make it an optional course in the colleges. At the Citadel, students who elect history take a course in American Government and Politics. This year, there are seventeen seniors and fifteen juniors taking this course, using as a text C.A. Beard's "American Government." At no other State college is the study of the Constitution being required of all students, and at the Citadel we would prefer to leave it among the elective studies of the history department, if this may be done.

HONORARY DEGREE

The faculty recommends to the Board of Visitors the award at this Commencement of the honorary degree of Doctor of Laws upon Rt. Rev. Albert S. Thomas, Class of 1892, Episcopal Bishop of the Diocese of South Carolina.

DISCIPLINE

The Commandant of Cadets, Lieut.-Colonel Wm. C. Miller, is completing his fifth year of service at the Citadel, and will be relieved at the end of this session by Lieut.-Colonel John W. Lag.

The close contact which Colonel Miller has kept with the discipline of the Citadel over this considerable time, makes his observations and recommendations worthy of careful considerations

It is his judgment that the action of the Board, - taken last year, - in raising the limit of demerits in the upper classes and permitting Cadets to smoke in their rooms, has been justified by the results. Also, that the policy of granting the spring furlough, has diminished the restlessness which seizes the cadets in the spring, and that the engagement of Sergeant Schellin as mess sargeant has improved the fare, always a potential cause of complaint and trouble. It is his judgment that there has been a trend toward greater contentment in the Corps, and that, in spite of many infractions of regulations on the part of Cadets, the discipline has been in general above the average.

There has been an improvement in the dances this year due to the requirement that they be held on the campus, and drunkenness at these functions has not been as noticeable this year as formerly. This, however, is a matter that needs still further improvement, and is complicated by the consideration that many offenders are guests, - and not limited to one sex.

The Director of Cadet Affairs in his report states that in his opinion the Cadet dances "are as well conducted as any given by college organizations, and that the Citadel's reputation for its social functions stands without a superior."

HEALTH.

Dr. R.S. Catheart, the Surgeon in charge of the health department of the Citadel, reports that while the general health of the Corps during the session now closing has been good, with fewer cases of illness, the number of serious cases has been greater than usual. Among these, were Cadet P.V. Bernard, of New Orleans, and G.S. Cooper, of Florida, who developed tuberculosis, and were given an indefinite furlough. Reports from both of them state that they are improving. There were six cases of pneumonia, all of whom made good recoveries except Cadet Bramlett, of the senior class, whose vitality had been impaired by a previous serious illness, and who died on February 5th.

During the session, eight cases of appendicitis developed, all of whom were operated on and made good recoveries.

Contagious diseases have been kept under very fair control, being limited during the year to forty-nine cases of influenza, thirty-eight cases of measles, three of mumps, and one of scarlet fever.

The facilities for the care of the sick in the Citadel hospital are excellent, and they receive the most careful attention from both the Surgeon and nurses. It is a cause of great satisfaction to know that this important department is capable of caring for the physical well-being of the Cadets in every particular and that the minds of parents can be relieved of anxiety on this account.

CADET ACTIVITIES.

The athletic activities of the Military College have operated successfully throughout the session under competent coaches and have made a creditable showing in all sports. Special acknowledgment are due to the alumni, - the local Citadel Club in particular, - for their assistance in financing the Citadel athletic program, and promoting public interest and patronage for the contests in which the Cadets have taken part. One victory by the Citadel foot-ball team early in the season was particularly gratifying to the Blue and White supporters, - that over the excellent team from our military rival, the Virginia Military Institute, which was the distinguishing event of "Home-Coming Day" for the graduates, Octoorallth.

The cadet publications include the Bull Dog, which is the weekly news sheet, the College Annual, published about the end of the session, and a new literary magazine, The Shako, which comes our two or three times during the session. Special commendation is due to the editorial staff of the Bull Dog for the excellent character of this publication during the year. They have set an example of literary excellence, interesting news service, and restrained editorial comment which the staff of next year should strive to surpass.

The Cadet Canteen continues to serve a useful function in cadet barracks, and incidentally gives a few cadets a remuneration which enables them to help defray their college expenses.

The operations of all cadet organizations are looked after by the Director of Cadet Affairs, who reports that all their financial obligations will be duly met.

THE CADET Y. M. C. A.

There are many phases to the work of the Cadet Young Men's Christian Association, and we are indebted to a number of ministers and others in the City, and to a large group of Cadets for the assistance they render this organization. Mr. Leland, the Secretary, has conducted a short "chapel" service daily at breakfast, varied sometimes with a short talk by an outside speaker. He also looks after the Sunday morning service in Alumni Hall, and the evening service on that day. As attendance at the first two of these is compulsory on the part of Cadets, and voluntary at the Vesper service, the fact that there is an average attendance of about 150 Cadets at the latter indicates that many of the Cadets are interested in religion. The Secretary states that in his judgment our students are as much concerned about these matters as those of any other institution in the State.

One important work which this organization does at the beginning of the session is the attention and assistance the members render the new cadets at the critical time of their induction into the unfamiliar duties of Citadel life. The Secretary also is the postmaster at the Citadel, and thus keeps a contact with the entire student-body, and both he and his assistants are ready at all times to serve all cadets in every possible way.

The financial statement of the Association covering receipts of \$2458.87 and expenditures of \$2058.09 has been audited and found correct.

QUARTERMASTER'S REPORT.

The annual financial statement of the Quartermaster for the fiscal year ending June 30th will be made out and submitted to the Board at its budget meeting in October with such other information as may be desired. There are many repairs, improvements, and additions to the college plant which ought to be made during the approaching vacation, but the drastic cut in the apprpriation for maintenance leaves us without funds for the purpose. There will be some expenses incidental to the occupation of the new Administration Building, and there should be some new equipment installed, but many desirable things will have to be leftundone until more prosperous times return.

In conclusion, I wish to thank the Board for their kind consideration during the twenty-three years that I have been at the head of the institution, and I join with them in a hearty welcome to the new president who will take charge at the beginning of the next session. I think we are fortunate in gaving a man of such sminent ability as General Summerall to lead the destinies of our beloved institution, and I feel sure that under his able leadership The Citadel will serve our State and Country in a still higher degree than it has in the past.

Respectfully,

O. J. Bond, Proceedent.