Interviewee: Harry W. McFadden, Jr., M.D., Interim Chancellor of the University of

Nebraska Medical Center (1972, 1976-1977)

Interviewer: Robert S. Wigton, M.D.

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McFadden: Cecil had a number of people in the Medical Center, primarily faculty members, who he took into his confidence and he would come into your office periodically and sit down and talk about Navy medicine for a while and then say, 'Harry,' or John or whomever, 'what do you think about this possibility?' And he would go on and talk about a vision for something, some activity or building or what have you, about the College of Medicine and the new evolving Medical Center. And, sometimes they were off the wall and you'd simply say, 'Cecil, that's way out of it.' And, he usually took your word, but other times you'd think, 'Well, that's a pretty good idea.' And, he might get a few opinions of that sort, then he would fly with that vision and seemingly it got done and was accomplished and happened. As a result of that, I think he evolved and became the first Chancellor of the Medical Center. Before his time, though, it was in a period of evolution of growing differences. It wasn't just a University of Nebraska Hospital and a Medical Center, it became the College of Nursing and the College of Pharmacy, and the Dental Center became involved although located at Lincoln, and so the position as Chancellor sort of evolved. Cecil, I think, earned the designation of the first Chancellor of the Medical Center.