

The Citadel
The Military College of South Carolina
Charleston

May 30, 1936

To the Board of Visitors of The Citadel,

Gentlemen:

I have the honor to submit the following report of operations of The Citadel for the period since May 31, 1935.

ACADEMIC DEPARTMENT

On June 1, 1935, the Class of 1935 was graduated with 96 members.

The enrolment for the current session was 698 - 138 more than the enrolment for the previous year. This included 78 seniors, 105 juniors; 196 sophomores, and 319 freshmen. There was a gain of 80 freshmen, 60 sophomores and 22 juniors and a loss of 24 seniors. The trend of preference is indicated by the following senior and junior electives: Business Administration, 59; Engineering, 47; Pre-medical, 27; History, 18; English, 11; Chemistry, 9; Physics, 8; Languages, 0.

The percentage of South Carolina cadets was 60.2, or a decrease of 9.8 from the preceding year. Two hundred and seventy-eight came from other states, including one from Cuba. Thirty-three states are represented. Cadets came from 46 counties in South Carolina; led by Charleston, 50; Greenville, 36; Florence 25; Spartanburg, 24; and Richland, 23.

The following losses have occurred during the year:

| | |
|----------------------|----------|
| Honorably discharged | 32 |
| Dropped | 5 |
| Resigned | 7 |
| Dismissed | <u>6</u> |

Total to May 13, 1936 50

This is 7.2 per cent of the enrolment as compared to 7 per cent in the previous year. The two lower classes show a reduction in failures and this is quite noticeable in the sophomore class. This may fairly be attributed to the change in the curriculum and to the system of coaching for deficient or marginal cadets. There is an increase of failures in the two upper classes which may be due to raising the standards for promotion.

PERSONNEL

The administrative staff consisted of the President, the Registrar, the Adjutant, the Assistant Registrar, the Quartermaster, the Commandant of Cadets, two Assistant Commandants, the Director of Cadet Affairs, and the Secretary of the Young Men's Christian Association. The Registrar, the Adjutant, and the Assistant Registrar are also included in the Instructional Staff.

The Instructional Staff has consisted of 11 Professors, 10 Associate Professors, and 25 Assistant Professors, making a total of 46. Eleven have a Doctor's degree and 20 have a Master's degree. All who need to do so, are taking summer courses to improve their degrees.

While the administrative and teaching loads have been very heavy, it is believed that a high standard of efficiency has been maintained. The clerical work has been performed satisfactorily by six secretaries. Two of the sergeants detailed with the military department have had charge of the arms, equipment and store rooms. The remainder of the salaried personnel consists of the mess officer,

the matron of the mess hall, the engineer, the superintendent of grounds and the watchman.

It is recommended that the present numbers of the faculty be reemployed, with authority of the President and approval of the Chairman to reduce or increase them as may be found desirable. Most departments anticipate additional instructors because of increased enrolment.

DEPARTMENTS

Mathematics. The changed curriculum advanced the periods for the calculus so as to conform to the needs of the electives. The department conferences are reported to be beneficial and stimulating. The additional instructors have greatly strengthened the department. Lieut. L.A. Dye has been repeatedly commended for his contributions to technical publications. The instructors have been encouraged to attend professional conferences in other cities.

English. During the year, Colonel H.S. McGillivray, Professor of English, has been on leave and the department has been conducted by Captain J.G. Harrison.

Captain Harrison has shown ability, initiative, zeal and loyalty that merit high commendation. He has greatly improved the teaching and his assistants have shared in the credit for most satisfactory results. He has emphasized the proper speaking of the language and has promoted its use in the cadet publications and the literary societies. His paper before the faculty conference was masterful in its principles and appeal. He has found the additional books in the library most helpful. A program is contemplated which will have this department take its place as an influence upon the knowledge and the speaking of the language.

