

THE CITADEL

ARCHIVES AND MUSEUM

June 7, 1926

To The Board of Visitors of the Citadel,

Gentlemen:

I have the honor to submit as follows the annual report of the affairs of the Military College for the session now ending.

The enrolment for the year was 438, much the largest enrolment in the history of the institution. During the Fall of 1918, when we were in the full preparation of war times, the S. A. T. C. at the Old Citadel had a total enrolment for the year of 350, but immediately after the Armistice, steps were taken to muster out these student soldiers, and many of the freshmen, who had entered the S. A. T. C. solely for the military training, resigned; so that the enrolment of 350 was really fictitious, the actual accommodations not being sufficient for a corps of that size. The enrolment of 317 in 1923 at the New Citadel is the largest number of cadets regularly enrolled for the college courses, up to the present year.

The normal accommodations of the Barracks Building at the New Citadel being only 416, some crowding was necessary to provide for the 438 cadets who reported on Sept. 20th, 1925, but this congestion has been relieved by the inevitable casualties which have occurred during the session. These losses are as follows: Honorably discharged, 3; resigned, 16; dropped, 4; dismissed, 6; total, 29; leaving the 409 present at the end of the session.

The distribution of the enrolment according to classes is as follows: Seniors, 50; Juniors, 70; sophomores, 92; freshmen, 226. Allowing for the 49 graduates, and probable further casualties of thirty, will leave about 330 old cadets who ought to be on the roll next year. As the number of reservations already made for new cadets next session amounts to 175, and will undoubtedly be much increased, the probability seems to be that the enrolment for next session will be at least 550, and may reach 600.

It can readily be seen, therefore, how imperative is the need for the new barracks building, which we can almost believe has been providentially provided.

Last Fall, when the Board met to prepare the budget for presentation to the Legislature, no one had any intimation of the good fortune in store, and an item of \$100,000 was inserted in the budget to provide the minimum accommodations for the new cadets with the hope that the General Assembly would appreciate our urgent needs and appropriate at least that amount. No items for equipment or for

other incidental purposes were put in the budget. But the construction of the new barracks building in its unexpected completeness now requires us to give consideration to its proper furnishing and to other needs. The enlargement of the Mess Hall immediately becomes necessary. The kitchen, laundry, and hospital should also be enlarged in order to provide for the prospective great increase in the size of the corps.

A list of these items has been prepared by the Quartermaster, and also a statement as to the funds which will be available for improvements during the summer.

Next Fall, we shall have some additional funds from tuition fees which may be expended for buildings, an Act having been passed by the last Legislature permitting us to retain these fees thr that purpose. But this does not relieve our immediate wants. It may be that the Board will consider it wise to include some of the building-enlargement program in the \$300.000 fund, which more than covers the cost of the new barracks. If the action is taken, the funds which the Quartermaster will have available may take care of the immediate needs in equipment.

Prospective Needs.

New Barracks.

Cadet Rooms:

| | |
|---|-----------------|
| 75 Presses (bookcases & gun racks attached) @ \$22.00 | \$1650.00 |
| 200 Cots at \$11.00 | 2200.00 |
| 200 Mattresses @ \$8.00 | 1600.00 |
| 100 Tables @ \$6.00 | 600.00 |
| 200 Chairs @ \$4.25 | 850.00 |
| 100 Mirrors @ \$1.75 | 175.00 |
| Miscellaneous articles | 100.00 |
| | <u>\$775.00</u> |

8 Class Rooms : Each

| | |
|-----------------------|-----------------|
| 30 Armchairs @ \$5.75 | \$ 172.50 |
| 1 Desk | 20.00 |
| 1 Chair | 3.00 |
| | <u>\$195.50</u> |

For 8 Class Rooms ...

1564.00

| | | |
|---------------------------------|---------|---------------|
| Furniture for Guard Room | \$40.00 | |
| Racks for trunk room | 50.00 | |
| Racks for shelving for Armory.. | 150.00 | |
| Counters, etc., for storeroom,. | 100.00 | 340.00 |
| Furniture for Y.M.C.A. rooms | | Not estimated |

Mess Hall & Kitchen:

| | | |
|---|---------------|-----------|
| Building extension to Mess Hall & Kitchen | | \$3800.00 |
| Changing Steam and water lines | 325.00 | |
| Changing servants' toilet & adding shower | 150.00 | |
| Fuel and potato annex | 125.00 | |
| Swill box | <u>100.00</u> | 700.00 |

