

#### CARLOS A. GIMENEZ

MAYOR MIAMI-DADE COUNTY

March 10, 2016

Ms. Melinda M. Miguel, Chief Inspector General Office of the Chief Inspector General Room 1902 – The Capitol Tallahassee, Florida 32399-0001

Dear Ms. Miguel:

As we discussed with you on March 4, 2016, we have serious reservations about the financial health of the City of Opa-locka and believe the City should be under the State of Florida's oversight. We have been aware of the City's financial troubles for some time, especially since Miami-Dade County is owed a significant amount of funds, primarily for water and sewer services.

On November 3, 2015, the Board of County Commissioners designated Commissioner Barbara J. Jordan to meet with City Officials to discuss and negotiate settlement of outstanding County obligations. Thereafter, Miami-Dade County Mayor Carlos A. Gimenez communicated with the City about its delinquencies, and formally deployed our Internal Auditor and other operating departments (i.e., Finance, Police, Water and Sewer) to review the City's financial operations.

Attached is our financial assessment of the City's financial condition. We strongly urge the State of Florida to intervene in the financial operations of its political subdivision, the City of Opalocka. We are concerned that the City will not be able to function without State assistance.

Sincerely,

Carlos A. Gimenez

Mayor

Honorable Barbara . Jordan Commissioner, District 1

#### Attachment

c: Honorable Chairman Jean Monestime and Members, Board of County Commissioners Honorable Mayor Myra L. Taylor and Members, City Commission, City of Opa-locka

## Memorandum MIAMI-DADE

Date:

March 8, 2016

To:

Honorable Carlos A. Gimenez, Mayor Honorable Chairman Jean Monestime

and Members, Board of County Commissioners

From:

Cathy Jackson, Director

Audit and Management Services Department

Subject:

City of Opa-locka - Financial Assessment Review

In November 2015, we learned the City of Opa-locka (City) was using restricted monies (including Surtax Proceeds provided by the Office of Citizens' Independent Transportation Trust) to pay general operating obligations. About the same time, Mayor Gimenez advised the Board of County Commissioners that as of October 2015, the City owed Miami-Dade County \$3.6 million in delinquent obligations for services provided primarily by the Water and Sewer and Regulatory and Economic Resources Departments (Attachment I).

On November 10, 2015, we met with former City Manager Steve Shiver and others to assess the City's fiscal position. Our preliminary findings disclosed the City should have had approximately \$799,000 in unspent Surtax funds as of September 30, 2014. Surprisingly, City Staff readily admitted Surtax monies had been used to pay non-Surtax-related obligations, and this practice pre-dated Fiscal Year (FY) 2014. Even more troubling, the FY 2014 Comprehensive Annual Financial Report (CAFR) showed monies were available in bank accounts, when in fact they were not. City Officials acknowledged it would have been difficult to meet payroll or continue operations without accessing these and other restricted monies. On November 18, 2015, Mr. Shiver advised the State of Florida Office of the Chief Inspector General about the City's deteriorating financial condition (Attachment II).

After these discussions and review of key financial documents, we agree that the City's financial condition has been steadily declining, and now reached the point where the City cannot function without immediate State assistance. To avert financial collapse, State intervention is needed as set forth in *Florida Statutes*, *Sections 218.503(1)–(3)*. In February 2002, the City was in a similar predicament, and received State assistance during a *Declaration of Financial Emergency*.

Our conclusions are based on the following:

For several years, the City has been overspending and closing budgetary gaps with non-recurring receipts and revenue streams that have not materialized. These practices have created significant cash shortfalls, which have not been effectively addressed. For example, the City began the year with an approximate \$1 million budgetary gap, resulting from a mandate by elected officials to rehire employees initially identified for layoff and restore

planned salary reductions, as well as fund step increases required by Collective Bargaining Agreements. The required budget amendments to fund these mandates have not been made.

