

ARCHIVES AND MUSEUM

Jefferson Hotel,
Columbia, S. C.,
January 22, 1930.

A special meeting of the Board of Visitors of The Citadel, the Military College of South Carolina, was called for this day at eleven oclock AM.

PRESENT: -- Mr. Jno. P. Thomas, Chairman, Col. Spivey,
Mr. Westmoreland and Col. Bond, President.

A quorum not being present it was decided to discuss the following business informally subject to approval at a later meeting.

The meeting was called to consider the Budget for 1930, and any other business needing the attention of the Board.

President Bond submitted the following report and the recommendations made by him after discussion were adopted:

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January 20, 1930

To the Board of Visitors of The Citadel:

Gentlemen:

The proposed bill for State Colleges to retain certain fees for building purposes and to borrow from the Sinking Fund Commission a sum not to exceed the amount of these fees collected at the various colleges during the seven preceding years, is submitted for your approval. This bill was drawn up at a conference of the Presidents of the State Colleges in consultation with the Chairman of the Sinking Fund Committee on January 3d. At that time it was thought best to limit the amount which a college might borrow to the total fees collected in the five preceding years, but it would seem advisable to raise the number to seven. The amount which was collected at The Citadel during the past five years is shown in the following table:

1924-25	\$ 9,500
1925-26	12,000
1926-27	13,300
1927-28	19,000
1928-29	18,500

With the present tuition charge of \$40 a year our income at The Citadel will average about \$18,000 a year. This amount is too small for us to plan any large building construction. There are two ways in which the amount can be increased somewhat.

1. to require each year a "registration fee" of \$5 for every cadet, and also a room-rent of \$1 a month for the nine months of the session.

2. Beginning in September, 1930, increase the tuition to cadets from outside the State of South Carolina to \$100 a year.

It is estimated that we can obtain about \$9000 from the first source, and about \$9000 additional from the second which would increase the total of "undesignated fees" available for building purposes to about \$36,000 a year. I recommend the adoption of these fees.

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Mr. John P. Grace, the "district member" of the State Highway Commission, who has shown a considerable interest in our desire to have the roads in The Citadel grounds paved, suggests that the Board of Visitors have a bill introduced in the Legislature putting our roads under the State Highway system, in which case the Commission can proceed with the work.

The item in our budget for paving these roads was disapproved by the Budget Committee, and Mr. Grace's suggestion is in line with the Governor's views on the subject. I recommend the adoption of this plan.

I do not suppose that the State Highway department would also construct side-walks, and I recommend that an item of \$1700 be put in the budget for this purpose.

In view of the fact that the Government camps begin early in June, and that our Juniors, 139 in number, have to attend these camps, it seems desirable on this account, as well as for some other reasons, to make a change of one week in our college session, - beginning a week earlier in September, and closing a week earlier in June. I recommend that the date of Commencement this year be fixed for June 3d, and the opening day of the session of 1930-1931 be made September 13th.

Respectfully,

O. J. Bond,
O. J. Bond,
President.

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It was moved that Mr. Smoak be requested to introduce a bill in the Legislature putting our roads under the State Highway System, in which case the Commission can proceed with the work-
Adopted.

Indemnity Insurance Company: After some discussion this subject was referred to Col. Hammond, Col. Spivey and President Bond for report. ✓

Cadet Bear: The application for further time to pay his dues was recommended by President Bond and adopted.

Cadet Dwight: This matter was discussed and left in hands of Committee to take up with Cadet Dwight and family: Adopted.

Athletic Counsel: They recommended to President Bond and he to Chairman Thomas that the Board confirm the election of Mr. John Floyd as Athletic Director; Adopted.

The Board appeared before the Ways and Means Committee at 3-00 PM and President Bond discussed in detail the changes made in the Budget for 1930 by this Committee and they listened attentively to his explanations and it is hoped that they will allow the Budget figures to stand.

Respectfully,

J. E. Smith
Secretary, Board of Visitors.

THE CITADEL

A-1 Salaries

	Requests for 1930	Recommended by Budget Commission
1. President	7,500.00	7,500.00
2. Commandant	1,500.00	1,500.00
3. Quartermaster	3,600.00	3,600.00
4. Director Student Affairs	2,400.00	2,400.00
5. Adjutant	500.00	500.00
6. Registrar & Prof. Education	3,000.00	3,000.00
7. Y.M.C.A. Secretary & Postmaster	2,000.00	2,000.00
8. Secretary Board of Visitors	300.00	300.00
9. Secretary to President	1,800.00	1,800.00
10. Secretary to Quartermaster	1,500.00	1,200.00
11. Secretary to Registrar	1,200.00	1,200.00
12. Secretary to Commandant	450.00	450.00
13. Alumni Secretary	1,500.00	
14. Professor of English	3,500.00	3,300.00
15. Professor of Chemistry	3,500.00	3,300.00
16. Professor of Engineering	3,500.00	3,300.00
17. Prof. of History & Pol. Science	3,500.00	3,300.00
18. Professor of Physics	3,500.00	3,300.00
19. Prof. of Modern Languages	3,500.00	3,300.00
20. Prof. of Business Administration	3,000.00	3,000.00
21. Professor of Mathematics	3,000.00	2,500.00
22. Professor of Engineering	3,000.00	2,500.00
23. Associate Prof. of Mathematics	2,500.00	2,500.00
24. Asso. Prof. of Modern Languages	2,500.00	2,500.00
25. Associate Professor of English	2,500.00	2,500.00
26. Asso. Prof. of History & Pol. Sci.	2,500.00	2,500.00
27. Associate Prof. of Chemistry	2,400.00	2,166.43
28. Assitant Professor of Mathematics	2,166.10	2,036.06
29. Assistant Prof. of Physics (2)	4,332.20	4,072.12
30. Assistant Prof. of English (2)	4,072.12	3,819.40
31. Asst. Prof. of History & Pol. Sci.(2)	4,332.20	4,072.50
32. Assistant Prof. of Chemistry	2,036.06	1,909.70
33. Asst. Prof. of Business Administration	2,036.06	1,909.70
34. Assistant Prof. of Mathematics	2,036.06	1,875.00
35. Asst. Prof. of Engineering (2)	3,819.40	3,750.00
36. Asst. Prof. of Mod. Languages (2)	3,819.40	3,750.00
37. Assistant Prof. of Physics	1,909.70	1,875.00
38. Asst. Prof. Business Adm.	1,875.00	1,875.00
39. Asst. Prof. of History & Pol. Sci.	1,909.70	1,875.00
40. Asst. Prof. of Modern Languages	1,875.00	1,875.00
41. Librarian	1,500.00	1,200.00
42. Prof. of Mathematics Emeritus	1,200.00	
43. Band Instructor	900.00	675.00
44. Surgeon	2,500.00	2,500.00
45. Matron of Hospital	1,500.00	1,500.00
46. Assistant Matron of Hospital	480.00	480.00
47. Engineer	2,300.00	2,300.00
48. Carpenter	1,500.00	1,500.00
49. Ordinance Sergeant	1,500.00	1,500.00
50. Superintendent of Grounds	1,200.00	1,200.00
51. Night Watchman	1,200.00	1,040.00
52. Quartermaster Storekeeper	500.00	450.00
53. Matron of Mess Hall	720.00	600.00
	<u>122,869.00</u>	<u>115,055.91</u>

Charleston, S. C., June 2nd, 1930.

The commencement meeting of the Board of Visitors of The Citadel, The Military College of South Carolina, was held this day at The Citadel at ten oclock A.M.

Present: Mr. John P. Thomas, Chairman, and Col. James H. Hammond, Col. Jas. G. Padgett, Col. J. R. Westmoreland, Mr. A. E. Hutchinson, Mr. G. L. B. Rivers, Mr. K. R. Kreps and President Bond.

The Board acknowledged the customary salute by the Corps on the parade grounds and returning to the Board Room, the meeting was called to order by the chairman, and the Secretary was requested to read the Minutes of October 15th and November 5th, 1929, and no objection offered, were confirmed. He also read the Minutes of the meeting held in the Jefferson Hotel, Columbia, January 15th, 1930, 22 which, on account of no quorum being present, confirmation was deferred to this meeting. Upon motion these minutes were also confirmed.

By Mr. Hutchinson: That the Chairman appoint a Committee of three members to confer with the Incoming Officials, as to the policy in regard to The Citadel during the next four years. The Chairman appointed on this Committee, Mr. Hutchinson as Chairman, Mr. Westmoreland and Col. Hammond.

Mr. Rivers moved thar all funds not held for current use be put in first class bonds, by Chairman and President. Adopted.

Senator Wm. S. Legare: The following resolution offered by Mr. Kreps was unanimously adopted:

"Resolution offered by Mr. Kreps and adopted by the Board of Visitors of The Citadel, June 2, 1930.

Since our last meeting, we have been called upon to mourn the tragic death of one of our highly esteemed members.

Death came to Wm. S. Legare, the Senator from Charleston County and to his confrere, the Senator from Orangeburg County, in a deplorable automobile accident near the City of Orangeburg on February 7, 1930.

By virtue of being Chairman of the Military Committee of the Senate, Senator Legare was an ex-officio member of the Board, and gave time and his best judgment to its deliberations, as he did to all the public duties develoving upon him.

His fine personality and agreeable manners made him a congenial and helpful co-worker, and the Board deplores his untimely taking-off.

We, therefore, desire to record our own sorrow in the Minute-Book of the Board, and to extend to his bereaved widow and family our sincere sympathy in the distress which has come upon them."

To the Contingent Fund Committee: From the Board of Visitors of The Citadel:

From: The Board of Visitors of The Citadel.
To: The Contingent Fund Committee.

Gentlemen: --

At the last session of the Legislature, when the Appropriation Bill was considered in free conference, an item of \$2200 (among others) was cut out of the appropriation for The Citadel. Of this amount, \$1700 was for concrete walk-ways in The Citadel grounds. As the buildings at The Citadel, are separated by considerable distances, it is necessary for classes to march in all kinds of weather on walks which are at present unpaved, and which are muddy in wet weather.

For several years we have had an item in The Citadel budget for concrete roads and sidewalks, but have never been able to get the appropriation. The need for the sidewalks is immediate. The firm of Weston and Brooker, of Columbia, have donated 150 tons of crushed rock, and it is estimated that the other materials, and the labor can be obtained at a cost of \$1700. The Board of Visitors earnestly ask the Committee to appropriate this amount from the Contingent Fund in order that this important work may be done during the summer holidays.

Respectfully,

(s) John P. Thomas,

Chairman.

Adopted.

Colonel and Mrs. Bond invited the Board to dine with them, the invitation was accepted and the Board was most delightfully entertained and expressed their appreciation.

Report of President: The report of President Bond was then read by him.

Curriculum: The scholastic records will show that there are still many deficiencies in the lower classes, due to faulty preparation, lack of habits of study, and in some cases of ability.

The problem of freshman failures is a continuing subject for discussion by high school and college faculties. For some years, The Citadel faculty has given earnest study to the matter, and this year submit for the approval of the Board a modification of the curriculum, which I believe is worthy of trial.

The present courses in the freshman class are mathematics (higher algebra and trigonometry), physics, French, English and History. It is proposed to postpone the course in physics to the sophomore class, and substitute for it a review course in elementary algebra as the proper preparation for the work in physics, which is largely a study of applied mathematics.

While two years work in high school algebra is required for admission to our freshman class, it often happens that this work has been done in the first two years of the high school course, and the student goes to college without having studied any algebra for the two preceding years. For any satisfactory work in a science like physics, a fair proficiency in the use of algebra, geometry, and trigonometry is essential. The faculty recommends also that the curriculum of the sophomore class be lightened by permitting students to drop either the course in history or the course in mechanical drawing, both of which are now required in that year.

It is hoped that the adoption of these two changes will diminish the number of failures in the two lower classes.

Appropriation by Legislature: By Mr. Rivers, that the next Budget to the Legislature show the lump sum for Professors salaries and not the itemized salaries as at present:

APPROPRIATION BY LEGISLATURE

Last January when the Citadel budget was submitted to the Legislature, it contained estimates which called for an appropriation of \$232,954.77. As finally passed, the Bill made an appropriation of \$203,092.14, showing a cut of 13 per cent.

While acknowledgment must be made that the Legislature dealt generously the the Citadel as a general rule in the item of salaries, there were some small cuts in the salaries of the assistant-professors which I feel sure would not have been made if the members of the General Assembly had been fully aware of the merits of the cases.

Captain McAlister:

The elimination of the item for the salary of the Director of Cadet Affairs, (Item No.4) was most unfortunate. At The Citadel this is a very necessary official, as he is charged with the oversight and control of a number of important student organizations. It will be unadvisable for the students to be in charge of activities involving the collection and expenditure of many thousands of dollars. A responsible bonded officer of the college is, therefore, necessary for the supervision of these affairs and a proper account of the funds involved.

The athletic activities for the season now closing show an income and expenditure of over \$40,000. The financial statement of the Bull Dog, (the college paper), shows receipts of \$2200, and of the Sphinx, (the college annual), of \$7118. The Class Fund for social entertainments amounts to \$3200, and the Cadet Canteen does a business of about \$12,000 a year. The aggregate of these figures shows that the Director of Cadet Affairs looks after the expenditure of about \$65,000 annually for non-collegiate activities of the cadets.