Mess Hall Equipment:

| | | |
|---------------------------|--------------|---------|
| Tables | 225.00 | |
| Chairs | 400.00 | |
| Linen & tableware | 300.00 | |
| Light fixtures and wiring | <u>75.00</u> | 1000.00 |

Kitchen Equipment

| | | |
|---------------------------|---------------|------------------|
| Refrigerator & Compressor | 1380.00 | |
| Water cooler and system | 400.00 | |
| Steamer | 200.00 | |
| Potato Peeler | 90.00 | |
| Coffee urn | <u>100.00</u> | 2170.00 |
| | | <u>\$7670.00</u> |

Laundry Extension:

| | | |
|---|--|--------|
| Building extension with concrete floor, enlarging sorting room and adding storeroom, | | 600.00 |
|---|--|--------|

\$16349.00

The probable increase in the corps being foreseen last summer, provision was made in the budget for the election of several additional assistants. It is possible that our enrolment may exceed the estimates we made at that time (which now seems more than likely) in which case it will be necessary to obtain additional teachers. I would recommend that the Chairman of the Board be authorized to approve such additional appointments if they be found necessary.

The increasing size of the cadet corps will have the desirable result of enabling us to proceed with the needful expansion of our courses upon a more economical basis. For many years we have been struggling with the problem of raising our requirements for admission to those of a standard college, so that the diploma and degrees given by the Citadel might be recognized. In 1912, I reported to the Board that the Citadel was living strictly up to the requirements of ten high school units, which was the

minimum standard of the Association of Colleges of South Carolina at that time. As the high schools of the State grew and were developed, this standard was raised to eleven, then twelve and then to fourteen, and three years ago to fifteen units, and the completion of a four year high school course, which are the necessary requirements for membership in the Southern Association. This has been made possible only by the great advance which has been made in the high schools of the State.

With the attainment of this object now accomplished, the next serious consideration is the development of the departments. The former plan which prevailed at the Citadel of a fixed course for all students for four years has gradually been modified to meet changing educational opinion. At first, we permitted electives only in the senior year. Now we permit cadets at the end of the sophomore year to elect courses for the next two years. Probably, in time, it may be advisable to extend the elective system to the sophomore class, but it does not seem to be feasible now. The required studies in the freshman and sophomore classes are selected to cover a foundation in mathematics, English, history, science, and languages, upon which the electives of the two higher classes can be properly based. There is no doubt that the general elective system which has been introduced in so many colleges has led to many unsatisfactory results, which they now see and deplore, and I believe that we have done wisely in going slowly along the road of the elective system.

President Butler, of Columbia University, in one of his reports makes this statement:

"A most unhappy result of the elective system introduced a generation ago, and one that was not foreseen, was the destruction of that common body of knowledge which held educated men together in understanding and sympathy. For more than a thousand years educated men had pursued pretty much the same studies, had read pretty much the same books, and had gained a common stock of information concerning man and nature. The elective system first weakened and then destroyed the common body of knowledge, and as a result brought in its train intellectual, social, and political consequences that are nothing less than grievous."

Dr. Butler does not now advocate the abolition of the elective system, for further on he says: "It was manifestly impossible and undesirable for many reasons to reinstate the old program of college studies. The world had outgrown it; but the world had not outgrown, and will never outgrow, the principles upon which that prescribed course of study was based." At the present time, the following elective courses are being given in the Junior and senior years, the number of students electing the courses being indicated after each one:

| | |
|-------------|----|
| Engineering | 38 |
| English | 9 |
| History | 11 |
| Chemistry | 6 |
| Physics | 10 |
| Business | 46 |

With the small numbers in four of the selective courses, the per capita cost of tuition is necessarily high; and the increasing size of the student body is the hope that we have for effecting a reduction in cost. The following table was recently compiled at the request of the Budget Commission to show the per capita cost at the Citadel for the past nine years:

Table showing per capita cost of Students at The Citadel, for salaries, wages, administration and supplies for the years 1917-25 inclusive.

| Year endg June 30th | No. Ca-dets | State Appro. for salaries supplies upkeep etc. | Student per capita cost Pd. by State | Fees Col-lected from pay cadets for board, clothing & care | Student per capita cost for board clothing care | Total per capita cost of students |
|---------------------|-------------|--|--------------------------------------|--|---|-----------------------------------|
| 1917-227-- | 38,863.36- | 171.20- | 41,111.30 - | 181.11 | 352.31 | |
| 1918-260 | 48,987.50 | 188.41 | 52,792.64 | 203.04 | 391.45 | |