- As of February 2016, the City had used current resources to pay unbudgeted delinquent obligations of approximately \$2 million. At this rate, City Staff estimates they will need some form of financial assistance well before the end of FY 2016. However, Staff has been unable to timely produce cash flow forecasts to support the City's true operational needs.
- The City has not been able to pay uncontested claims from certain creditors within 90 days. For example, as of February 26, 2016, the County was owed \$4.4 million in delinquent obligations, primarily for water and sewer services. Further, the City has not furnished listings of outstanding vendor and other obligations requested more than thirty days ago.
- The City's Ad Valorem Taxes and other unrestricted revenue are not sufficient to sustain general government operations. Utility revenue and communications taxes, together with local option gas taxes, have been mostly pledged to meet debt service requirements on outstanding borrowings and transportation projects.
  - Property values have been relatively flat, and median household income is only \$20,338. This, coupled with high unemployment and overly optimistic initiatives (outlined in their February 2016 Financial Recovery Plan Attachment III), increases the likelihood the City will be unable to timely avert a financial emergency condition.
- To cover general government cash shortfalls, the City has historically borrowed monies from its Water and Sewer and Stormwater Funds. This has resulted in improved General Fund balances, while creating deficits in others. It is unclear how these inter-fund borrowings will be eliminated or repaid, given the City's dire financial condition.
  - Further, as the financial crisis worsened, debt service reserves, general contingency funds, and other restricted monies were used in violation of Interlocal Agreements, Debt Covenants, City Ordinances, and other Trust Agreements. We are concerned the City is in violation of these legal and fiduciary agreements, and is unable to replenish reserves without third-party financial assistance.
- Collection of delinquent receivables, including Water and Sewer accounts, has not been aggressively pursued.
- As required, City External Auditors reported that deteriorating financial conditions existed in FYs 2013 and 2014. Their observations, which are on file with the Office of the Auditor General, are similar to some of those listed herein.

- We noted accounting errors and other inconsistencies in the FY 2014 CAFR that City Staff
  was unable to explain. Further, the External Auditors have not responded to our requests for
  clarification.
- The City's Water and Sewer System infrastructure is in disrepair, due to the City deferring critical maintenance and failing to fund long-term capital needs. If these infrastructure needs are not promptly addressed, infiltration problems could pose a health hazard for City residents.

We also understand the Florida Department of Environmental Protection is reviewing the City's request to draw on available funds totaling \$17 million from the State of Florida Revolving Loan Fund. Once the underlying projects are approved and contractors given Notices to Proceed, City finances will be further strained if cash advances are not available, due to the time lag between contractor invoice due dates and grantor reimbursements.

- The FY 2015 financial accounts have not been closed, and the financial statement audit will not commence until April 2016. Financial and other reports needed to effectively monitor operations and assure accountability are not available, primarily due to a lack of personnel. Monies are not available to fund much needed positions.
- Line-item budget-to-actual financial reports for FY 2016 were not available as of the date of this report, and thus effective budgetary and accountability controls are lacking.
- Key personnel turnover has disrupted continuity and exposed a general lack of leadership and experience in finance, budgeting, and other areas.

Please contact me should you need further assistance or require additional information.

#### CJ:ag

#### Attachments

c: Honorable Harvey A. Ruvin, Clerk of the Courts
Abigail Price-Williams, County Attorney
Edward Marquez, Deputy Mayor
Jack Osterholt, Deputy Mayor
Lester Sola, Director, Water and Sewer Department
Jennifer Moon, Director, Office of Management and Budget
Charles Scurr, Executive Director, Office of the Citizens' Independent Transportation Trust
Mary T. Cagle, Inspector General
Charles Anderson, Commission Auditor
David Chiverton, Interim City Manager, City of Opa-locka

## ATTACHMENT I

### Memorandum



Date:

November 20, 2015

To:

Honorable Chairman Jean Monestime

and Members, Board of County Commissioners

From:

Carlos A. Gimenez

Mayor

Subject:

Letter to the City of Opa-locka

At the November 3, 2015 Board of County Commissioners' meeting, Commissioner Barbara J. Jordan made a motion to request that she be authorized to meet with the City of Opa-locka (City) officials to discuss and negotiate, together with County staff, any outstanding and future debts and legal obligations owed by the City related to County services. The Board further requested that a report be provided regarding the results of the meeting. The motion was approved and a sunshine meeting was held with the City on November 4, 2015.