The salary of Capt. McAlister, the Director of Cadet Affairs, was paid by the State for the months of January, February and March of this year. It will be necessary to provide the salary for the balance of the year for which he was engaged, --up to September 20th-- from fees collected from pay cadets. It is imperative, also, in my judgment, that this officer be retained for the next session. I would, therefore, recommend the re-election of Captain McAlister at his present salary of \$2400 for the next college year, and that his salary be paid from the proceeds of the matriculation-fee of \$5.00 to be charged each cadet next year. Approved.

Capt. D. S. McAlister, Director of Cadet Affairs, re-elected at salary of \$2400.00 per year. Adopted,

HONORARY DEGREES.

At the commencement a year ago, upon the recommendation of the faculty, the Board of Visitors conferred the first honorary degrees of The Citadel, -- the degree of LL.D. upon the only two alumni of Civil War days, at that time living. In the past year both of these graduates have died, -- Mr. Orlando Sheppard, Class of 1865, on December 14th, at the age of 85 years, and Mr. R. O. Sams, Class of 1861, and "Oldest Living Graduate" at the time, on March 4th, at the age of 89 years.

That the roll of alumni contains many names worthy to be thus honored by their Alma Mater may be confidently asserted, but the faculty believes that the number of honorary degrees that should be conferred at any one Commencement should be small if the degree is to carry the distinction to be desired. They, therefore, believe that in presenting to the Board the names of four alumni of The Citadel for the degree of LL.D. they are recommending the maximum number that should be conferred this year. Three of these are member of the Class of 1886, now the senior alumni class: Thomas Perrin Harrison, Ph.D., Dean of North Carolina College of Agriculture and Engineering, Raleigh, N. C., James Pinckney Kinard, Ph.D., president of Winthrop College, and Elliott Crayton McCants, Superintendent of Schools, Anderson, S. C. The fourth is John Lake, an undergraduate of the Class of 1891, for many years a minister and missionary in China. Rev. Mr. Lake completed three years of the college course at The Citadel with distinction, leaving at the beginning of his senior year to begin the religious work which has been his life-calling. With the approval of the Chinese government, he has done a notable work in the organization on the Island of Tai Kam of a colony for Chinese lepers. He is not only a preacher, but a great administrator and a scholar, who is worthy of any honor which his Alma Mater may wish to bestow upon him. The faculty recommends that he be awarded the diploma of The Citadel as of the Class of 1891 and that the degree of Doctor of Laws be conferred upon him at this Commencement.

Professor McCants, besides being a veteran school man, is the author of a number of books in which the background is a portrayal of interesting episodes in South Carolina history. His latest book, "Ninety-Six", is not only an informing historical novel dealing with the Revolutionary period, but is a delightful piece of literature.

Dr. Harrison and Dr. Kinard are both Doctors of Philosophy of Johns Hopkins University, and have done much literary work as well as many years teaching of college classes in English. I am sure that the Board will feel that these sons of The Citadel are all worthy of the highest recognition their Alma Mater can give them.

The above recommendation approved and Col. Padgett further submitted the names of Capt. Ellison A. Smythe and Hon. Joseph W. Barnwell to be included among those upon whom is conferred the degree of LL.D. Those gentlemen were notified by wire of the action of the Board.

Mr. Rivers was requested to prepare a form for these degrees. Adopted.

CHANGE IN COLLEGE YEAR.

For the past few years, it has been found advisable, due to the time for holding the R.O.T.C. camps, and other summer activities, to advance the date for our Commencement, which was ordinarily set for the second week in June, to the first week. This seems desirable as a permanent policy, and conforms to the custom of most of the other colleges. The curtailment of a week at the end of the session should, however, be balanced by a corresponding advancement of the beginning of the session by one week, in order that the session may not be diminished below the required number of weeks work. The approval of the Board is asked for this change. Approved.

The following assistant-professors, desiring to pursue advanced university courses, ask the Board to give them a year's leave of absence on condition that they obtain a competent substitute acceptable to the head of the department and the president of the college: -

Capt. R. M. Byrd, Department of Chemistry, has a year's leave of absence, and Mr. S. U. Wrenn, of State College, Pa., will substitute for him.

Lieut. R. M. Lyon, Department of Education, will have a year's leave of absence and Mr. R. W. Achurch, University of North Carolina, will substitute for him.

Lieut. J. G. Harrison, and Lieut. J. I. Owen, Department of English will have a year's leave of absence and Mr. C.A. P. Moore, Statesville, N. C., and Mr. Paul Sanders, University of Kentucky, will substitute for them.

MILITARY DEPARTMENT.

The report of Lieut.-Colonel Wm. C. Miller, Professor of Military Science and Tactics and Commandant of Cadets, shows that the military department is in a very satisfactory condition. The annual inspection by the War Department was made on April 24 and 25, and from informal expressions of the officers it is believed that the general rating of the Citadel will, as usual, be designated as "excellent."

Among the recommendations of the Commandant is one that cadets be permitted to smoke in their rooms and in private homes where they may be guests. There is no question that the regulation against smoking is constantly being broken at the Citadel, and that probably the boot-legging of cigarettes in barracks affects discipline adversely. Approved.

The statement of the Commandant is as follows: --

"I believe that from all standpoints it will be advantageous to permit cadets to smoke in their rooms. I do not recommend that cadets be permitted to smoke on the galleries, in the recreation rooms, or in any place outside of their rooms except in private residences when invited by their host to do so." Approved.

He believes that the punishment for smoking outside of barracks or in any public place should be rather severe, but should not exceed seven demerits and 25 confinements for one offense. Approved.

It does not appear that parents generally attempt to enforce the prohibition of smoking by their sons (and daughters) and it is likely that the approval of the Commandant's recommendation may help discipline. I therefore, submit it to the Board for their consideration.

I transmit, also, for the Board's consideration some other recommendations of the Commandant, about which the members of the Board may have definite views of their own, and may perhaps wish to take action.

C. Add to cadet fees the cost of transportation to and from the Citadel-Carolina game at Orangeburg. Optional.

At the time of this game there is a great deal of traffic on the roads between here and Orangeburg, a considerable part of which is under the control of drivers who are rendered irresponsible by liquor or fast driving and I believe it is unwise to permit cadets to go and return by automobile under conditions which expose them to accident. In the past, cadets have been advised in ample time, that they will be required to get the affirmative consent of their parent or guardian to go by automobile (the permission usually states "through the country"), but many of them wait until the last minute and produce statements which are open to the suspicion of being spurious and there are usually some cadets who go by automobile without authority of any kind. These cadets frequently drive too fast in order to get to Orangeburg early and to get back to the Citadel in time. It is my opinion that the Citadel can ill afford to be placed in a position of being in any degree responsible for any untoward occurrence for the amount of money involved, and I believe that the parent would be better satisfied with the arrangement here proposed. The cost of the trip is \$2.00 railroad fare, 14¢ trolley fare, total \$2.14.

Another feature worthy of consideration is that of keeping control of the Corps of Cadets during its absence from the Citadel. The seniors have been permitted in the past to go to Orangeburg the night before the game and other cadets have arrived in Orangeburg by automobile beginning about 8-00 o'clock in the morning and have remained as late as 11-00 P.M., and there have been complaints of an indefinite nature which have reached me alleging that cadets have misbehaved themselves in Orangeburg. By arranging the trip to Orangeburg so that the cadets will arrive on the field about 11-30 A.M. and form for departure about 5-00 P.M., arriving and departing in a body, the exposure to such criticism would be lessened.

SPRING FURLOUGH.

d. A Spring furlough to begin after morning classes on Wednesday before Good Friday and to end on the following Tuesday night at midnight, will be approved for these cadets whose parents desire them to go home at this time. Adopted.

The juniors are allowed to go on furlough and this creates in the mind of other cadets a feeling that part of the Corps gets a spring vacation while the remainder do not; this causes this remainder to feel the necessity of a spring furlough themselves. It is probable that the same feeling would exist even though the juniors were not given a furlough, since many of the schools in the state do grant a spring furlough. Adopted.

Should a spring furlough be granted I recommend that it is for a period of one week and that it begin after the work is completed on the Wednesday before Easter and extend until class call on the following Wednesday so that there will be academic instruction both immediately before and immediately after such a furlough, which would tend to discourage extensions being sought at either end of the furlough. Adopted.

I believe that this matter is of sufficient importance to justify beginning the school year earlier. Should this for any reason not be practical it might be possible to make up the time lost from instruction during this furlough by having four hours of academic instruction on each Saturday morning for four weeks, and the attendant loss of time in the military department could be made up by an additional hour of drill on each week day for the same period.

- e. All cadet dances to be on Citadel grounds.

At present the larger hops, of which there are some four or five during the year, are held at Ashley Park outside the Citadel grounds. At this place control is much more difficult than at the gymnasium, the civilians feel less restraint there than they would at the Citadel and in addition cadets go outside the building at Ashley Park more freely than they do at the gymnasium; the result is that there is a greater tendency on the part of both civilians and cadets to use intoxicating liquors at Ashley Park than is the case at The Citadel.

The larger hops occur at times when the bleachers are not required at the gymnasium, so that the whole floor will be available for dancing. At present, the bleachers are used by cadets for seats at chapel, but if their use can be lessened there will be added a dignity to the chapel exercises which is not now the case due to the dropping of books from the bleachers to the floor and the general feeling of lack of dignity on account of sitting on bleacher seats; this statement with regard to chapel exercises is not intended to introduce a new subject, but to indicate that the removal of the bleacher seats for the purpose of these larger hops will not interfere with the chapel exercises. Adopted.

- f. Hops to end not later than 1-00 A.M.

Hops now extend until two o'clock, after which cadets with ladies are given an hour to take their ladies home and return to the Citadel; this brings them back to the Citadel at or about 3-00 A.M., and results in the cadets being exhausted the next day due to lack of sleep. In looking after the welfare of the cadets I do not think it fair to them to authorize a practice which permits such exhaustion. Adopted.

- g. Provide extra pay for the personnel of this department

The personnel of the military department is detailed at the Citadel, for the performance of certain duties in connection with the R.O.T.C. training which includes the training at drills and supervision thereof and theoretical instruction in certain subjects prescribed by the War Department. Beyond these duties the officers assist materially in discipline and a system of discipline has been built up with these officers as the backbone of the system; they devote approximately one half of their time to disciplinary matters and the preparation of memorandums, sometimes at my direction, sometimes of their own initiative, requiring the devotion of time at night at their quarters. As a rule these officers are on duty at the Citadel from eight o'clock in the morning until approximately 4-00 P.M. every day and I have to require them to take time off on one week day afternoon for recreation to keep themselves in proper physical condition. Adopted.

These officers have rendered and will continue to render loyal and faithful service in this work, and this is not in any sense intended as a threat that they may decline to do this work, because such is not the case. I am making this recommendation because the officers are performing the work and it seems to me appropriate that their services should be recognized. The amount of the compensation is relatively unimportant.

- h. Authorize appointment of cadet sergeants as well as cadet officers from the senior class, and corporals from the junior class.

At present it is prescribed by paragraph 39 College Regulations that in general cadet officers will be taken from the senior class, sergeants from the junior class, and corporals from the sophomore class. Disapproved.

- i. Increase the number of demerits to 200 for all classes.

Paragraph 5, College Regulations prescribed the number of demerits allowed all classes as 130 for seniors, 150 for juniors, 170 for sophomores and 200 for freshmen. Deferred October meeting.

This recommendation is made for the reason that under the present administration of discipline in the military department most of the demerits which cadets received come from reports entered by tactical officers (officers of the military department in charge of the companies) and these reports are entered without regard to academic class. The present system was adopted when most of the reports were entered by cadets. There will naturally be more reports entered against freshmen during the early part of their attendance at the Citadel, but this is taken care of by a two-thirds reduction in the number of their demerits after they have been at the Citadel for two months.

I believe that the proposed system will be fairer to the cadets and will result in more efficiency in the turning in of appropriate reports by cadets officers and non-commissioned officers when there is a greater margin of safety; in the case of cadets who are incorrigibly careless I believe that the increase in the number of demerits authorized will not prevent their exceeding the authorized number and being reported as deficient in conduct.

It is important that the limit of demerits be placed at a number where it can be adhered to as a dead line without the cadet being justified in feeling that he has been made a victim of an unwise and unfair provision.

The present division of the Corps of Cadets into two battalions, each consisting of two infantry and two coast artillery companies, makes a balanced and satisfactory military organization. If either R.O.T.C. unit should preponderate in numbers, it seems likely than an adverse effect would be produced in the morals of the smaller unit. It appears that in the R.O.T.C. colleges generally throughout the country, that there is a considerable excess of infantry units, with the result that more Infantry Reserve Officers are being graduated than are needed, and that there is a corresponding deficit in the number of Coast Artillery reserve officers needed. Intimations have been received that it is the desire of the War Department, that more of the Cadets at the Citadel be enrolled in the Coast Artillery Unit, the close proximity of this institution to the coast defenses on Sullivan's Island making it specially suitable for instruction in this branch of the service. If an unequal division of the Corps into infantry and artillery companies be proposed, in favor of the latter, it would likely be desirable to establish a single unit of the R.O.T.C. and limit it to coast artillery work. This would probably be in accordance with the policy of the War Department, which favors a reduction rather than an increase in the number of different units at any particular institution. The two units be kept equal.