The two years above were before the Budget System was adopted.

| | | | | | |
|----------|------------|--------|-----------|--------|--------|
| 1919-350 | 61,035.52 | 174.38 | 72,080.36 | 264.25 | 438.63 |
| 1920-314 | 65,149.43 | 207.48 | 86,246.15 | 339.64 | 547.12 |
| 1921-297 | 91,041.08 | 306.53 | 86,915.36 | 361.33 | 667.86 |
| 1922-281 | 94,418.22 | 336.00 | 82,211.82 | 365.14 | 681.14 |
| 1923-317 | 113,708.19 | 358.70 | 82,594.59 | 324.90 | 683.60 |
| 1924-312 | 115,918.04 | 371.53 | 82,828.08 | 330.86 | 702.39 |
| 1925-311 | 94,834.39 | 304.93 | 80,884.97 | 325.68 | 630.61 |

An examination of the table will show that the average appropriation for maintenance for the past five years is \$102,000, and the average enrolment is 306, giving an average per capita cost to the State of \$333. With a cadet corps this year of 438, the per capita cost will be about \$280.; and next year with 550 or more cadets as we expect, the per capita cost ought to be reduced to less than \$250.

It is to be noted that 70 per cent of the seniors and juniors are in two out of the six elective courses,- civil engineering and business administration. Only 30% are enrolled in the four courses of art and science. When we consider the splendid equipment

we have in scientific laboratories, this is to be regretted. We do not wish to abandon these courses or give up the equipment, and our hope is that the increasing numbers will fill up these departments to a point, at least, where they can be economically as well as otherwise satisfactorily conducted.

There have been many investigations made and theses written on present day college education. In the professional schools and universities, the men are older and generally know what they want, but it must be accepted as a fact that in the undergraduate college courses there is a considerable number of men who are less interested in studies than in other student activities. The colleges are also being held back in doing their proper work by inadequate preparation in the high schools. The growth of the high schools of the state has been remarkable, but with the rapid increase in the number of students, it was to have been expected perhaps that thoroughness of instruction would not keep pace with material progress. At any rate, the colleges are undoubtedly suffering under the handicap of taking in students who are ill prepared, who are unambitious and indifferent, or who are not mentally capable of doing satisfactory college work. Either the professors have to hold back their classes, and adapt their teaching to high school standards, or go ahead with the proper work of the college and let the weaklings fall by the way. As a matter of fact, it is likely that all our colleges are making a compromise between these two methods, and we are trying to give the earnest students the opportunity and the instruction they have a right to expect, and also to help along, inspire, and exhort the weak and indifferent.

One way in which the scholastic work at the Citadel can be helped is the abolition of some of the holidays, which always entail a loss of time and disrupt the orderly course of the studies. The time now given to scholastic work is probably below the minimum prescribed for a standard college. When the Citadel was reopened in 1882, the session ran for ten months, with one interruption of two weeks at Christmas. It opened on October 1st, and closed at the end of July, covering a period of 41 weeks. Such a session nowadays is unheard of, 35 weeks being about the maximum, and this being reduced by holidays and the spring encampment to 34 or less.

It is not desirable to continue our session through the hot months of June and July; nor would it be well to open much before the middle of September. I would recommend that the opening day this year be fixed for Saturday, Sept. 18th, and that the holiday prescribed for Armistice day be transferred to the date of the foot-ball game between the Citadel and Carolina at Orangeburg, at which the Corps of Cadets may be permitted to attend, and that the only other holidays allowed be Thanksgiving Day, the Christmas furlough, Washington's Birthday and the day of the Cadet picnic. If the Board is willing to hold its Budget meeting in October, on a Saturday, this will save us another day.

In this connection I wish to bring before the Board for its approval and ratification, the rules adopted by the Association of Colleges and Secondary Schools of the Southern States regarding athletics. The Association held its latest meeting in Charleston at the joint invitation of the College of Charleston and the Citadel. One of the most important matters acted on at the meeting was the adoption of rules for limiting the time lost in college by the athletic activities, - a question which has been the cause of serious consideration for some years. The Citadel faculty has carefully considered the rules and approved them with the exception of a modification of Rule 2, for which they would substitute, "he has passed the work of the previous semester satisfactorily," for the words following "unless."

Rules Passed by The Southern Association of Colleges and
Secondary Schools at the Charleston Meeting, on
December 3, 1925, with reference to Athletics.