History. Colonel S.J. Williams, Professor of History, states in his report: "In all of the advanced courses the work has advanced more satisfactorily during the present academic year than at any time during the past." He attributes this to the ability of his assistants and the improvement in the library. He further says: "To each member of the Department, the work of the freshman class has been of special interest and concern. A coaching schedule of two hours a week for each instructor throughout the year has been strictly observed, and it is believed that a number of men will pass who would have failed had they not received this additional instruction. The amount of voluntary and parallel work done by a large number of freshmen is gratifying and I trust it is significant of an awakened interest in the subject." Members of the department attended four professional conferences at other cities. Major J.K. Coleman published a book on "State Administration in South Carolina" which has attracted national recognition. Lieut. Skipper has written and published several book reviews of high merit.

Modern Languages. The college had the misfortune to lose by death Lieut. Colonel H.C. Winship, Professor of Modern Languages. His vacancy was filled by the appointment of Major J.H. Wilson, who possesses unusual qualifications and experience for the position. The accomplishments and the methods pursued in this department are highly gratifying.

Chemistry. The new curriculum made radical changes in the sequence of classes in this subject and the year has been one of transition. There resulted a greatly increased load for the instructors but the work has been successfully accomplished without loss of efficiency. An additional laboratory was constructed at considerable cost and the additions to the library have been of the greatest value. Colonel Louis Knox and the officers of his department merit high commendation. In his report he states: "The staff of the department feel that it has concluded a very successful year of work". The fellowships awarded to graduates in this department enjoy a superior reputation and have encouraged post graduate institutions to accept those whom Colonel Knox recommends.

Engineering. The revised curriculum has worked well in the department. However, Colonel L.S. LeTellier, Professor of Engineering, recommends certain changes in the teaching of mathematics, and especially of the calculus. The curriculum is now planned and taught, not as a mere branch of knowledge, but as a specific preparation for a professional career. With the improved facilities which have been authorized from current funds and certain activities contemplated by the department, it is hoped to qualify for recognition by the accrediting agency of engineering colleges.

Colonel LeTellier has devoted much of his time to supervising new construction and an additional instructor was engaged to relieve him of a part of his classes.

Physics. The functioning of this department can not better be presented than by quoting from the report of Colonel N.F. Smith, Professor of Physics. He says: "The continued purchases of new equipment have given the Physics Department at The Citadel laboratory facilities for undergraduate work which are equal to those of any college in the South. A reasonable expenditure of less than a thousand dollars a year will be sufficient to maintain this situation. Requisitions for the coming year have already been submitted, but, I believe, have not yet been approved. A carefully prepared card index of every instrument in the laboratory has been maintained, and each instrument is properly ~~xx~~ accounted for. The inventory, completed May 1, 1936, shows a conservative valuation of \$10,327 for the equipment.

"Much credit should be given to Captain C.T. Razor who, with remarkable skill and ingenuity, has constructed several pieces of apparatus which could not be purchased and which, if made elsewhere, would have cost several hundred dollars. One of these is a special timing device for opening and closing switches on the oscillograph. Another is a rotating machine having a speed continuously variable over a wide range. Still a third is a tachometer for measuring the speed of a rotating shaft.

"The library facilities have been notably increased during the year by the purchase of about seventy-five new volumes. These are kept in the Physics Departmental Library where they are easily accessible to students and teachers in the department, and where students may be directed in their use. These books are freely used by students in this and other departments. This library now contains 383 volumes, with a separate card catalogue, a duplicate of which is on file in the general library. A physical check of the books has recently been completed and every book accounted for.

"A modest piece of experimental research has been carried out by members of the department which was reported by Captains Brenner and Razor at the meeting of the Southeastern Society of Physicists in Atlanta. Further research will be undertaken and carried on in so far as the teaching schedule and the laboratory equipment will permit. It is the feeling of each teacher in the department that such work has a stimulating effect on both teachers and students."

Under the revised curriculum, there have been fewer electives in this department, as students generally choose the easiest course.

Captain C.T. Razor is especially commended for his generous services in keeping the electric clock system in operation and for his ingenuity and industry in devising equipment for the department.