For this reason, no encouragement has been given to the proposal for the establishment of a cavalry unit at the Citadel, -- a subject that has been taken up fruitlessly with the War Department several times in the past eight years.

Cadet Activities:

Mr. Leland was re-elected Secretary, Y. M. C. A.

A Professor of Business Administration was not re-elected at this meeting, open to find suitable man.

Major C. St. J. Phillips: resignation accepted.

Lieut. Raymond Holliday: Asst. Professor in French, resignation accepted.

All other Professors re-elected, together with the entire faculty.

Report Quartermaster:

Report on delinquent accounts is filed herewith for your information,

Cadet D. G. Dwight:

It was ordered that Cadet Dwight or his father give a note for \$458.85 balance due for 1927 to 1929. The Board was informed he had this day made a cash payment of \$339.06 for 1929 and 1930.

Board recessed at 2-00 PM for dress parade and other activities, to meet again at 9-30 AM June 3rd.

The Board then went into executive session and Mr. ...
... Mr. Long and Mr. ...
... Mr. ...

Major ...
... Mr. Long and Mr. ...
... Mr. ...

Cadet ...
... Mr. ...
... Mr. ...

Mr. Long ...
... Mr. ...

The Board then went into executive session and Mr. ...
... Mr. Long ...
... Mr. ...

The Board then adjourned to participate in the Commencement exercises ...

The principal address was made by ...
... Mr. ...

At the conclusion of the exercises, diplomas were given to the ...
... Mr. ...

Respectfully,
J. G. Smith
Secretary

Charleston, S.C., June 3rd, 1930.

The adjourned meeting of the Board of Visitors was held this day at 9-30 AM at The Citadel.

Present: Mr. John P. Thomas, Chairman, and Col. Jas. G. Padgett, Col. J. R. Westmoreland, Mr. G. L. B. Rivers, Mr. A. E. Hutchinson and President Bond.

The Chairman stated the Board was convened at the request of Cadet John B. Wallace to hear his appeal from the findings of the Court Martial held June 2, 1930 by order of the President. Cadet Wallace was represented by his Attorney, Mr. J. C. Long, the Board by Col. Jas. G. Padgett. The accused and witness were all sworn. Mr. Long said Cadet Wallace admitted his guilt as to having certain unauthorized papers in his possession, but not guilty as to the use of them.

Major Smith, the Professor making the charge was examined at length, being questioned by Mr. Long and Col. Padgett, also the Chairman and other Board members.

Cadet Wallace made his statement giving the detail of his engagements on the day he was reported, Cadet Haynd called as a witness, had left the class room before the occurrence. Cadet Bramlet also testified he heard Major Smith ask certain questions, but did not hear reply.

Mr. Long spoke at length for Cadet Wallace appealing to the Board not to sustain the Court who had tried this case on June 2, 1930.

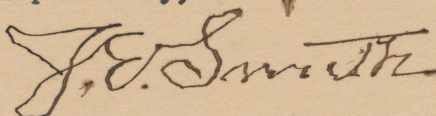
The Board then went into executive session and Mr. Westmoreland moved that Cadet Wallace be found guilty of the charges and that the Court Martial findings of specifications 1 and 2 of the charges be approved, and that he be dismissed. Adopted unanimously.

The Board then adjourned to participate in the Commencement exercises in Alumni Hall at 11 oclock.

The principal address was made by Major General Hanson E. Ely, U.S.A., an officer with a distinguished record in the World War, and now in charge of the Second Corps Area with headquarters at Governor's Island, N. Y.

At the conclusion of the exercises, diplomas were given by the Chairman of the Board to 109 members of the Senior Class.

Respectfully,



Secretary.

*Read as info
motion -*

The Citadel,
Charleston, S.C.
June 2, 1930.

Subject: Delinquent Accounts.

To : The Board of Visitors through The President.

1. One June 12, 1928, it was directed by the Board of Visitors that accounts unpaid at that time be put in the hands of a collecting agency, after due notice to the parties concerned. This was done. Nothing was collected. It is possible that a few of these may yet pay, judging from the correspondence on file.

2. Also it was decided that in the future fees must be paid in cash, or covered by adequately endorsed notes.

In June 1928, nine seniors were permitted to give notes in order to close their accounts. Of the nine, three have paid in full, two have paid on account, and four have paid nothing, as follows:-

D. M. Blanding	, note for	\$50.00	Paid	\$50.00
M. C. Lemmon,	" "	66.63	"	66.63
L. Ingram,	" "	126.16	"	126.16
C. T. Duke,	" "	101.31	"	20.00
J. P. King, Jr.	" "	267.78	"	50.00
F. K. Kerr,	" "	100.00	"	Nothing
M. E. Thompson,	" "	161.35	"	Nothing
B. P. Wilson,	" "	22.50	"	Nothing
J. M. Brandenburg,	" "	156.46	"	Nothing

In June 1929, only three seniors signed notes, one has paid on account. They are :-

R. A. Sherfesee,	Note for	\$110.00	Paid	\$25.00
W. E. Lee,	" "	158.00	"	Nothing
F. L. Porter,	" "	104.50	"	Nothing

The recent decision of the Board that hereafter a senior's account must be paid in cash before a diploma is granted will safeguard the college from unnecessarily slow payment of notes, or actual loss.

3. During the present session, a number of patrons have secured delays and special arrangements in paying the quarterly fees. A few of these cases have proved to be unsatisfactory. It seems necessary in a few instances for special arrangements to be made, as in the case of a sister or mother, who holds a small salaried position, doing the financing.

4. The following seniors are in arrears:-

D. G. Dwight -	A/c 1927-1928	\$150.13	
	1928-1929	308.72	\$458.85
	1929-1930		339.06
			<i>Rec'd</i>
McAlister		\$123.12	
Padgett		59.75	<i>paid</i>

5. Other Cadet accounts unpaid, excepting small balances due at the storeroom, for the session, are:-

	3d	4th	Total
Boland, C.K.	\$12	\$65	\$77
✓ Foxworth, E.M.		65	
✓ Hills, P.L.	86	65	151
✓ Hobbs, C.O.	12	75	87
King,		33.33	
✓ Ready	92	65	157
Bookhardt, A.B.		42	
Bookhardt, J.E.		52	
Brown, L.D.		33	
Clarkson,		67	
Gross, B.O.		48	
Gross, A.J.		35	
Moore, E.R.		74	
Rhody, D.A.		22	
Rhody, F.J.		17	
Stradley		28.17	

These probably will be paid excepting possibly, Hills, P.L. Hobbs, C.O. and Ready.

6. No definite report is given at this time on class or club scholarships now in force, since collections are still being made and it is believed that these accounts are in satisfactory shape.

The old class scholarships of 1923 to 1928 inclusive, have paid nothing during the past year, and it is improbable that anything more will be collected.

7. In order to insure the collection of fees in the future it is requested that the Board of Visitors issue instructions whereby a patron whose account is ten days past due after the time for a succeeding payment to be made, will be asked to withdraw his son from the college until all arrears shall have been settled, providing also that the last scheduled payment, now due April 1st, must be made by May 1st.

E. M. Tiller,
Quartermaster.

REGISTRATION STATISTICS

Session 1929-30		Session 1929-30	
Sept. 22 (opening)	717	Sept. 21 (opening)	669
Admitted later	3	Admitted later	2
	<u>720</u>		<u>671</u>

Annual Report of

The Registrar

to

The President

of

The Citadel, The Military College of S.C.

for

The Session 1929-30

Freshmen	304	Freshmen	253
Sophomores	178	Sophomores	167
Juniors	133	Juniors	139
Seniors	<u>112</u>	Seniors	<u>112</u>
	720		671

REGISTRATION STATISTICS

Session 1928-29		Session 1929-30	
Sept. 22 (opening)	717	Sept. 21 (opening)	669
Admitted later	<u>3</u>	Admitted later	<u>2</u>
	720		671

REGISTRATION BY CLASSES

Session 1928-29		Session 1929-30	
Freshmen	304	Freshmen	253
Sophomores	186	Sophomores	167
Juniors	118	Juniors	139
Seniors	<u>112</u>	Seniors	<u>112</u>
	720		671

ENROLLMENT

I Table showing total enrolment 1925-1929

	1925-26	1926-27	1927-28	1928-29	1929-30
Freshmen	226	279	358	304	253
Sophomores	92	156	161	186	167
Juniors	70	79	123	118	139
Seniors	50	65	80	112	112
	<u>438</u>	<u>579</u>	<u>722</u>	<u>720</u>	<u>671</u>

II Enrolment by departments 1925-1929

	1925-26	1926-27	1927-28	1928-29	1929-30
English Elective					
Juniors	6	8	11	13	13
Seniors	3	6	5	10	10
Chemistry Elective					
Juniors	2	14	16	23	27
Seniors	4	2	14	15	22
Engineering Elective					
Juniors	23	16	22	25	36
Seniors	15	20	16	19	25
Physics Elective					
Juniors	8	7	9	10	5
Seniors	2	8	8	9	10
History Elective					
Juniors	3	5	13	13	9
Seniors	8	3	7	12	12
Modern Lang. Elective					
Juniors	-	-	1	2	5
Seniors	-	-	2	2	3
Business Adm. Elective					
Juniors	28	29	51	32	44
Seniors	18	26	28	45	30

GEOGRAPHICAL DISTRIBUTION

1929-30

Summary by States	1927-28	1928-29	1929-30
Alabama	10	11	10
Arkansas	1	1	3
California	2	1	0
District of Columbia	1	2	2
Florida	9	20	18
Georgia	47	52	46
Illinois	1	2	1
Iowa	0	1	0
Kentucky	0	1	2
Louisiana	0	0	3
Maryland	0	0	1
Mississippi	1	3	2
New Jersey	2	2	3
New York	0	2	3
North Carolina	41	70	65
Ohio	0	1	1
Pennsylvania	3	1	8
Rhode Island	1	1	0
South Carolina	581	527	488
Tennessee	9	10	7
Texas	2	1	1
Virginia	3	4	3
West Virginia	0	1	1
China	6	5	2
Cuba	1	1	0
Panama	1	0	0
Porto Rico	0	0	1
	<hr/>	<hr/>	<hr/>
	722	720	671
Number from South Carolina	581	527	488
From other States	141	193	183
Percent from South Carolina	80.4	73.2	72.7

DISTRIBUTION - CONTINUED

SOUTH CAROLINA CADETS BY COUNTIES.

	1927-28	1928-29	1929-30
Abbeville	7	6	7
Aiken	17	18	15
Allendale	3	7	6
Anderson	33	28	22
Bamberg	5	4	2
Barnwell	11	10	13
Beaufort	1	3	4
Berkeley	4	2	5
Calhoun	6	4	5
Charleston	76	59	50
Cherokee	2	2	1
Chester	8	8	5
Chesterfield	6	5	3
Clarendon	8	4	4
Colleton	8	7	7
Darlington	13	11	8
Dillon	4	4	5
Dorchester	7	6	7
Edgefield	4	5	6
Fairfield	4	3	3
Florence	25	27	26
Georgetown	8	8	11
Greenville	32	29	22
Greenwood	13	17	15
Hampton	7	6	3
Horry	10	11	12
Jasper	4	4	3
Kershaw	13	12	7
Lancaster	6	5	6
Laurens	12	9	7
Lee	5	2	1
Lexington	12	15	15
McCormick	2	2	4
Marion	14	15	15
Marlboro	19	17	11
Newberry	8	13	8
Oconee	3	3	4
Orangeburg	27	19	20
Pickens	4	5	3
Richland	17	15	31
Saluda	6	5	5
Spartanburg	40	36	30
Sumter	30	22	15
Union	10	9	10
Williamsburg	11	3	7
York	16	22	19
	<hr/>	<hr/>	<hr/>
	581	527	488

AGES OF CADETS

Tabulation based on age at opening of college September 1929.