1. No member of this Association shall permit athletic drill or practice to exceed two hours per day, during a scholastic term. This requirement for membership in this Association is mandatory.
2. No member of this Association shall permit a student to engage in consecutive sports unless his scholastic standing during the previous term was 85% or better.
3. No member of this Association shall permit a team to be absent for more than five days during any term, or athletic season.
4. No member of this Association shall permit freshman teams to be absent from the campus for more than one time each term or athletic season.
5. No Institution may remain, or become, a member of this Association that does not belong to a recognized athletic conference; a conference composed of athletically and scholastically related institutions.

The military department has done efficient and satisfactory work in spite of the fact that we have not had the personnel which is needed. There ought to be at least two more Army officers and two more non-commissioned officers on duty at the Citadel. We have received some assurances that lead us to hope we may get at least one additional officer for the infantry unit, which will relieve the situation somewhat.

Major A. G. Goodwyn, P. M. S. & T., and Commandant, was relieved by orders of the War Department on May 1st, since which time Major J. A. Mack has taken over the duties of that office. Major Wm. C. Miller, Inf., now at the War College in Washington, has been detailed to succeed Major Goodwyn, and will report at the Citadel on September 1st. Capt. J. B. Day has been transferred from the Citadel to Fort Monroe, and will be succeeded by Lieut. Geo. J. Loupret, C. A. C.

The usual inspections by officers from the Fourth Corps Area Headquarters and from the General Staff at Washington were made this spring, and while no report has yet been received, I have no doubt that the Citadel retains its high rank as a military college. The Virginia Military Institute and the Citadel are generally recognized as being in a class by themselves, and it would seem that these two institutions must inevitably stand at the head of any list of colleges selected for military excellence.

It is desirable to have the spring rifle practice at Mt. Pleasant annually, if the time required be limited to one week. Any time longer than this is at a sacrifice of studies which I do not feel warranted in recommending. There seems to be some likelihood of the rifle range being improved, in which case it will be possible to do the work we wish in one week's time, and I recommend that an encampment of one week be authorized for next year, some time in the Spring.

The P. M. S. & T. recommends the adoption by the Corps of the roll-collar Army blouse, and also that the use of boots be discontinued. The change in the blouse now in use can be made at small expense and I concur in his recommendation that the change be made to conform to the Army regulation. He also recommended that the red sash, plume, liberty belt, saber and saber sling be issued by the Citadel as equipment. This would require a considerable outlay by the Quartermaster, and it seems to me sufficient to keep in stock only enough equipment to supply the needs of those who may not be disposed or able to buy their own outfit.

The Commandant also suggests that smoking by cadets be permitted in barracks. I am not disposed to concur in this recommendation. There will always be smoking, of course, but the prohibition of it acts as a deterrent from excessive and general smoking.

In connection with the military department, I would like to recommend to the Board that an item be inserted in the next Citadel budget when it is prepared in October to provide a salary of \$1500.00 a year for the Commandant of Cadets. He fills an arduous exacting and difficult office, none of the duties of which are required of him by the War Department. The Commandant at Clemson is paid \$1500.00 a year, and I recommend that a like amount be put into the Citadel budget for 1927.

The registrar, Captain McAlister, who is also charged with the supervision of all cadet activities, has been one of the busiest officers at the Citadel during the past session, and the need for such a member of the faculty is beyond question. He has discharged his duties with rare fidelity and success and the various activities under his oversight are all in prosperous condition.

The greatest of student activities in all modern colleges is unquestionably athletics. That too great public attention is given to this feature of college life, and that scholastic work of the colleges has been in many cases adversely affected by college sports is generally believed. And yet there seems to be no immediate prospect of being able to do more than keep them within reasonable bounds. When subordinated to the scholastic work, and properly regulated, athletics have a certain value. It is because they are so often carried to excess, and so unduly magnified in importance, that restrictions must be placed upon them. It is gratifying to note that the Citadel has been fairly successful in its college contests, and that the financial condition of the athletic activities is satisfactory.

The Cadet Canteen has been properly conducted, and serves a useful purpose in the barracks.

The Cadet Annual this year is excellent in content and get-up, and has been properly financed.

The "Bull Dog" has been published weekly throughout the year and has met the approval generally of the alumni and friends of the college. Criticism of some articles has been made at times and the editors have undertaken to correct faults when called to their attention.