The sunshine meeting was attended by the Mayor of Opa-locka and its City Council Members, in addition to the City Manager and other senior City staff. The County was represented by Deputy Mayor Jack Osterholt and several Department Directors and their senior staff, along with representatives from the County Attorney's Office. Departments reviewed the outstanding obligations of the City to the County. At the end of the meeting, Commissioner Jordan requested that a letter be compiled summarizing the City's obligations with the County, as presented at the meeting. That letter has been forwarded to the City and is attached for your information.

A total of \$3,578,826.00 is owed to the County as of October 2015, with an additional \$1,006,341.00 identified pending billing by the end of the calendar year. These amounts will continue to accrue as additional services are provided. We have asked for a meeting within the next 60 days to discuss a plan of action to address these obligations.

Staff is available to address any questions or concerns you may have regarding these amounts. Both Commissioner Jordan and staff have communicated the County's willingness to work with the City on resolving these debts in order to minimize continued adverse impacts to the residents and businesses of Opa-locka. Should you have any questions or concerns, please do not hesitate to contact Jack Osterholt, Deputy Mayor, at 305-375-5695, or me directly.

#### Attachment

 c: Abigail Price-Williams, County Attorney Office of the Mayor Senior Staff Department Directors Charles Anderson, Commission Auditor



## CARLOS A. GIMENEZ MAYOR MIAMI-DADE COUNTY

November 20, 2015

Honorable Mayor Myra L. Taylor and Members, City Commission City of Opa-Locka 780 Fisherman Street Opa-locka, FL 33054

Dear Mayor Taylor and Members of the City Commission:

This serves as a summary of outstanding obligations to Miami-Dade County (County) by the City of Opa-locka (City) as requested by Commissioner Barbara Jordan at the sunshine meeting held on November 4, 2015. Exhibit 1 provides a summary spreadsheet on accounts receivable from the City for all County departments as of October 2015. The information below details of the types of accounts outstanding, by department, with subsequent exhibits of invoices presented to the City. Please note that these amounts will continue to accrue as additional services are provided.

#### Information Technology Department (ITD)

Radio and field service invoices are displayed as Exhibit 2 and total \$3,866.00. Please contact Angel Petisco, ITD Director, for any questions relating to these services at (305) 596-8455.

#### Parks, Recreation and Open Spaces (PROS)

Equipment rental fees due to the PROS Department are attached as Exhibit 3 totaling \$1,400.00. Questions regarding these services can be directed to Jack Kardys, PROS Director, at (305) 755-7903.

#### Miami-Dade Police Department (MDPD)

Fees associated with the interlocal agreement covering the 800 MHz Radio debt are summarized in Exhibit 4 and total \$186,291.00. Please contact J.D. Patterson, MDPD Director, at (305) 471-2100 with questions regarding these charges.

#### Department of Regulatory and Economic Resources, Division of Environmental Resources Management (RER-DERM)

RER-DERM continues to seek resolution of compliance issues with the City regarding its water and waste water utility. Pursuant to County Code, the City is required to obtain operating permits from DERM each year for these utility facilities. Permit renewals are due each December 1 for the period covering the following calendar year. To date, the City

has failed to obtain the required water utility and waste water utility operating permits from DERM for the current 2015 calendar year. In addition, the City has not complied with requirements for sanitary sewer evaluation studies needed to demonstrate that the City's sanitary sewer collection and transmission system complies with mandated integrity standards related to leakage. Due to the City's failure to obtain the required utility operating permits, on July 15, 2015, DERM imposed a moratorium on approval of any new projects connected to the City's water or waste water systems.

In order to change the moratorium status and allow for approval of building permits and new projects connected to the City's water and waste water utilities, the City will need to obtain the required utility operating permits and the City will need to perform the required sanitary sewer evaluation studies. Furthermore, in order to prevent the City from being placed back into moratorium status, the City must also comply with requirements of the County Code regarding the operation of sewer utilities required as conditions of the Consent Decree between Miami-Dade County, the United States of America, the State of Florida, and the Florida Department of Environmental Protection. To change the moratorium status beginning January 1, 2016 and avoid the moratorium status being reinstated, the City must take the following actions:

- 1. The City must renew their Utility Operating Permits for 2016 by no later than December 1, 2015.
- 2. The City must execute a Consent Agreement with DERM to address the outstanding 2015 Utility Operating Permits and the delinquent Sanitary Sewer Evaluation Surveys. Key elements of the Consent Agreement will include:
  - a. Payment of the 2015 Utility Operating Permit Fees.
  - b. Completion of the required sanitary sewer evaluation studies prior to November 12, 2016.
  - c. Reduce the inflow and infiltration of all basins to less than 5,000 gallons per day per inch-diameter mile (gpd/im) by November 12, 2016.
- The City must submit a complete and accurate sanitary sewer electronic atlas in a form/format compatible with Miami-Dade Water and Sewer Department's electronic atlas by January 2016. Failure to submit an approvable atlas by January 2016 will result in moratorium status.
- 4. The City must submit an approvable Plan of Compliance (POC) for Capacity, Management, Operation and Maintenance (CMOM) by March 2016. Failure to submit an approvable POC by March 2016 will result in moratorium status.
- 5. The City must implement the Plan of Compliance in accordance with approved timeframes.
- 6. The City must reduce the inflow and infiltration of all basins to less than 5,000 gallons per day per inch-diameter mile (gpd/im) by November 12, 2016. Basins with inflow and infiltration equal to or greater than 5,000 gpd/im after November 12, 2016, will be placed in moratorium status.

RER-DERM entries for the 2015 and 2016 Utility Operating Permit Fees in the amount of \$684,835.00, shown in Exhibit 5, were billed in October 2014 and due on or before December 1, 2014, and \$652,508.00, which is expected to be billed in November 2015 and due December 2015, respectively. Additionally, \$230,431.00 was billed in March 2015 for fees due under the interlocal agreement for maintenance of shared drainage systems provided in Fiscal Year 2013-14 is shown in Exhibit 6.

Honorable Mayor Myra L. Taylor and Members, City Commission Page 3

Exhibit 1 also displays future RER-DERM services and fees to be billed by December 31, 2015, which include the fees due under the interlocal agreement for maintenance of shared drainage systems for Fiscal Year 2014-15 in the amount of \$346,322.00 and the Stormwater National Pollutant Discharge Elimination Systems Permit activities for Fiscal Year 2014-15 totaling \$7,511.00. Please contact Lee Hefty, Assistant Director of RER-DERM, at (305) 372-6750 for any questions relating to these amounts.

#### Department of Regulatory and Economic Resources, Construction, Permitting and Boards Code Division (RER-CPBC)

An invoice for \$7,787.00 is attached for services associated with administration of Unsafe Structures Proceedings as Exhibit 7. Exhibit 8 displays records associated with the building code compliance municipal permit surcharge totaling \$1,593.00. Please contact Juliana Salas, Assistant Director of RER-CPBC, at (786) 315-2334 for questions relating these services.

#### Public Works and Waste Management Department (PWWM)

The City owes PWWM \$16,209.00 as shown in Exhibit 9, for disposal charges at County facilities. An additional \$65,425.00, presented in Exhibit 10, is owed for recycling services provided by the County dating back to 2000.

On March 18, 2015, PWWM sent the City of Opa-locka a Notice of Default and Notice to Cure letter as a result of the City's failure to deliver all of its residential Municipal Solid Waste, which is collected by third parties under contract with the City for disposal to a County Solid Waste Management System Facility in Fiscal Year 2013-2014. PWWM advised the City that based on the City's private hauler's failure to provide the waste it collected on the City's behalf, the City under-delivered 2,847 tons in accordance with the contract. Based on the shortfall and the contract rate (at that time) of \$64.85/ton, the City of Opa-locka owed PWWM \$184,627.95. On November 17, 2015, the County received \$17,432.00 from the Ecological Recycling, the City's private hauler in Fiscal Year 2013-14, bankruptcy settlement. This amount was applied to the shortfall and the amount due to the County is currently \$167,196.00 (see Exhibit 11).

The above mentioned letter also alerted the City of Opa-locka of a similar shortfall in the following Fiscal Year 2014-15, again based on the City's private hauler's refusal to deliver the waste collected in the City to County facilities, as required by the Interiocal Agreement. By the end of the fiscal year, the City's private hauler had once again under-delivered a total of 3,406 tons. This shortfall resulted in an additional \$225,970.00, shown in Exhibit 12, owed to PWWM based on last year's contract rate of \$66.34/ton.