Age	Freshman	Sophomores	Juniors	Seniors
16	28	0	0	0
17	85	20	0	0
18	84	65	20	3
19	31	49	53	8
20	19	21	41	46
21	5	10	20	38
22	1	2	4	13
23	0	0	1	3
24	0	0	0	1

AVERAGE AGE OF CADETS

Freshmen	17.8
Sophomores	18.4
Juniors	19.6
Seniors	20.6

EDUCATION OF PARENTS
DENOMINATION STATISTICS

		1928-29	1929-30
Farmers			
Merchants			
Railroad Employees			
Doctors			
Salesmen			
Lawyers			
Insurance			
Real Estate			
Bankers			
Contractors			
Druggists			
Lumber			
Cotton			
Bucibans			
Teachers			
Ulnks			
Manufact			
P.O. Empl			
Textile			
Housekeep			
Rockkeep			
Mechanics			
Superints			
Agents			
Automobil			
County Em			
Brokers			
Civil Eng			
Dentists			
Hardware			
Ministers			
Newspaper			
Tobacco			
Carpenters			
	A.R.P.	4	7
	Baptist	211	199
	Christians	13	11
	Christian Science	4	4
	Confucionist	2	1
	Congregational	0	1
	Episcopalians	97	93
	Jews	11	10
	Lutherans	36	35
	Methodists	196	167
	Presbyterians	124	117
	Roman Catholics	16	23
	Universalists	1	1
	Unclassified	5	2
		<u>720</u>	<u>671</u>

VOCATION OF PARENTS

Farmers	110	Grocers	3
Merchants	59	Nurses	3
Railroad Employees	28	Plumbers	3
Doctors	26	Telephone Employees	3
Salesmen	24	Accounting	2
Lawyers	21	Architects	2
Insurance	15	Buyers	2
Real Estate	15	Electricians	2
Bankers	12	Fertilizer Business	2
Contractors	12	Judges	2
Druggists	12	Live Stock Dealers	2
Lumber Business	12	Oil Dealers	2
Cotton Business	11	Printers	2
Business (not speci- fied)	11	Secretaries	2
Teachers	11	Stenographers	2
Clerks	10	Advertising	1
Manufacturers	9	Collector	1
P.O. Employees	9	College President	1
Textile Business	9	Credit Manager	1
Housekeepers	8	Draftsman	1
Bookkeepers	7	Federal Employee	1
Mechanics	6	Inspector	1
Superintendents	6	Jeweler	1
Agents	5	Justice of Peace	1
Automobile Business	5	Magistrate	1
County Employees	5	Retired	1
Brokers	4	Shipping	1
Civil Engineers	4	Statistician	1
Dentists	4	Store Manager	1
Hardware Business	4	Telegrapher	1
Ministers	4	U.S. Army	1
Newspaper Men	4	U.S. Navy	1
Tobacconists	4	Undertaker	1
Carpenters	3	Y.M.C.A.	1
		Not given	125

STATISTICS FOR SESSION 1929-1930

Freshman Class

I.	Total Roll for 1929-30		255
	1. Repeaters		18
	2. Entered during 1929-30		235
	a. From S.C. High Schools	145	
	b. From H.S. other states	64	
	c. From S.C. prep. schools	6	
	d. Prep schools other states	14	
	e. From other colleges	6	
II.	Total discharges to date (Apr. 20, 1930)		36
	1. Dismissed	0	
	2. Suspended	1	
	3. Dropped	4	
	4. Honorably Discharged	31	

Sophomore Class

I.	Total Roll for 1929-30		167
	1. Repeaters	7	
	2. Advanced from Freshman Class	153	
	3. Entered from other colleges	0	
	4. Re-entered after year's absence	2	
II.	Total discharges to date (Apr. 20, 1930)		6
	1. Dismissed	0	
	2. Suspended	0	
	3. Dropped	2	
	4. Honorably discharged	4	

	Enrolled	Discharged	Remaining
Sophomores	167	6	161
Juniors	139	2	137
Seniors	112	1	111

STATISTICS FOR SESSION 1929-30

Junior Class

I.	Total Roll for 1929-30		139
	1. Repeaters	0	
	2. Advanced from Sophomore Class	139	
	3. Entered from other colleges	0	
II.	Total discharges to date (Apr. 20, 1930)		3
	1. Dismissed	0	
	2. Suspended	0	
	3. Dropped	0	
	4. Honorably Discharged	3	

Senior Class

I.	Total Roll for 1929-30		112
	1. Left over from 1928-29	0	
	2. Advanced from Junior Class	111	
	3. Re-entered	1	
II.	Total discharges to date (Apr. 20, 1930)		1
	1. Dismissed	0	
	2. Suspended	0	
	3. Dropped	0	
	4. Honorably discharged	1	

RECAPITULATION

	Enrolled	Discharged	Remaining
Freshmen	253	36	217
Sophomores	167	6	161
Juniors	139	3	136
Seniors	112	1	<u>111</u>
			625

MATRICULATION

Entered during 1929-30

1. From S.C. High Schools	145	
2. From High Schools of other states	64	
3. From S.C. prep. Schools	6	
4. From Prep. Schools other states	14	
5. From other colleges	6	235
6. Re-entered		<u>3</u>

Total 238

Discharges

I. Honorably Discharged 39

1. Lack of funds	3
2. Ill health	2
3. Transferring to another institution	6
4. Married	1
5. Called home by parents	10
6. Deficient	6
7. Reason not given	11

II? Dropped 6

1. A.W.O.L.	4
2. Failure to return after holidays	2

III. Suspended 1

1. Exceeding demerit limit	1
----------------------------	---

Total 10

ACADEMIC RECORD

1928-29

	Promoted		Failed	Withdrew for causes other than failure		% failed
	Clear	- conditioned				
Freshman Class (304 Members)	163	32	86	23		28
Sophomore Class (186 Members)	132	27	18	9		10
Junior Class (117 Members)	95	16	3	4		2
Senior Class (112 Members)	Graduated 108		3	1		3

STANDING OF BENEFICIARY CADETS

1928-29

Average between 90 and 100	8
Average between 80 and 90	35
Average between 70 and 80	28
Average between 60 and 70	2
Deficient	4
Dismissed	<u>1</u>
Total	78

INSTRUCTIONAL AND ADMINISTRATIVE STAFF

Table I

Officers of Administration 1929-30

Academic	Disciplinary	Business	Extra-curricular activities	Total
3	1	1	2	7

Table II

Instructional Staff

1925-1930

	1925-26	1926-27	1927-28	1928-29	1929-30
Professors	12	12	10	10	12
Assoc. Professors	3	3	4	5	4
Asst. Professors	8	17	22	24	24
Instructors	3	2	2	1	1
Total	26	34	38	40	41

Table III

Instructional Staff

Classification by Degree

	1927-28	1928-29	1929-30
Bacheloe of Arts	4	6	5
Bachelor of Science	10	8	8
Bachelor of Literature	1	1	1
A.B. in Commerce	1	0	0
Civil Engineer	2	2	2
Master of Arts	6	7	7
Master of Science	4	6	5
Master of Bus. Adm.	0	0	1
Doctor of Philosophy	3	2	3
Doctor of Laws	1	1	1
Graduate of U.S.M.A.	5	5	6
No degree	1	2	2
Total	38	40	41

SUMMARY OF TEACHING LOADS BY DEPARTMENTS.

Department	Credit-hours Offered	No. of sections	Total Enrolment	No. of Teachers	Average teaching Load
Mathematics	14	22	488	5	18.5*
English	12	22	479	4	16.5
Modern Languages	24	26	568	5	15.6
Chemistry	15	12	264)	3	15.3
Biology	4	1	12)		
Geology	6	2	53)		
Engineering	17.5	7	62)	4	15.0
Drawing	5	10	202)		
Physics	18	15	326	4	15.0
History	15	22	493	5	15.0
Education	12	5	114	2	15.0*
Business Adm.	24	14	297	3	14.0

* Excepting part-time professors.

Note: In computing "Average teaching hours per instructor" a laboratory period of 120 minutes is the equivalent of one lecture period of 60 minutes and is counted as one teaching hour.

DEGREES CONFERRED

1846 - 1929

	B.S.	B.A.*	C.E.	Total
First Period 1846-1865	259	0	0	259
Second Period 1882-1922	999	0	12	1011
Third Period 1922-1929	379	56	4	<u>439</u>
		Total		1709

HONORARY DEGREES

June 4, 1929

LL.D. conferred upon R.O. Sams, Citadel 1861.

LL.D. conferred upon Orlando Sheppard, Citadel 1865.

Note: The B.A. degree was first conferred June 8, 1926.

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THE CITADEL
The Military College of South Carolina
Charleston

June 2, 1930

To the Board of Visitors of The Citadel,

Gentlemen:

I have the honor of submitting herewith an account of the affairs of the Military College for the session now closing.

The statistical information about the present session is given in the very complete report of the Registrar which is appended.

It will be seen from this report that of the total enrolment of 671, 46 have been discharged during the session, most of whom, as usual, have been members of the freshman class. The number of resignations and other casualties in the upper classes have been remarkably small. The senior class of 112 members has suffered a loss of only one man during the session, -- a cadet who while on leave got married, and, consequently, not being permitted to return to the Citadel, was dropped. Of the 46 casualties, only one was dismissed for misconduct, -- a member of the freshman class who exceeded the limit of demerits.

DISCIPLINE.

While this would appear to be a remarkably good record, it does not mean that the conduct of all the cadets has been above reproach. There has been a considerable number of delinquencies for which the penalty could have been dismissal, -- which punishment, in times past, might have been administered, -- but these have been treated as cases capable of punishment at the college without having to expel the cadets. Cases of drinking haven unfortunately, not been uncommon; but the degree of intoxication has varied from slight to decidedly noticeable, without in any case being a case of maudlin drunkenness. These cases have been punished by awarding the maximum number of demerits, 10, and confining the cadets to barracks for periods of two or three months, and tours every Saturday. Overstaying leave, and going on leave without authority have also been punished by tours and restrictions instead of by dismissal, with the result that a considerable number of cadets are serving confinements. On the whole, a fair judgment of the discipline during the session might be that it is quite as good, if not better, than usual.

CURRICULUM.

The scholastic records will also show that there are still many deficiencies in the lower classes, due to faulty preparation, lack of habits of study, and in some cases want of ability.

The problem of freshman failures is a continuing subject for discussion by high school and college faculties. For some years, the Citadel faculty has given earnest study to the matter, and this year submit for the approval of the Board a modification of the curriculum, which I believe is worthy of trial.

The present courses in the freshman class are mathematics (higher algebra and trigonometry), physics, French, English, and history. It is proposed to postpone the course in physics to the sophomore class, and substitute for it a review course in elementary algebra as the proper preparation for the work in physics, which is largely a study of applied mathematics.

While two years work in high school algebra is required for admission to our freshman class, it often happens that this work has been done in the first two years of the high school course, and the student goes to college without having studied any algebra for the two preceding years. For any satisfactory work in a science like physics, a fair proficiency in the use of algebra, geometry, and trigonometry is essential. The faculty also recommends that the curriculum of the sophomore class be lightened by permitting students to drop either the course in history or the course in mechanical drawing, both of which are now required in that year.

It is hoped that the adoption of these two changes will diminish the number of failures in the two lower classes.

APPROPRIATION BY LEGISLATURE.

Last January when the Citadel budget was submitted to the Legislature, it contained estimates which called for an appropriation of \$232,954.77. As finally passed, the Bill made an appropriation of \$203,092.14, showing a cut of 13 per cent.

While acknowledgment must be made that the Legislature dealt generously with the Citadel as a general rule in the item of salaries, there were some small cuts in the salaries of the assistant-professors which I feel sure would not have been made if the members of the General Assembly had been fully aware of the merits of the cases.

I infer that the principle on which these cuts were made was that no injustice would be done the assistant-professors if their salaries were not reduced, and that the economic conditions in the State called for no increases not warranted by special considerations. The effect however, was to nullify the policy of the Board, which has been in vogue for some years, of giving the assistant-professors a small increase in salary after a certain number of years' service; -- (a policy heretofore approved by the General Assembly) -- and if this is to be discontinued I am sure it will be a matter of concern to a considerable number of the younger members of our faculty. In order to make the matter clear to the Board, I am attaching to this report the list of salary items in our budget, and will endeavor to explain the situation. This involves the examination of some figures and calculations which may be tiresome, but seem to be of sufficient importance to warrant the attention of the Board.

We have twenty assistant-professors, whose annual salaries range from \$1875 to \$2400 a year, depending upon their length of service. The scale of salaries is as follows:

Salary of assistant-professor for first two years,	\$1875.
" " " " " third year,	2000.
" " " " " fourth year,	2130.
" " " " " fifth year,	2260.
" " " " " subsequently,	2400.

These figures, however, do not appear in the budget as such, because the increases in salary begin in September at the beginning of the college year, and the salary for the calendar year has to be calculated.

An example will explain. Take item No. 28, for instance, for "Assistant-professor of mathematics", where the amount requested was \$2166.10. This figure was arrived at by the Quartermaster in this way: The assistant-professor was beginning his fourth year of service on September 20th, 1929, at a salary of \$2130, according to the scale above. ~~Nov~~ September 20th, he will begin his fifth year of service at a salary of \$2260 (if the Board's scale is to stand). The salary for this assistant for the calendar year 1930, therefore, (the salary requested of the Legislature), was computed for eight and two-thirds months at the first rate, \$2130, and for three and one-third months at \$2260, which gives the amount \$2166.10.

It may be contended that the refusal to provide the small increase works no injustice to the teacher, since his salary is not decreased, but kept at the same figure that it was for the year 1929. This is true, but actually, in working out, an anomalous condition was created. Referring still to item No. 28, this assistant-professor drew a monthly salary of \$177.50 from September 20th to December 31st, 1929, which was authorized and provided by the Act of 1929. His monthly salary for the present year is \$169.67, -- or, \$7.83 a month less. In fact, the March salary of this teacher had to be reduced to make up for overpayment in January and February, so that he got a check for March of only \$154.01.

This case is typical of the assistant-professors.

I cannot believe that the Legislature will insist upon this discouraging policy towards the young men who are earnestly serving the State as teachers, -- especially as the total increase in the salaries of all the assistants amounted to only \$1524.52.

That these assistants are striving to fit themselves for more efficient service as teachers is amply shown at this time by applications from four of them for a year's leave of absence in order that they may pursue advanced University studies along the line of their special subjects; -- this, of course, without any financial assistance from the State, but altogether at their own expense.