The director of student activities makes the following statement regarding the social functions of the cadets: "Taking into account the spirit of the times, in which we have so much jazz, and intoxicants being so easily obtained, I firmly believe that our dances have been conducted on a very high plane." He recommends that not more than three "scrip dances", that is, those given to raise funds for special purposes, be authorized in a session.

He commends the theatrical performance of the cadets, "Pass in Review", and its week's trip up State.

The Surgeon reports that the health of the cadets during the past year has been good with the exception of one out-break of influenza, which affected nearly the entire corps and taxed the capacity of the hospital. Contagious diseases during the session were limited to five cases of measles, three of mumps, and one of scarlet fever. The efficiency of the hospital is strikingly demonstrated by these figures, showing how these diseases, which so often become epidemic, have been limited by proper measures of isolation and care to such small numbers. There have been no cases of prolonged dangerous illness, but several injuries of a serious nature have occurred, all, however, making satisfactory recovery.

At the beginning of the session, all recruits were vaccinated against small-pox, and recently all members of the Junior class were inoculated against typhoid, in anticipation of going to the Government camps.

Under the efficient management of Dr. Cathcart and Miss Gasque, with the unsurpassed equipment and facilities of the Hospital, we have been able to assure parents that the physical well being of their sons at the Citadel will be looked after better, we believe, than if the boys were in their own homes.

Dr. Cathcart calls attention to the need of an assistant nurse next year with the increased enrolment, and I ask that authority be given for her employment when in his judgement the necessity arises.

The annual report of the Y. M. C. A. Secretary shows a membership in the Cadet Association of 426, - practically the entire student body. The work of the Association is of real value in the corps, and Mr. Leland, the Secretary, is to be commended for his earnest and valuable services.

His financial statement for the year shows receipts of \$1,544.45, of which \$1,276.00 were from cadet membership fees. The disbursements amounted to \$1,321.93, leaving a balance in bank of \$348.84.

The Sunday morning service at the Citadel Chapel has been held throughout the session, ministers of the various denominations preaching in turn. While the ministers have rendered us this service cheerfully and without remuneration, it seems to me that we ought to have a fund available for making at least a small financial acknowledgement for this service. I recommend that \$450.00 be provided in the budget for the Sunday religious services, which will allow us to give each preacher an honorarium of \$15.00.

It may be of interest to the Board to know the religious affiliations of the Cadets in the present corps. The Baptist denomination leads with 132 cadets, next in numbers are the Methodists with 124; then follow the Presbyterians with 85; Episcopalians, 55; Lutherans, 17; Catholics, 14; Jews, 7; Christian, 2; Congregational, 1. The total number in the Corps who are members of the Church is 408, or 90 per cent.

Especial thanks are due Dr. J. W. Hickman, of the Second Presbyterian Church of this City, for giving a series of four lectures on religious topics.

The Y. M. C. A. Secretary is also the Post Master and has discharged those duties satisfactorily. With the added room supplied by the new building, it will be possible to fit out the post-office with a system of lock boxes which seems now to be necessary. These can be installed on a rental basis of 50 cents each per annum.

The scholarship vacancies occur this year in eleven counties as follows: Anderson, Charleston, (2), Cherokee, Darlington, Florence, Greenville, Laurens, Marlboro, Oconee, Richland and Spartanburg. Competitive examinations will be held at the various county-seats on Friday, July 9th, to fill these vacancies.

The scholarship endowed by Mr. Wm. S. Lee last year was awarded to A. C. Steele, of Spartanburg. A recent letter from Mr. Lee, in reference to the bonds which he gave to the Board is submitted for your consideration.

A letter from the Adjutant General of the State in reference to German War trophies allotted to the Citadel is also submitted herewith.

Mr. Daniel Revenel, Chairman of the Sesqui-Centennial Celebration of the Battle of Fort Moultrie, which will be held in this city June 26th-28th, requests the use of the barracks for some organizations which have been invited to come to this celebration, and also asks permission to hold a dance in the quadrangle at that time.

I have a letter from Miss Marion Salley, Historian of the South Carolina Division of the United Daughters of the Confederacy for the best essay on John C. Calhoun written by a Junior student of the male state colleges was won this year by Cadet C. A. DesChamps, of the Citadel.

The following cadets, now carried on our rolls as absent without leave, are recommended to the Board to be dismissed under the regulations:

- C. H. Hogrefe, Junior Class, absent since April 20th,
- N. G. Sires, Freshman Class, absent since April 12th,
- S. J. Workman, Jr., Freshman Class, Absent since May 9th.