The following extract from a letter dated May 16th, 1936, from Prof. D.S. Elliott, of Tulane University and President of the Southeastern Society of Physicists, pays a well deserved tribute to Colonel Smith and his department: "I thought you might like to know that throughout the stages of formation and development of this society, your institution, as represented by Professor N.F. Smith and

others, made significant contributions by wise counsel and energetic support. The prestige of your institutional backing should be especially mentioned."

Fellowships awarded by other institutions to graduates in this department have reflected credit upon the teaching.

Business Administration. Major M.S. Lewis, Professor of Business Administration, reports: "Our appraisal of the new curriculum so far is that it is a distinct improvement. xx On the whole, the department, through its teachers, cadets, equipment and management has made progress."

Lieut. E.H. Lewis has collaborated in writing a text book, and all of the instructors in the department have prepared excellent papers which were read to visitors and cadets.

Military Science and Tactics. The high standards in the military training and performance have been maintained. The Corps of Cadets received a general average of over 90% at the annual Corps Area inspection.

Especial commendation is due Captain R.E. Dingeman for his skill and labor in making a series of motion picture films in black and in color for use by the publicity and procurement department.

TEACHING METHODS

The objective for faculty consideration during the year was teaching methods. A series of faculty conferences was held at which papers were read by the heads of all departments. The subject was further developed by general discussion. All papers presented, with a summary by the President, were referred to the curriculum committee who compiled an admirable set of principles and methods to improve the art of teaching. As stated by the committee, the result has been to make the faculty "teaching minded" and it is believed that substantial improvements have resulted.

TESTS

An important step was taken last fall in introducing a testing program for freshmen. Its purpose was to measure the achievement in various subjects with a view of grouping the class into sections according to capacity. A further test was made over a period of a month. The result has been to advance each group according to capacity without retarding the more capable, and with suitable tasks and more instruction for the less prepared.

FACULTY COMMITTEES

Various activities of the college have been placed under twenty faculty committees, some of which have cadet members. All have functioned in a highly commendable manner and have added to the effectiveness of the administration.

The Placement Committee, with Colonel L.S. LeTellier as Chairman, has continued to meet an indispensable need in finding employment for the graduating classes, and for alumni. He has also ably headed the Catalog Committee, which has edited and greatly improved the catalog.

A large part of the increase in the enrolment is due to Colonel J.W. Lang, who as chairman of the Publicity Committee and Assistant Registrar, has interpreted the college to the public. He has also been Chairman of the Board in Control of Athletics which has guided athletic policies.

We are under great obligations to the Auditing Committee, of which Major H.S. Lewis is chairman, for the verification of all accounts and reports of cadet activities.

Captain J.G. Harrison has been outstanding in his cooperation with the staff of the Bull Dog.

The Library Committee has, under Colonel S.J. Williams, supervised the procurement of books to great advantage.

The supervision of the National Youth Administration employment has been directed by a committee of which Major C.F. Myers is chairman. It has rendered invaluable service.

Colonel L.S. LeTellier has been chairman of the Catalog, the Round Table and Forum, and the Honorary Degree Committees, all of which have accomplished much work of great value.

The Algernon Sydney Sullivan Award Committee under Colonel S.J. Williams, the Cadet Publications Committee under Lieut. Colonel C.L. Hair, the Commencement Committee, with Colonel L.S. LeTellier as chairman, and the Curriculum Committee, under Colonel Louis Knox, have all performed extensive services.

SCHOLARSHIPS AND GIFTS

Again, it is a pleasure to report the donation of another scholarship. In honor of the memory of the late Colonel Redmond C. Stewart, the Executive Committee of the Board of Directors of the Society of the First Division, A.E.F., as trustee, has donated a full paid scholarship and deposited \$600.00 for the expenses of the first year. The qualifications are the same as for the five First Division, A.E.F., Scholarships, but the beneficiary is limited to the state of Maryland.