Due to the somewhat intricate method of determining the salaries of the assistant-professors illustrated above, it might be advisable for the Board to change the date at which the increases go into effect from the beginning of the session to the beginning of the calendar year, and I recommend that this be done when the budget for 1931 is prepared next October.

The elimination of the item for the salary of the Director of Cadet Affairs, (Item No. 4) was most unfortunate. At the Citadel this is a very necessary official, as he is charged with the oversight and control of a number of important student organizations. It will be unadvisable for the students to be in charge of activities involving the collection and expenditure of many thousands of dollars. A responsible bonded officer of the college is, therefore, necessary for the supervision of these affairs and a proper accounting of the funds involved.

The athletic activities for the season now closing show an income and expenditure of over \$40,000. The financial statement of The Bull Dog, (the college paper), shows receipts of \$2200, and of the Sphinx, (the college annual), of \$7118. The Class Fund for social entertainments amounts to \$3200, and the Cadet Canteen does a business of about \$12,000 a year. The aggregate of these figures shows that the Director of Cadet Affairs looks after the expenditure of about \$65,000 annually for non-collegiate activities of the cadets.

It seems clear to me that the College has the responsibility of seeing after these activities, and that the Legislature might well provide the salary for the officer for that purpose.

Approved

The salary of Capt. McAlister, the Director of Cadet Affairs, was paid by the State for the months of January, February, and March of this year. It will be necessary to provide the salary for the balance of the year for which he was engaged, -- up to September 20th, -- from fees collected from pay cadets. It is imperative, also, in my judgment, that this officer be retained for the next session. I would, therefore, recommend the re-election of Captain McAlister at his present salary of \$2400 for the next college year, and that his salary be paid from the proceeds of the matriculation-fee of \$5.00 to be charged each cadet next year.

The reduction in appropriations requested for other college purposes is also a matter of serious concern. It is not feasible to cut the wages of servants, or the number of them, twenty-five per cent (as was done) without impairing the efficiency of the institution. Whether we can pay for the necessary amount of coal, water rents, light consumption, and other indispensable supplies on the reduced budget is a question which the Quartermaster must attempt to solve.

A provision in the Appropriation Bill requires the State colleges to deposit with the State Treasurer the tuition fees collected during the current year. This provision states that "this fund shall be held in trust by the State Treasurer to the credit of the institution and shall be paid out and expended for permanent improvements or other purposes on the order of the Board of Trustees subject to the approval of the State Finance Committee."

On April 24th, the Quartermaster of the Citadel paid to the State Treasurer \$9480, being the tuition fees collected since January 1, 1930, and the receipt of the Treasurer is in hand. About \$800 was later added.

The tuition fees collected last year and deposited in the savings department of the Carolina Savings Bank amounts, with the interest, to \$22,405.64.

It will be seen that the total amount now available for the Main College Building, which is the next objective in the building program at the Citadel, is about \$32,685. As the estimated cost of this building is about \$250,000, it is evident that a larger income from tuition fees must be obtained if our plans are to be realized in the next ten years. Raising the tuition charge from \$40 to \$100 a year for cadets outside of the State will probably increase the annual income from this source to at least \$25,000, and it seems reasonable therefore to expect that by January, 1934, the building fund may reach a total of \$125,000, -- half the amount needed. If the Legislature will permit us at that time to borrow a like amount, pledging the future income from tuition fees, it is possible that the Main College Building may be constructed and occupied in the summer of 1935. While that appears a long time to wait for a building which

is urgently needed in the present year, 1930, it would seem to be the part of wisdom to make plans even for a remote future rather than to make none at all, and to trust that good fortune may expedite in some unexpected way the realization of our hopes.

The census of the Citadel taken in April shows that thirty-three officers are living at the Old Citadel, who with the members of their families make a total of ninety-five persons occupying the buildings at Marion Square.

There are five separate buildings composing the group which is known as the Old Citadel. The large central quadrangular building is the historic "Citadel" which was first occupied just a hundred years ago. It was then only two stories high, -- the third story being added in 1849 and the fourth not until 1910. At the present time, the medical unit of the National Guard occupies the front room on the ground floor of this building, and officers use other rooms as garages. The Citadel officers have quarters on the second floor, but most of the second floor and all of the third and fourth floors are unoccupied. The whole building is serving very little purpose, and is falling into disrepair. The East Wing is also totally deserted and in its present condition uninhabitable, no repairs having been made for many years. The three other buildings, however, -- the West Wing, the King Street Extension, and the Meeting Street Extension, -- have been kept in good condition and furnish accommodations for the great majority of Citadel officers, -- the present quarters for officers at the new Citadel being limited to five apartments, and therefore entirely inadequate to accommodate a faculty of more than forty professors.

The problem of furnishing quarters to married officers is already a difficult one, and is becoming more so each year as the bachelor professors make plans for entering the matrimonial estate. In the summer of 1928, we fitted up two additional sets of quarters at the Old Citadel, and in 1929 two more. Owing to the reduction in the appropriation for maintenance, it does not appear possible to make any additions this summer, although it would be desirable to do so.

The desired ultimate solution of the problem is, of course, the building of adequate quarters on the campus of the new Citadel for all the officers of the college. In the meantime, however, the necessity for the Board to retain control of the buildings at Marion Square, probably for many years, is very evident, as any other disposition of these buildings would create a faculty housing problem that would be extremely difficult to solve.

HONORARY DEGREES.

At the Commencement a year ago, upon the recommendation of the faculty, the Board of Visitors conferred the first honorary degrees of the Citadel, -- the degree of LL.D. upon the only two alumni of Civil War days, at that time living. In the past year both of these graduates have died, -- Mr. Orlando Shepard, Class of 1865, on December 14th, at the age of 85 years, and Mr. R.O. Sams, Class of 1861, and "Oldest Living Graduate" at the time, on March 4th, at the age of 89 years.

That the roll of alumni contains many names worthy to be thus honored by their Alma Mater may be confidently asserted, but the faculty believes that the number of honorary degrees that should be conferred at any one Commencement should be small if the degree is to carry the distinction to be desired. They,

Make Board advised by will repairs

therefore, believe that in presenting to the Board the names of four ~~four~~ alumni of the Citadel for the degree of LL.D. they are recommending the maximum number that should be conferred this year. Three of these are members of the Class of 1886, now the senior alumni class: Thomas Perrin Harrison, Ph.D., dean of North Carolina College of Agriculture and Engineering, Raleigh, N.C., James Pinckney Kinard, Ph. D., president of Winthrop College, and Elliott Crayton McCants, Superintendent of Schools, Anderson, S.C. The fourth is John Lake, an undergraduate of the Class of 1891, for many years a minister and missionary in China. Rev. Mr. Lake completed three years of the college course at The Citadel with distinction, leaving at the beginning of his senior year to begin the religious work which has been his life-calling. With the approval of the Chinese government, he has done a notable work in the organization on the island of Tai Kam of a colony for Chinese lepers. He is not only a preacher, but a great administrator and a scholar, who is worthy of any honor which his Alma Mater may wish to bestow upon him. The faculty recommends that he be awarded the diploma of the Citadel as of the Class of 1891 and that the degree of Doctor of Laws be conferred upon him at this Commencement.

Professor McCants, besides being a veteran school man, is the author of a number of books in which the background is a portrayal of interesting episodes in South Carolina history. His latest book, "Ninety-Six", is not only an informing historical novel dealing with the Revolutionary period, but is a delightful piece of literature.

Dr. Harrison and Dr. Kinard are both Doctors of Philosophy of Johns Hopkins University, and have done much literary work as well as many years teaching of college classes in English. I am sure that the Board will feel that these sons of the Citadel are all worthy of the highest recognition their Alma Mater can give them.

CHANGE IN COLLEGE YEAR.

Approved
For the past few years, it has been found advisable, due to the time for holding the R.O.T.C. camps, and other summer activities, to advance the date for our Commencement, which was ordinarily set for the second week in June, to the first week. This seems desirable as a permanent policy, and conforms to the custom of most of the other colleges. The curtailment of a week at the end of the session should, however, be balanced by a corresponding advancement of the beginning of the session by one week, in order that the session may not be diminished below the required number of weeks work. The approval of the Board is asked for this change.

The following assistant-professors, desiring to pursue advanced university courses, ask the Board to give them a year's leave of absence on condition that they obtain a competent substitute acceptable to the head of the department and the president of the college:-

Capt. R.M. Byrd, department of chemistry,
Lieut. R.M. Lyon, department of education
Lieutenants J.G. Harrison and J.I. Owen, department of English. 5h
B

An addition was made to the historic relics at the Citadel last fall when the government, through the local U.S. engineer, Major N.Y. DuHammel, presented the Citadel with an old Confederate gun of seven-inch bore dredged up out of Town Creek in Charleston harbor. Through the researches of Mr. Wm. G. Mazyck, of

this city, this gun has been identified as the bow gun of the Confederate ironclad "Palmetto State", and he quotes from "The Defense of Charleston Harbor", by Major John Johnson, that "two ironclad rams built on the general plan of the famous Merrimac, (of Hampton Roads fame), with slanting casemate sides, were built in Charleston and took their places for the defense of the harbor in the end of the year 1862.

"The first launched was the Palmetto State, with iron plating four inches thick, a battery of one 80-pounder rifle gun forward, a sixty-pounder rifle aft, and one VIII-inch shell gun on each broadside. The next was the Chicora, armed with six guns, two IX-inch smoothbore and four 60-pounder rifles. These boats were well-built but their steam power was insufficient for the speed required of rams, and their engines called for constant repairing. Their crews numbered 120 to 150 men.

"A third and stronger ram, the Charleston, was completed early in 1864." None of the guns of this vessel was of seven-inch bore.

Mr. Mazyck quotes conclusively from Commodore Duncan N. Ingraham's official report of the engagement of January 31, 1863, with the blockading fleet off Charleston when he commanded the Palmetto State.-

"At this moment we struck her (the U.S.S. Mer- cidita) and fired our seven-inch bow gun into her." Mr. Mazyck concludes: "These quotations are from works of acknowledged authenticity and they bear positive testimony to the fact that there was but one seven-inch gun in the flotilla of the Confederate Navy in Charleston harbor, and that was the seven-inch rifle bow gun on the Palmetto State, and that gun is now in the possession of the Citadel."

The Board will note with satisfaction the improvement recently made in the appearance of the Alumni Hall by an exterior coating of cement, which makes this building now conform architecturally with the others on the grounds.

The funds for this purpose, amounting to over \$3000, were contributed by the alumni, and turned over to the Chairman of the Board of Visitors this spring.

ROADS.

Our hopes for the improvement of the roads in the Citadel grounds have been deferred from time to time, but we have some assurances that with the beginning of the State Highway Department's program of road construction under the bond issue, this important matter will receive favorable consideration. It is also very desirable that some of the sidewalks between buildings, which are in constant use by the cadet classes, should be concreted. An item for \$1700 for this purpose was in our last budget, but was, unfortunately, cut out in free conference. This is such an important item that I would suggest that the Board urge the Contingent Fund Committee to make the necessary appropriation out of its funds. Due to the courtesy of the Weston-Brooker Company, of Columbia, we have received as a gift from them 150 tons of crushed rock for aiding us in this paving work.

See motion resolution of Chairman

Due largely to the efforts of Congressman McMillan, the present Congress has made an appropriation for the study of sand-fly eradication in the coastal part of the Southeast. As we at the Citadel have a very practical interest in this matter, I have extended to the Agricultural Department which will make the investigation an invitation through Congressman McMillan to make use of whatever facilities we have at the Citadel which can be of assistance in the work.

SCHOLARSHIPS.

Vacancies in the beneficiary scholarships will be filled by competitive examination on July 11th in the following counties: Anderson, Bamberg, Charleston, Cherokee, Chesterfield, 2, Darlington, Florence, Greenville, Jasper, Laurens, Lee, Marlboro, Oconee, Richland, Spartanburg, and Union.

There are also three vacancies in the City scholarships; and the Jas. R. Crouch scholarship will be awarded from the State at large to the candidate who makes the highest average on the examination.

MILITARY DEPARTMENT.

The report of Lieut.-Colonel Wm. C. Miller, Professor of Military Science and Tactics and Commandant of Cadets, shows that the military department is in a very satisfactory condition. The annual inspection by the War Department was made on April 24 and 25, and from informal expressions of the officers it is believed that the general rating of The Citadel will, as usual, be designated as "excellent."

agreed (Among the recommendations of the Commandant is one that cadets be permitted to smoke in their rooms and in private homes where they may be guests. There is no question that the regulation against smoking is constantly being broken at the Citadel, and that probably the boot-legging of cigarettes in barracks affects discipline adversely.)

The statement of the Commandant is as follows: --
"I believe that from all standpoints it will be advantageous to permit cadets to smoke in their rooms. I do not recommend that cadets be permitted to smoke on the galleries, in the recreation rooms, or in any place outside of their rooms except in private residences when invited by their host to do so."

agreed (He believes that the punishment for smoking outside of barracks or in any public place should be rather severe, but should not exceed seven demerits and 25 confinements for one offense.)

It does not appear that parents generally attempt to enforce the prohibition of smoking by their sons (and daughters), and it is likely that the approval of the Commandant's recommendation may help discipline. I therefore submit it to the Board for their consideration.

I transmit, also, for the Board's consideration some other recommendations of the Commandant, about which the members of the Board may have definite views of their own, and may perhaps wish to take action.

