

STRATEGIC PLANNING STEERING COMMITTEE FINAL REPORT

December 18, 2015

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PREFACE

As the University's 50th anniversary approaches, our UMBC community focuses with this plan on strategic steps toward the next level of inclusive excellence. The plan honors our founding commitment to serve the citizens of Maryland and welcome people of all backgrounds into the life of the university. It builds on our achievements as a selective, public research university strongly connected with the economic and civic life of the Baltimore region and the State of Maryland.

The plan is directional and broad, providing a focused, complementary set of goals, strategies, and recommendations to guide faculty, staff, students, and alumni as we further UMBC's evolution as a nationally and internationally recognized public research university. The plan