The following awards have also been established during the year:

The South Carolina Daughters of the American Revolution have created the award of the "General William Moultrie Saber" to be awarded annually to the cadet of the graduating class who has shown to the greatest degree the qualities of Leadership, Military Proficiency and Soldierly Deportment.

The Rebecca Motte Chapter, Daughters of the American Revolution, have created the award of the "General Francis Marion Cup" to be presented annually to the cadet who, for two years, has the highest average grade in American History.

The South Carolina United Daughters of the Confederacy have created the award of the "General Wade Hampton Saber" to be presented annually to the cadet who, for four years, has maintained the highest average in the subjects taught by the Military Department.

The St. Andrews Society of Charleston has created the "Robert Burns Award" to be presented annually to the cadet who has published the best poem.

Hon. John J. McSwain, member of Congress, has created the "John J. McSwain Award" of a set of books to be presented annually to the cadet of the senior class who submits the best essay on "The Place of the Reserve Officers Training Corps in National Defense"

An anonymous admirer of The Citadel has created the "Business Administration Award" in the form of a watch to be presented annually to the cadet of the senior class who has made the best record in Business Administration.

An anonymous friend of The Citadel has created the "Engineering Award" of \$25.00 to be presented annually to the cadet of the senior class who has made the best record in Engineering.

Charleston Chapter No. 4, United Daughters of the Confederacy, has created an award of a copy of "The Defense of Charleston Harbor" by John Johnson, to be presented annually for the best essay on "Military Operations in Charleston Harbor, 1861-65, and their Value in Defensive Warfare."

The South Carolina Department of the Reserve Officers' Association has offered a cash prize to the member of the junior class who writes the best essay on "Why a Reserve Officer should join the Reserve Officers' Association of the United States"

Acknowledgement is made of the valuable services of Colonel J.W. Lang and Lieut. Colonel Ralph C. Holliday in presenting the opportunity for such awards to the donors. The result can not fail to stimulate effort on the part of the cadets and to make noble characters an ideal worthy of imitation.

The Class of 1936 has generously presented to The Citadel, as a parting evidence of their loyalty and devotion, an excellent portrait of the late Colonel O.J. Bond to be hung in the library.

The family of the late Colonel John P. Thomas, whose life and services were interwoven with The Citadel, have presented an admirable portrait of him, which has been placed in the library.

The history of the college has been further enriched by the publication of "The Story of The Citadel" written by the late Colonel O.J. Bond, whose knowledge of and love for the institution enabled him to present its evolution and ideals in a worthy manner.

STUDENT AID

The National Youth Administration has supplied about \$1005.00 per month for the employment of a total of 147 cadets during the year. In addition, 19 cadets have been employed in the mess hall. This assistance has, no doubt, increased the enrolment and reduced the losses.

DISCIPLINE

During the year the Commandant of Cadets was given two assistants who have materially increased the efficiency of the department.

At the end of the seventh month, 194 cadets had merits ranging as high as 154. These were arranged in three groups and commended in Orders. During the same period, six cadets were dismissed and seven were permitted to resign for causes. The number of cases of drinking has been a source of grave concern. This evil alone might well endanger the reputation and the usefulness of the college. The following serious offenses have been punished: drinking, 11; stealing, 2; cheating, 8; breaking barracks, 4; absent without leave, 4; lying, 2; calling a cadet officer to account, 1.

On the other hand, the report of the Commandant of Cadets pays a high tribute to the loyalty and efficiency of the cadet officers, especially the senior ones. Through their high sense of duty, they have conscientiously discharged their responsibilities, discovered infractions of discipline, and maintained a high standard of deportment and care of quarters. There is an excellent state of morale which is especially noticeable in the freshman class. The record of the senior class is deserving of the highest praise.

Much credit is due to Colonel Jesse Gaston, Commandant of Cadets, and Lieutenants James R. Graves and E.H. Shumate for the administration of the department.