Par. 5.

c. Add to cadet fees the cost of transportation to and from the Citadel-Carolina game at Orangeburg.

Adopted

At the time of this game there is a great deal of traffic on the roads between here and Orangeburg, a considerable part of which is under the control of drivers who are rendered irresponsible by liquor or fast driving and I believe it is unwise to permit cadets to go and return by automobile under conditions which expose them to accident. In the past cadets have been advised, in ample time, that they will be required to get the affirmative consent of their parent or guardian to go by automobile (the permission usually states "through the country"), but many of them wait until the last minute and produce statements which are open to the suspicion of being spurious and there are usually some cadets who go by automobile without authority of any kind. These cadets frequently drive too fast in order to get to Orangeburg early and to get back to the Citadel in time. It is my opinion that the Citadel can ill afford to be placed in a position of being in any degree responsible for any untoward occurrence for the amount of money involved, and I believe that the parent would be better satisfied with the arrangement here proposed. The cost of the trip is \$2.00 railroad fare, 14¢ trolley fare, total \$2.14.

Another feature worthy of consideration is that of keeping control of the Corps of Cadets during its absence from the Citadel. The seniors have been permitted in the past to go to Orangeburg the night before the game and other cadets have arrived in Orangeburg by automobile beginning about 8:00 o'clock in the morning and have remained as late as 11:00 P.M., and there have been complaints of an indefinite nature which have reached me alleging that cadets have misbehaved themselves in Orangeburg. By arranging the trip to Orangeburg so that the cadets will arrive on the field about 11:30 A.M. and form for departure about 5:00 P.M., arriving and departing in a body, the exposure to such criticism would be lessened.

d. Grant a spring furlough of one week.

Adopted

The juniors are allowed to go on furlough and this creates in the mind of other cadets a feeling that part of the corps gets a spring vacation while the remainder do not; this causes this remainder to feel the necessity of a spring furlough themselves. It is probable that the same feeling would exist even though the juniors were not given a furlough, since many of the schools in the state do grant a spring furlough.

During February, March and April there were 239 cadets who went on furlough for reasons which appeared to be satisfactory; most of these reasons were backed up by letters or telegrams from parents or guardians. It was impracticable to investigate all these requests from parents or guardians, but a number were so investigated and a considerable number were found to be for causes which were deemed insufficient for granting a leave of absence although the original statement from the parent or guardian would create the impression that there existed an emergency for which a leave should properly have been granted. I believe that probably in the majority of cases the parents are interested in having their sons come home during the spring. There is always manifested every spring a spirit of unrest which is very apparent in the military department and is probably apparent in the academic department. I believe that there is no doubt that the quality of the work in the academic department as well as the military department will be materially improved.

Should a spring furlough be granted I recommend that it be for a period of one week and that it begin after the work is completed on the Wednesday before Easter and extend until class call on the following Wednesday so that there will be academic instruction both immediately before and immediately after such a furlough, which would tend to discourage extensions being sought at either end of the furlough.

I believe that this matter is of sufficient importance to justify beginning the school year earlier. Should this for any reason not be practical it might be possible to make up the time lost from instruction during this furlough by having four hours of academic instruction on each Saturday morning for four weeks, and the attendant loss of time in the military department could be made up by an additional hour of drill on each week day for the same period.

e. All cadet dances to be on Citadel grounds.

At present the larger hops, of which there are some four or five during the year, are held at Ashley Park outside the Citadel grounds. At this place control is much more difficult than at the gymnasium, the civilians feel less restraint there than they would at the Citadel and in addition cadets go outside the building at Ashley Park more freely than they do at the gymnasium; the result is that there is a greater tendency on the part of both civilians and cadets to use intoxicating liquors at Ashley Park than is the case at the Citadel.

The larger hops occur at times when the bleachers are not required at the gymnasium, so that the whole floor will be available for dancing. At present the bleachers are used by cadets for seats at chapel, but if their use can be lessened there will be added a dignity to the chapel exercises which is not now the case due to the dropping of books from the bleachers to the floor and the general feeling of lack of dignity on account of sitting on bleacher seats; this statement with regard to chapel exercises is not intended to introduce a new subject, but to indicate that the removal of the bleacher seats for the purpose of these larger hops will not interfere with the chapel exercises.

f. Hops to end not later than 1:00 A.M.

Hops now extend until two o'clock, after which cadets with ladies are given an hour to take their ladies home and return to the Citadel; this brings them back to the Citadel at or about 3:00 A.M. and results in the cadets being exhausted the next day due to lack of sleep. In looking after the welfare of the cadets I do not think it fair to them to authorize a practice which permits such exhaustion.

Such dissipation on these occasions naturally leads to other dissipations at the same time and encourages dissipation at other times.

At the Military Academy dances do not extend beyond midnight. I am sure that the hops of the Citadel cadets will be as enjoyable if they begin earlier and end earlier, and there will be eliminated to some extent the objectionable feature above referred to.

With hops ending at one o'clock the dance leave to take young ladies home would extend until 2:00 A.M.

g. Provide extra pay for the personnel of this department.

cadets
in
budget

The personnel of the military department is detailed at the Citadel for the performance of certain duties in connection with the R.O.T.C. training which includes the training at drills and supervision thereof and theoretical instruction in certain subjects prescribed by the War Department. Beyond these duties the officers assist materially in discipline and a system of discipline has been built up with these officers as the backbone of the system; they devote approximately one half of their time to disciplinary matters and the preparation of memorandums, sometimes at my direction, sometimes of their own initiative, requiring the devotion of time at night at their quarters. As a rule these officers are on duty at the Citadel from eight o'clock in the morning until approximately 4:00 P.M. every day and I have to require them to take time off on one week day afternoon for recreation to keep themselves in proper physical condition.

These officers have rendered and will continue to render loyal and faithful service in this work, and this is not in any sense intended as a threat that they may decline to do this work, because such is not the case. I am making this recommendation because the officers are performing the work and it seems to me appropriate that their services should be recognized. The amount of the compensation is relatively unimportant.

disapproval

h. Authorize appointment of cadet sergeants as well as cadet officers from the senior class, and corporals from the junior class.

At present it is prescribed by paragraph 39 College Regulations that in general cadet officers will be taken from the senior class, sergeants from the junior class, and corporals from the sophomore class.

The advantages of the proposed recommendations are believed to be as follows:

(1) The members of the senior class will be given a greater share of responsibility in the military control of the Corps of Cadets, which will tend to develop in them a response to responsibility and fit them better for their duties as members of the Officers Reserve Corps.

(2) Improve discipline by eliminating the present system of having members of lower classes senior in military rank to a large percentage of the senior class and required to enforce discipline with regard to these privates of the senior class, while at the same time these members of the lower classes at times find themselves subordinate to these same privates of the senior class when the latter are detailed as company commanders or officers of the guard; such a shifting of relative rank naturally impairs discipline.

The disadvantages of the proposed system are believed to be:

(1) Juniors advancing to the senior class would in some cases move from the grade of corporal to the grade of major and captain. I believe this is not an especially important objection.

(2) The quality of the higher non-commissioned officers would not be of such a high character coming from the middle of the senior class as would be the case if taken from the most efficient men of the junior class. I believe that this would be overcome by the increased prestige of the sergeants being seniors, and from my observation this year after having used them as instructors I believe that the seniors of the middle class will develop proportionately to their responsibilities.

(3) Result in complete change in the command of staff groups each year without juniors having been in the grade of sergeant and understudying these groups. It is my belief that this objection is more apparent than real.

(4) In case it should become desirable to return to the present scheme there might be an unfavorable reaction in the new senior class due to their feeling that they had been "martyred" by having "rights" taken from them. Should this become necessary it would be cared for by the military system of the school.

It is my opinion that the advantages of the proposed scheme decidedly outweigh the disadvantages. I do not recommend, however, that the change be directed now but that the President and Commandant be authorized to make the change if in their judgment it appears wise. I expect to go to West Point next month and I would like to confer with the officers of the tactical department at that institution to determine their observation in the success of this proposed scheme that is now in use there.

i. Increase the number of demerits to 200 for all classes.

Paragraph 5, College Regulations prescribes the number of demerits allowed all classes as 130 for seniors, 150 for juniors, 170 for sophomores, and 200 for freshmen.

*referred to by
the military*

This recommendation is made for the reason that under the present administration of discipline in the military department most of the demerits which cadets receive come from reports entered by tactical officers (officers of the military department in charge of the companies) and these reports are entered without regard to academic class. The present system was adopted when most of the reports were entered by cadets. There will naturally be more reports entered against freshmen during the early part of their attendance at the Citadel, but this is taken care of by a two-thirds reduction in the number of their demerits after they have been at the Citadel for two months.

I believe that the proposed system will be fairer to the cadets and will result in more efficiency in the turning in of appropriate reports by cadet officers and non-commissioned officers when there is a greater margin of safety; in the case of cadets who are incorrigibly careless I believe that the increase in the number of demerits authorized will not prevent their exceeding the authorized number and being reported as deficient in conduct.

It is important that the limit of demerits be placed at a number where it can be adhered to as a dead line without the cadet being justified in feeling that he has been made a victim of an unwise and unfair provision.

The present division of the Corps of Cadets into two battalions, each consisting of two infantry and two coast artillery companies, makes a balanced and satisfactory military organization. If either R.O.T.C. unit should preponderate in numbers, it seems likely that an adverse effect would be produced in the morale of the smaller unit. It appears that in the R.O.T.C. colleges generally throughout the country, that there is a considerable excess of infantry units, with the result that more Infantry Reserve Officers are being graduated than are needed, and that there is a corresponding deficit in the number of Coast Artillery reserve officers needed. Intimations have been received that it is the desire of the War Department that more of the cadets at the Citadel be enrolled in the Coast Artillery Unit, the close proximity of this institution to the coast defenses on Sullivan's Island making it specially suitable for instruction in this branch of the service. If an unequal division of the Corps into infantry and artillery companies be proposed, in favor of the latter, it would likely be desirable to establish a single unit of the R.O.T.C., and limit it to coast artillery work. This would probably be in accord with the policy of the War Department, which favors a reduction rather than an increase in the number of different units at any particular institution.

The desire
to be kept
equal

For this reason, no encouragement has been given to the proposal for the establishment of a cavalry unit at the Citadel, -- a subject that has been taken up fruitlessly with the War Department several times in the past eight years.

Similarly, the Department does not consider favorably the establishment of a unit of the Air Corps at the Citadel.

Gen. Fechet, Chief of that service, says that "consideration is being given now to the advisability of discontinuing Air Corps R.O.T.C. units", and states further that "the establishment of military flying training units at civilian institutions of learning is not considered feasible or practical at present."

No change desired
quality of the

The Government, however, is anxious for graduates from institutions like the Citadel to attend the Air Corps flying schools, where they are trained not only in the art of practical flying, but are taught allied "ground subjects", such as the construction of air-plane motors, aerodynamics, aerial navigation, meteorology, etc.

Gen. Fechet says: "The establishment of Air Corps R.O.T.C. units at institutions of learning is considered unnecessary duplication as long as the Air Corps already has an overage of non-flyers in the reserve. I should, however, like to have your graduates enlist as flying cadets in the Air Corps to be commissioned in the Air Corps Reserve upon completion of the flying cadet course."

It is taken for granted that even if the Citadel should confine its R.O.T.C. work to that of a Coast Artillery unit this need not, and should not, interfere with the necessary infantry instruction to preserve the present organization of the corps as two battalions of infantry for purposes of ceremonies.

During the past session, we have received a number of distinguished officers with special reviews, and the Friday afternoon dress parades have always been largely attended by the interested citizens and visitors to the City.

The report of the Surgeon, Lieut. Col. R.S. Cathcart, M.D., states that the general health of the Corps during the past session has been excellent. He states "that there has been less illness and fewer serious cases than in any previous year." With the exception of five cases of appendicitis, there has been no serious surgical operations, and contagious diseases, under the effective system of isolation carried out in the cadet hospital, have been confined to four cases of mumps and two of Vincent's angina.

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The excellent facilities of the Mary Bennett Muarray Hospital, and the competent services of the Surgeon and nurses, are sources of the greatest satisfaction in the assurance which we can give to parents that at the Citadel the physical welfare of their sons is amply looked after, and that we believe that they are safer with us than they would be at their own homes.

CADET ACTIVITIES

The report of the Cadet Y.M.C.A. Secretary is appended showing the scope of that work in the Corps of Cadets.

It is also gratifying to note that other cadet activities have done worth-while work during the past session. Several members of The Round Table, in particular, are worthy of mention. Cadet Cooksey, president of this literary organization, was also president of the South Carolina Intercollegiate Oratorical Association this year. In the State oratorical contest held at Rock Hill a few weeks ago, the Citadel representative, Cadet H.E. Hamilton, took second place, speaking on the subject "The Black Legend." The Citadel had two debating teams which engaged in contests with Wofford, Presbyterian, Furman, and the College of Charleston. Among the subjects of public interest studied and debated have been such topics as The New Humanism, Mass Education, Prohibition, Disarmament, and the Negro Question.

*McAlister
in school, salary
paid out of
fund*

Cadet Stalvey, the member of the senior class to make an address at the Commencement exercises tomorrow, is also one of the best of the Cadet speakers.

QUARTERMASTER'S REPORT

The annual report of the quartermaster will be made out for the fiscal year ending June 30th and will be submitted to the Board at its budget meeting in October with such other information as the Board may require.

Recently the quartermaster has taken out a guaranty policy to cover the bank deposit of the Citadel's open account. This policy provides for the protection of a deposit of not more than \$20,000 from September to February, and of only \$5000 for the other six months, -- these figures being sufficient in Major Tiller's judgment to cover any likely loss. This policy, however, does not protect the tuition fees of last year in the savings department, amounting to \$22,405.64. It may be that the Board will consider the advisability of investing this money in securities that bear interest in excess of that allowed by the bank, -- 4%.

*Quartermaster
in training
and
expenses*

Respectfully submitted,

O. J. Bond
O. J. Bond,
President.

Charleston, S.C., October 10th, 1930

A Special meeting of the Board of Visitors of the Citadel, the Military College of South Carolina, was held this day at the Citadel, at 10 a.m.

Present Mr John.P.Thomas, Chairman, and Col.Hammond, Col.Padgett, Col,Westmoreland, Col.Spivey, Mr Hutchinson, Mr Still, Mr Hope, and President Bond.

The customary salute was fired in honor of the Board, who then returned to the Board Room.

Upon requests of the Chairman, the Secretary read the Minutes of the meeting held on June 2d 1930, and no corrections being noted they were confirmed.

Alumni Association: Mr Pearlstine, the President of the Alumni addressed the board at length to ask that the salary of an Alumni Secretary for say \$ 1500-be included in the Budget for 1931-32. A motion to include \$ 1500-in the budget as the salary for an Alumni Secretary was unanimously adopted. Mr Pearlstine during the course of his address requested that all Administrative officers disseminate such information as would be useful and interesting to the alumni.

Cadet Collins: This cadet was suspended for exceeding his demerits, at his requests he with his Father appeared before the board and pleaded for a reinstatement in the college, he was heard at length and his explanations were discussed by the several members of the Board; It was moved the appeal of Cadet Collins for the removal of demerits in his conduct record was denied, and his dismissal was confirmed. adopted. By Mr Still, That if Cadet Collins applies for admission to the Citadel for the sessions of 1931-32, it will be considered. adopted.

Extension Dance Hours: A request from the Senior Class that the Board of Visitors reconsider their former action in reference to the time allowed for Formal Citadel Dances was presented. This request to extend the dance hours from 10 p.m. to 2 a.m, not approved by the Commandant or the President, was upon motion of Mr Hutchison, disapproved by the Board. adopted.

Plans for Administrative Building: After discussing at length the plans for this building as presented by the Architects-Lockwood-Green and Co, it was decided that the Entrance and ground floor be arranged as the Architect has recommended, and that details for the library to be placed on the Third and fourth floors be worked out by Architect, Chairman and President Bond. adopted.

The Chairman was authorized and requested to ask the Legislature for an amount of \$ 37.500-for Officers quarters. adopted.

It was then Unanimously agreed that the Budget be adopted as presented. adopted.

Board adjourned at 2 p.m.

J. W. Smith
Secretary Board Visitors.

MAS.
CHAIRMAN.
ITH.
SECRETARY.

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THE CITADEL

THE MILITARY COLLEGE OF SOUTH CAROLINA

CHARLESTON

OFFICE OF SECRETARY BOARD OF VISITORS

Oct. 16-1930

Mr. J. E. Smith, Secretary
Union Station,
City.

Dear Mr. Smith:

I am in receipt of yours enclosing ~~copy~~ of Minutes of the Board meeting of October 10th, and these appear to be in order.

In the paragraph in reference to Cadet Collins, the final action on motion of Mr. Still was that if Cadet Collins applies for admission to the Citadel for the Session of 1931-1932, it will be considered. ✓

As Cadet Collins was one of six cadets who were in the same predicament, I think it might be well to make a memorandum to be brought to the attention of the next Board meeting that these other Cadets should have the same consideration. They are as follows

W.L.Walker	Sophomore
W.M.Gambrell	Freshman
L.R.McDonald	"
G.M.Booth	"
E.A.Clinkscales	Sophomore.

I would be glad if you would hold this as a memorandum and bring it up at the next meeting of the Board when you read the Minutes.

Yours truly,

Chairman

H

BUDGET- THE CITADEL- 1931

POSITION OR ARTICLES	APPROPRIATION 1930	REQUESTS 1931
Maintenance.		
A. Personal Service.		
A-1. Salaries.		
1. President	\$7,500.00	\$7,500.00
2. Commandant	1,500.00	1,500.00
3. Quartermaster	3,600.00	3,600.00
4. Director of Student Affairs- \$800 by State 1600 by Citadel	---	2,400.00
5. Adjutant	500.00	500.00
6. Registrar & Professor of Education	3,000.00	3,000.00
7. Y.M.C.A. Secty. & Postmaster	2,000.00	2,000.00
8. Secretary to Board of Visitors	300.00	300.00
9. Secretary to President	1,800.00	1,800.00
10. Secretary to Quartermaster	1,500.00	1,500.00
11. Secretary to Registrar	1,200.00	1,200.00
12. Secretary to Commandant	450.00	450.00
13. Professor of English	3,300.00	3,300.00
14. Professor of Chemistry	3,300.00	3,300.00
15. " " Engineering	3,300.00	3,300.00
16. " " History & Political Science	3,300.00	3,300.00
17. " " Physics	3,300.00	3,300.00
18. " " Modern Languages	3,300.00	3,300.00
19. " " Business Administration	3,000.00	3,000.00
20. " " Mathematics	3,000.00	3,000.00
21. " " Engineering	2,500.00	3,000.00
22. " Emeritus of Mathematics	1,200.00	1,200.00
23. Associate Professor of Mathematics	2,500.00	2,800.00
24. " " of Modern Languages	2,500.00	2,500.00
25. " " of English	2,500.00	2,500.00
26. " " History & Pol. Science	2,500.00	2,500.00
27. " " Chemistry	2,166.43	2,500.00
28. Assistant Professor of Mathematics	2,036.06	2,260.00
29. " " Physics (2)	4,072.12	4,520.00
30. " " English (2)	3,819.40	4,260.00
31. " " History & Pol. Science (2)	4,072.50	4,520.00
32. " " Of Chemistry	1,909.70	2,130.00
33. " " Business Administration	1,909.70	2,130.00
34. " " Mathematics	1,875.00	2,130.00
35. " " Engineering (2)	3,750.00	4,260.00
36. " " Modern Languages	1,875.00	2,130.00
37. " " Physics	1,875.00	2,130.00
38. " " History & Pol. Science	1,875.00	2,130.00
39. " " Business Administration	1,875.00	1,875.00
40. " " Modern Languages	1,875.00	1,875.00
41. " " " "	1,875.00	1,875.00
42. " " Military Science (5)	---	1,200.00
43. Librarian	1,200.00	1,800.00
44. Assistant Librarian	---	1,200.00
45. Band Instructor	675.00	900.00

POSITION OR ARTICLE	APPROPRIATION 1930	REQUEST 1931
46. Surgeon	\$2,500.00	\$2,500.00
47. Matron of Hospital	1,500.00	1,500.00
48. Asst. Matron of Hospital	480.00	480.00
49. Engineer	2,300.00	2,300.00
50. Carpenter	1,500.00	1,500.00
51. Ordnance Sergeant	1,500.00	1,500.00
52. Superintendent of Grounds	1,200.00	1,200.00
53. Night Watchman	1,040.00	1,200.00
54. Quartermaster Storekeeper	450.00	500.00
55. Matron Mess Hall	600.00	600.00
Total Salaries	\$114,655.91	\$125,155.00
A-2. Wages.		
Janitors, Laborers, firemen, Hospital orderly, hospital cook	\$16,792.00	\$21,208.15
A-3. Special Payments.		
Emergency Help	300.00	300.00
Chapel Exercises	500.00	500.00
Total Personal Service	\$132,247.91	\$147,163.15
B. Contractual Services.		
B-1. Freight, Express & Delivery		400.00
B-2. Travel		3,000.00
B-3. Telegraph & Telephone		800.00
B-4. Repairs		5,000.00
B-5. Printing & Advertising		2,500.00
B-6. Water, Light & Power		10,000.00
Total Contractual Services	\$17,942.00	\$21,700.00
C. Supplies.		
C-2. Fuel Supplies		10,000.00
C-3. Feed & Veterinary		250.00
C-4. Office Supplies		2,160.00
C-5. Laundry Supplies		500.00
C-6. Medical Supplies		900.00
C-8. Educational Supplies		500.00
C-9. Motor Vehicle Supplies		550.00
C-11. Dry Goods		750.00
C-12. Other Supplies		2,300.00
Total Supplies	\$17,785.00	\$17,910.00

POSITION OR ARTICLES	APPROPRIATION		REQUESTS
	1930		1931
D. Fixed Charges & Contributions.			
D-2. Rents -A.D.T. service			\$567.47
D-4. Insurance:			
General			2,302.20
Teachers' Retirement Fund			4,627.00
D-6. Aid for Education, 78 scholarships			20,400.00
D-9. Contributions			275.00
			<hr/>
Total Fixed Charges & Contributions	\$26,461.23		\$28,171.67
			<hr/>
F. Materials.	\$7,000.00		\$8,850.00
			<hr/>
G. Equipment.			
G-1. Office Equipment			325.00
G-2. Household Equipment			1,785.00
G-7. Educational Equipment			6,734.85
G-8. Other Equipment			265.00
			<hr/>
Total Equipment	\$1,656.00		\$9,109.85
			<hr/>
TOTAL MAINTENANCE	\$203,092.14		\$232,904.67
			<hr/>
PERMANENT IMPROVEMENTS.			
H. Lands & Structures.			
H-4. Highways, Sidewalks, storm drains, &c.			2,000.00
			<hr/>
TOTAL THE CITADEL	\$203,092.14		\$234,904.67
			<hr/> <hr/>

BUDGET OF THE CITADEL * EXPLANATORY

A-2 Wages:		
Carpenter's Help (2) @ \$26.40 per week		\$ 2,745.60
Carpenter's Laborers (2) @ \$12 " "		1,248.00
Engineer's Assistant @ \$125 per month		1,500.00
Engineer's Laborers @ \$12 per week		1,248.00
Firemen (3) @ \$17 " "		2,652.00
Janitors @ \$11.50 " "		7,176.00
Hospital Orderly @ \$ 13.50 " "		702.00
Hospital Cook @ \$ 7.00 " "		280.00
Campus Labor @ \$ 12.00 " "		3,656.55
		<u>21,208.15</u>

B-2 Travel:		
Present appropriation not sufficient. The following list of items should be covered:		
Board of Visitors		1,500.00
President		250.00
Commandant		200.00
Director of Student Affairs		450.00
Other Officers		250.00
Cadets		150.00
Commencement Speakers		200.00
		<u>3,000.00</u>
B-3 Telegraph and Telephone		
For regular service		700.00
For telegrams and long distance		100.00
		<u>800.00</u>
B-4 Repairs		
For general building and equipment		5,000.00
B-6 Water, Light and Power		
To meet increased water bills or put in an Artesian Well - \$4000.00		10,000.00

C-12 Other Supplies
This item covers a wide range of articles, such as all janitor supplies, military supplies, lubricating oil, waste, etc. for machinery, insecticide, small hardware, and various items which cannot be classed under the head of Repairs.

F. Materials		
For general improvements, manufacture of equipment		5,000.00
Concrete trestle piers for coal bin		2,350.00
Renovating officers quarters		1,500.00
		<u>8,850.00</u>

G-1 Office Equipment	
Adding Machine	\$ 65.00
Typewriter	50.00
Desks, cabinet, files	210.00
	<u>325.00</u>
G-2 Household Equipment	
Kitchen range	1,385.00
barracks equipment	400.00
	<u>1,785.00</u>
G-7 Educational Equipment	
For Departments	6,234.85
For class-room seats	500.00
	<u>6,734.85</u>
G-8 Other Equipment	
Mower unit, cart, and miscellaneous tools	265.00

The Citadel
The Military College of South Carolina
Charleston

October 10, 1930

To the Board of Visitors of The Citadel.

Gentlemen:

The new session opened on September thirteenth with an enrolment of 622 cadets, distributed among the several classes as follows:

Seniors,	130
Juniors,	123
Sophomores,	155
Freshmen,	214

The senior class is much the largest in the history of the institution, the greatest number heretofore being 111.

There have been considerable losses in the other classes, however, due principally to the wide-spread business depression, which has affected the attendance at most of the institutions of learning in the country.

A year ago, the Board authorized the raising of the tuition fees of Cadets from other States from \$40 to \$100 a year, in order to increase the funds available for the construction of the new college building. This increase in the tuition fees went into effect at the beginning of this session, and the Board will be interested to know what is the expectation regarding funds from this source.

The number of cadets from other States in our present corps of 621 cadets is 171, and tuition is paid in four instalments of \$25 each on September 13, December 1, February 1, and April 1st. The first instalment now in the hands of the Quartermaster amounts to about \$4000. Allowing for the usual casualties which occur, the total income for tuition from out-of-State cadets will probably be about \$16,000. To this will be added the fees received from South Carolina cadets. Besides the 78 Beneficiary Cadets, who pay no tuition, we have 370 Pay Cadets. Of these, 124 have been awarded free tuition by the State Board of Public Welfare, leaving about 245 who will pay the tuition fee of \$40 a year. The income from this source, allowing for casualties, will not likely fall below \$9000, making a total of about \$25,000 for the session.