HEALTH

An epidemic of mild influenza during the latter part of January and February caused a larger sick report than in the preceding year. The records show 250 cases of influenza; 23 cases of infectious diseases; 23 cases of long and serious illnesses, including 14 abscessed ears and 1 pneumonia; 13 serious surgical operations, including 6 cases of appendicitis; and 6 fractures.

The college is under the most profound obligations to Dr. R.S. Cathcart for skillful medical and surgical treatment, and to Mrs. A.E. Malloy and her assistants for devoted and effective nursing. We are indebted to Roper and Riverside Hospitals for cooperation and assistance.

LIBRARY

From the current appropriations, \$5,408.19 has been spent on the library. Through gift and purchase, 7078 books have been added, making the total 20,129. Eight newspapers and 119 magazines have been regularly received, through gift and purchase.

ATHLETICS

During the year, cadets have competed with other colleges in the following sports: foot-ball, basket-ball, boxing, base-ball, track, tennis and golf. The gymnasium and the swimming pool have been liberally patronized. For the first time in three years, the liabilities have exceeded the assets. This is mostly due to the purchase of a bus to transport the teams.

To Colonel J.W. Lang, Chairman of the Board in Control, and to Mr. Tatum W. Cressette and his assistant coaches, is due the greatest credit for producing gratifying results with limited resources.

CADET ACTIVITIES

Major D.S. McAlister has continued to administer the following activities in a creditable manner: Athletics, canteen, tailor shop, shoe shop, barber shop, printing shop, cadet dances, cadet orchestra and glee club, and cadet N.Y.A. and mess hall employment, the Sphinx, the Bull Dog, and the Shako.

The Shako received the award as the best college magazine in the state in 1934. The services of Mr. Ivar Skougaard have been of marked value in training the glee club and the choir.

The Round Table and the Forum have been ably conducted by their officers in cooperation with the faculty committees. Again, cadets have competed creditably in debates with teams from other colleges.

The cadet dances constitute an important part of cadet life. They are conducted upon a high plane of deportment, formality, and dignity.

Y. M. C. A.

Mr. J.M. Leland, Y.M.C.A. Secretary, has continued to have charge of the religious life of the college as well as the post office and the two recreation rooms in barracks. The membership during the year was 671. He has been ably assisted by Cadet M.J. Holliday and the cadet cabinet. Groups of cadets have participated in the Blue Ridge Conference, the Student Volunteer Movement at Indianapolis, and the Training Conference at Columbia.

One hundred and ninety six cadets completed the Bible study courses conducted by the ministers from Charleston and Lieut. Colonel L.A. Prouty.

Daily Chapel services in the mess hall, and services on Sunday morning conducted by the ministers from Charleston, maintain the religious standards of the college. A religious emphasis week was conducted by the Rev. J.H. Clifford of Brooklyn, N.Y. His services were largely attended.

OTHER RELIGIOUS GROUPS

The Jewish cadets are identified with their own faith, and the religious life of the Catholic cadets is supervised by a priest of that church.

PROCUREMENT

In spite of its long and useful service, The Citadel is not intimately known in the state and is known little or not at all in other states. It has been necessary to compete with the numerous colleges everywhere, if students are to be obtained in sufficient numbers for the college to survive. The task of acquainting prospective patrons with The Citadel has been entrusted to Colonel J.W. Lang as Assistant Registrar. In company with Mr. Gressette, he has visited a number of high schools and has explained the features of The Citadel. The increase in attendance is largely due to his efforts.

FINANCES

The monthly report of the Quartermaster, dated May 1st, shows a satisfactory condition of the finances. By careful economy, the college is operated efficiently. However, the salaries of the faculty are not commensurate with the high character of the services rendered.

Last summer, a bakery was built and equipped and an ice cream freezer was installed in the mess. Due to the skill and loyal devotion of Sergeant R.A. Schellin, the mess ~~will~~ will end the year without any material deficit in spite of the high cost of food.