The available funds for the new College Building and Library may therefore be summarized as follows:

Funds in Carolina Savings Bank,	\$22,855.99
Funds in State Treasury,	10,355.88
1st Instal. Tuition fees present session (incomplete),	<u>6,004.00</u>
Total	\$ 39,215.82

STATE BENEFICIARY SCHOLARSHIPS.

All of the vacant beneficiary scholarships, 23 in number, were filled by competitive examination last July, and with one exception, the winners are now enrolled in the college. C.R. Shoemaker, who was awarded the scholarship from Jasper County, was unable, for personal reasons to accept the appointment, and there was no other candidate from that County. This scholarship is, therefore, available for a temporary award. The Quartermaster is probably more familiar than any one else with the financial condition of the cadets at The Citadel, and I asked him to give me his judgment as to the most needy and deserving of the Cadets. While there are many who are paying their expenses at The Citadel with difficulty, he recommends that the Jasper County scholarship, which is worth \$260, be divided into three parts and awarded for this year to the following cadets:

- \$60 to Cadet J.M. Ackerman, junior, Charleston, S.C.
His parents are not living.
- \$100 to Cadet J.M. Ogilvie, freshman, Columbia, S.C.
Mrs. J.M. Ogilvie, parent.
- \$100 to Cadet W.T. O'Neal, freshman, whose father is a farmer at Mullins, S.C.

THE BUDGET.

The Budget Commission has appointed Friday, October 24, noon, for the consideration of The Citadel budget.

In the preparation of the budget, we have followed the instructions which were received from the Commission to itemize the requests and not to group a number of items under one heading. Thus, the salaries of officers, professors, and others are listed in detail.

Last year, the salaries of the assistant-professors were not approved for the amounts requested. According to the following table, which was adopted by the Board some years ago, the salaries of these assistants vary from \$1875 to \$2400, depending upon length of service:

First two years,	\$1875.00
Third year,	2000.00
Fourth year,	2130.00
Fifth year,	2260.00
Sixth and subsequent years,	2400.00

In entering our requests for the year 1931, we have requested the salary which each of these assistants would be entitled to receive according to this table. The only change we have made is in the date when the increase is to begin, which we have made January 1st, in order to conform to the calendar and legislative year, instead of the preceding September 13th, when the new session begins.

One item in our budget last year which was disapproved was a request for \$12000 for hard-surfacing the roads in The Citadel grounds. It has been thought by some that the paving of the roads on the Campus could be done by the State Highway Department. It is the opinion of Mr. Grace, the district member of the Highway Commission, that an Act of the Legislature specifically putting these roads under the Department will be necessary, and this is a matter which should be taken up with some member of the Legislature at its next session. As the Highway Department would not, however, concern itself with the sidewalks, an item for \$2000 for that purpose is inserted in our budget.

Respectfully,

O. J. Bond
O. J. Bond,
President.

Charleston, S.C., November 14, 1930-

A special meeting of the Board of Visitors of The Citadel, the Military College of South Carolina, was held this day at The Citadel, at 10 oclock A.M.

Present: - Mr. John P. Thomas, Chairman, and Col. Padgett, Col. Hammond, Col. Westmoreland, General Dozier, Mr. Hutchinson, Mr. Still and President Bond.

The Chairman stated the meeting was called for the purpose of opening the bids and awarding the contract for building the administration building in accordance with the published notice read by Chairman.

After discussing preliminaries and taking a vote of the bidders present on the proposition whether the bids should be opened and read in their presence or whether the bids should be opened in private session by the Board and announced afterward to the meeting, the vote not being unanimous, it was decided that the bids should be opened in the present of all. The Chairman then opened and announced the bids as follows:

SUMMARY OF BIDS
FOR THE ADMINISTRATION BUILDING OF THE CITADEL
CHARLESTON, S. C. Nov. 14, 1930

CONTRACTOR	BID
1. Brown-Harry Company	No bid
2. Charleston Constructors	\$ 149,163.00
3. Dawson Engineering Co.	149,987.00
4. Fanning & Sweeney, Inc.	No bid
5. Fiske-Carter Const. Co.	133,000.00
6. Gallivan Const. Co.	123,650.00
7. Goode Construction Co.	139,914.00
8. Norwood Griffin Co.	No bid
9. C. M. Guest & Sons	125,704.00
10. John C. Heslep	132,000.00
11. Little Const. Co.	139,684.00
12. Mechanics Contracting Co.	132,500.00
13. L. L. Merchant Const. Co.	146,753.00
14. Morris-McKoy Bldg. Co.	137,700.00
15. C. A. Morrison & Son	127,491.00
16. North-Eastern Const. Co.	No bid.
17. Potter & Shackelford	128,300.00
18. Simons-Mayrant Co.	141,320.00
19. M. L. Stephenson	138,304.00
20. R. K. Stewart & Son	No bid
21. Townsend Lumber Co.	126,300.00

Sheet No.2

Amendment to Regulations:

This amendment recommended by Col. Miller, the Commandant, and approved by President Bond was passed by the Board:

Paragraph 50 of the College Regulations was amended to read as follows:

"50. When any cadet shall have a greater number of demerits than 170 for his senior or junior year, or 200 for his sophomore or freshman year, such cadet shall be declared deficient in conduct and be immediately suspended, and reported to the Chairman of the Board of Visitors for dismissal."

Peterkin Bonds:

The following letter from Mr. Peterkin to Col. Hammond, and by him referred to President Bond. He replied to Col. Hammond in the following letter approved by the Chairman. This was approved by the Board.

"Columbia, S. C., July 23rd, 1930.

"Mr. James H. Hammond,
Columbia, S. C.

Dear Sir: --

Concerning the Scholarship, I offered the Citadel and which we have heretofore discussed, I wish to say that my financial status is such that I am unable to carry it on. The failure of crops and markets has placed me where I have little to go on, and having had so many reverses, I ask that you please have the authorities there to relieve me if possible.

I am great admirer of the Citadel, and trust that I can in some other way do what I can for the Citadel, but under present conditions I have a pretty hard time to get along with my own personal affairs.

Please let me hear from you so I can feel some relief from my obligation which I cannot meet.

Very truly,

(s) W. G. Peterkin."

"Charleston, S.C., July 26, 1930.

"Mr. John P. Thomas, Chairman,
160 Meeting Street,
Charleston, S. C.

Dear Sir: --

Colonel Hammond has received a letter from Mr. Peterkin asking that the Board relieve him of his scholar-ship-bond, and has referred it to me for information.

The Minutes of the meeting of the Board of Visitors held at The Citadel, October 15, 1929, contain the following:

"Peterkin Bond: By Col. Padgett, that Mr. Peterkin be relieved from all liability in reference to his bond; write him and have his letter, and will be governed by his wishes in the matter as to his final release."

Under this resolution, it appears that the Board would return the bond. If you so instruct, I will forward it to Colonel Hammond to be returned to Mr. Peterkin.

Respectfully,

(s) O. J. Bond,
President.

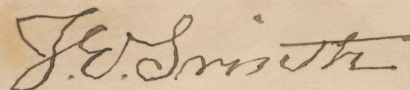
Approved July 26, 1930-
J. P. Thomas, Chairman.

The President was requested to have prepared a list showing the number of cadets suspended and discharged on account of exceeding the limit of demerits, said list to be presented at the next regular meeting.

The Chairman was authorized to sign the contract for building the Administration Building with the Gallivan Constructing Company for their bid of \$123,650.00.

The bond to be executed by the Contractor was left to the Engineer and Chairman.

Adjourned 1-00 PM.



Secretary, Board of Visitors.

THE CITADEL
THE MILITARY COLLEGE OF SOUTH CAROLINA
CHARLESTON
OFFICE OF SECRETARY BOARD OF VISITORS

MAS.
CHAIRMAN.
ITH.
SECRETARY.

Charleston, S. C., December 19, 1930.

Special meeting of the Board of Visitors of The Citadel, the Military College of South Carolina, was held at The Citadel, this day at 12 o'clock noon:

Present: Mr. John P. Thomas, Chairman, and Colonel Spivey, Colonel Westmoreland, Mr. Still, Mr. Bond and President Bond.

Chairman stated this being a special meeting we would dispense with the reading of the minutes, and it was so ordered.

The Chairman then stated that President Bond would make a statement: -

"President Bond stated that it was his desire to retire as President, but still be connected with the college as Professor of Mathematics, and further stated that it was his wish and desire that General Summerall be elected President of the College on and after September 12th, 1931. He had corresponded with General Summerall and from reply he had received, thought he would accept the position if elected"

After discussion of the subject from many points of view by the members present, it was moved that Colonel Bond be elected Dean of the College and head of the Department of Mathematics. Adopted.

It was further moved that General Charles P. Summerall be elected President of the Citadel, the Military College of South Carolina. Adopted.

The following telegram was sent to General Summerall by authority of the Board:

"Charleston, S. C., December 19, 1930.

General Charles P. Summerall,
Eustis, Fla.

At a meeting of the Board of Visitors of the Citadel held this day, you were unanimously elected president of the Citadel to take office September 12, 1931. We hope that you will accept, and would appreciate a reply from you so that we can make public announcement accordingly.

John P. Thomas,
Chairman Board of Visitors."

"QA 290 22 DL - Eustis Flo 19 525 P

Gen. John P. Thomas,
Chairman, Board of Visitors, The Citadel, Charleston, So Car.

Deeply appreciate action of Board Request delay in acceptance and announcement till I can visit Citadel and learn details early in January.

C. P. Summerall."

The following correspondence with General Summerall is inserted to make the minutes complete.

"Charleston, S. C., December 19, 1930.

Gen. Charles P. Summerall,
Eustis, Fla.

Dear General Summerall:

I called a special meeting of the Board of Visitors of the Citadel, to meet today, at which was read the correspondence between Col. Bond and yourself, and the Board unanimously elected you to the Presidency of the Citadel to take office at the beginning of the next session, September 12th, 1931,- Col. Bond elected Dean of the College and head of the Mathematics Department.

I therefore telegraphed you as follows: -

"At a meeting of the Board of Visitors of the Citadel held this day, you were unanimously elected president of the Citadel to take office September 12, 1931. We hope that you will accept, and would appreciate a reply from you so that we can make public announcement accordingly."

but am writing to confirm it; and to say in addition how gratified the Board is at the prospect of having you assume the duties of the Chief Officer of the Military College, and to assure you of our cordial assistance and support in promoting the interest and welfare of this institution, to which we are so strongly attached. It is our hope, and belief, that under your able direction it may attain to larger usefulness and good report in the future.

Very Respectfully & Truly Yours,
(s) John P. Thomas,
Board of Visitors.

P.S. Since writing the above your telegram has been received, and we will of course, comply with your wishes as expressed therein.

JPT/K

#3

"Eustis, Fla., December 21, 1930.

My dear Genl. Thomas: --

Your letter of December 19th has been received.

I desire to repeat my expression of appreciation of the action of the Board.

I shall advise Colonel Bond in a few days as to the date of my visit.

Very sincerely yours,

C. P. Summerall."

"Eustis, Fla., January 16, 1931.

My dear Mr. Thomas: --

Referring further to your telegram of December 19 and to our conference of January 13. I desire to inform you that I will accept the election as President of the Citadel by the Board of Visitors, effective September 12, 1931.

It is understood that the salary will not be less than \$7500.00 per year and that a suitable house will be furnished as a residence. I shall also expect that the Board will in general confide the operation to the President and Faculty in accordance with policies prescribed by the Board.

I have examined the Budget for 1931 and I am convinced that the Citadel cannot operate efficiently on a less sum than that submitted by the Board. It would be a serious embarrassment to me to undertake the accomplishment of the highly meritorious program without the minimum of funds to make it effective.

Again I wish to thank you and through you the members of the Board for the confidence and the honor shown towards me by my election.

Very truly yours,

C. P. Summerall."

"Charleston, S. C., 160 Meeting Street,
January 19, 1931.

General Charles P. Summerall,
Eustis, Florida.

My dear General Summerall:-

I am in receipt of yours of the 16th, accepting the Presidency of the Citadel, and I wish to assure you that we are very much gratified with your decision in this matter.

I feel quite confident that with you as President, the Citadel is destined to go forward to even greater achievements than it has attained in the past.

I desire to confirm your understanding as to salary and a suitable house as a residence. I desire to pledge you my unqualified support as Chairman of the Board and will use every effort to see that you are supported by the Board.

As to the Budget for 1931, will say that it is pretty hard to predict what a Legislature will do, but we are going to use our best efforts to see that the Budget submitted by the Board, is not materially reduced, and I believe that your acceptance of the position as President, will be a very material aid in our securing the Budget. not

Again thanking you, I am,

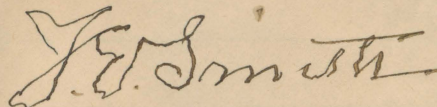
Yours truly,

(s) John P. Thomas,

H.

Chairman."

Board adjourned at 2-00 PM.



Secretary, Board of Visitors.