Important equipment was also added to the laundry, which is efficiently conducted under Mrs. M.A. Williams.

PLACEMENT BUREAU

Under the able direction of Colonel L.S. LeTollier, the Placement Bureau has conducted extensive correspondence, accumulated numerous records, and procured positions for alumni. It appears to warrant the expense and labor connected with its administration.

NEW BUILDINGS

After negotiations extending over more than a year, a loan of \$298,000.00 with a grant of \$243,818.00 was made to The Citadel by the federal government to construct a mess hall, a chapel and twenty-four apartments for the faculty. All of the work is under way, but progress is slow by reason of the scarcity of skilled labor.

I wish to make of record my highest commendation of Colonel L.S. LeTollier, whose services and assistance in the negotiations, in preparing plans, and in supervising the work on the new buildings, have been of inestimable value.

THE OLD CITADEL

An Act of the current session of the General Assembly has transferred the Old Citadel, under a lease for 25 years, to Charleston County. Such portions as may be desired by the Board of Visitors for use of The Citadel are excepted. A conference was held by the Chairman of the Board of Visitors and members of the faculty with representatives of the County, and an understanding was reached as to the portions to be retained, and as to the provisions that must be made in the east wing before any of the quadrangle could be vacated. In general, the County must construct four apartments on the second floor

of the east wing, convert the first floor into garages, and convert the first floor of the main street entrance into store rooms. The central building could then be vacated and The Citadel would retain all of the remainder of the buildings, except the Boy Scout room on King Street.

4-H CLUBS

During the past summer, the barracks, mess hall, and kitchen were used by more than 3,000 4-H boys and girls and farm women. They were thus enabled to visit Charleston as a reward for some meritorious accomplishment on the farm.

MORTALITY

The sad deaths of Captain J.A. Tiedeman, Assistant Professor of Business Administration, on December 12, 1935, and of Lieut. Colonel H.C. Winship, Professor of Modern Languages, on January 23, 1936, cast a gloom over the college and deprived it of two of its most capable teachers. Recognition of their services and tributes to their memory have been recorded in General Orders.

BETTERMENTS

An extension of the north-west ward of the hospital is urgently needed to meet the demands of increased attendance and emergencies.

It will be necessary to increase the capacity of the heating plant to meet the needs of the new buildings. This may be effected by installing gauges, blowers, and an automatic stoker.

The funds for construction were not sufficient to provide seats, chancel furniture, wainscoting for the chancel, and an organ for the chapel. These must be supplied before the building can properly fulfil its purpose.

SUMMARY

A survey of the foregoing activities shows that a Citadel cadet enjoys opportunities to receive, not only superior educational knowledge, but broad participation in the athletic, cultural, social and civic life of the generation to which he belongs. With his military code of duty, honor, and courtesy, and his well rounded experience, he should be able to make his personality effective and to exercise a superior form of leadership. The college thus fulfils its highest mission of developing an able citizenship among those upon whom the destiny of the Republic must rest.

It has long been felt that an essential field for usefulness in our higher education has been omitted. While preparing our youth for the professions, the arts, and business, practically nothing has ever been done to fit young men for a career of public service. Our statesmen and diplomats have, admittedly, not been the equals of those of other countries. Preparation for such a calling must begin in the undergraduate colleges and it should attract the most brilliant minds. A department of Political Science which would include, in addition to the basic courses, extensive studies of languages, history, especially the history of diplomacy and military history, government, political policies, economics, finance, philosophy, logic, oratory and public speaking, would prove to be of inestimable value to the state and the nation. Students in such a course should be able to travel during vacations in our own and other countries. It would be most appropriate for The Citadel, which builds character as well as mentality, to become a leader in this endeavor.

CONCLUSION

The year has been unusually satisfactory and the morale of faculty, staff, and students is gratifying. A spirit of cooperation has placed me under obligations to all who have had the interest of the college at heart.

Very respectfully,

C. P. Summerall

C.P. Summerall
President.