In order to satisfy the tonnage shortfalls, PWWM provided the City with an opportunity to deliver the waste tons and pay the associated tipping fees over a five-year period in order to make the Department whole; see attached Memorandum of Understanding presented in Exhibit 12A. However, this method required the City to renew their Interlocal Agreement (waste disposal agreement) that expired on September 30, 2015.

Honorable Mayor Myra L. Taylor and Members, City Commission Page 4

#### • Miami-Dade Water and Sewer Department (WASD)

WASD has been attempting to collect payment for water services rendered since June 2015 and sewer services rendered since May 2015 to the City pursuant to the water and sewer agreements in place between the City and the County. To date, the outstanding payments to the County at WASD amount to a total of \$1,987,745.00. The monthly invoices are attached for your reference as Exhibit 13. In addition, WASD has, on numerous occasions, requested that the City execute an updated Wholesale Sewer Agreement, all efforts of which have gone unanswered. Please be advised that the County is within its right to charge retail rates for the sewer services rendered and may be forced to do so if the new agreement is not executed. Please contact Lester Sola, WASD Director, at (786) 552-8200 regarding WASD services.

While not a debt to the County per se, please be aware that the County's Audit and Management Services (AMS) Department is conducting an audit of the City's use of Charter County Transportation System Surtax (Surtax) funds. These funds are remitted to the City through the County's Office of the Citizens' Independent Transportation Trust (CITT). As noted in Exhibit 14, "Preliminary audit results show that, as of September 30, 2014, the City should have \$798,692.00 in unspent Surtax funds on-hand to fund eligible transit and transportation projects. However, City Officials have admitted these restricted monies were used to pay non-Surtax-related obligations." The Trust has initiated withholding procedures for Surtax funding until this issue is resolved. Effective immediately the City's monthly allocation, with the exception of funds needed to operate the two municipal trolley routes, is being withheld. A copy of the letter from the CITT's Executive Director, Charles Scurr is attached. Questions concerning the preliminary audit results can be directed to Cathy Jackson, AMS Director, at (786) 469-5922. Questions regarding the Surtax funding can be directed to Charles Scurr, Executive Director of the CITT, at (305) 375-1357.

Please allow me to echo the sentiments expressed by Commissioner Jordan at your sunshine meeting: the County stands ready to assist the City to ensure that the milestones outlined above are met. My staff will be contacting you and City administration to schedule a meeting within the next 60 days to discuss a plan of action to address these obligations. We all share your interest in avoiding further adverse impacts to the residents of the City of Opa-locka. While I have provided specific departmental contact information above, I hope you will not hesitate to contact Deputy Mayor Jack Osterholt, at 305-375-5695, or my office directly at (305) 375-5330.

Sincerely.

Carlos A. Gimenez

Mayor

**Enclosures** 

c: Abigail Price-Williams, County Attorney
Office of the Mayor Senior Staff
Department Directors
Charles Anderson, Commission Auditor
Steve Shiver, City Manager, City of Opa-locka
Vincent T. Brown, City Attorney, City of Opa-locka
Joanna Flores, City Clerk, City of Opa-locka

Accounts Receivable - City of Opa-Locka As of October 2015 Miami-Dade County

	Exhibit			
Départment	Reference	Type of receivable	Total	
Information Technology (ITD)	2	Radio and field service	ۍ 3,	3,866
Parks Recreation and Open Spaces (PROS)	3	Equipment rental	1,	1,400
Police / ITD	4	Capital project- 800 MHZ radios	186,291	291
Regulatory and Economic Resources (DERM)	5	Division of Environmental Resource Management Potable Water Utility		
		and Domestic Waste Water Utility Operating Permit Fee for calendar year		
		2015	684,	684,835 (1)
Regulatory and Economic Resources (DERM)	ø	Maintenance of shared drainage systems under inter-local agreement for		
		services provided in fiscal year 13/14	230,431	431
Regulatory and Economic Resources (CPBC)	7	Unsafe Structure Proceedings fiscal year 13/14	7	7,787
Regulatory and Economic Resources (CPBC)	80	Building Permitting Surcharge fiscal year 14/15	Ť	1,593
Public Work and Waste Management (PWWM)	6	Disposal charges at County facilities	16	16,209
Public Work and Waste Management (PWWM)	10	Curbside recycling services	65	65,425
Public Work and Waste Management (PWWM)	11	Interlocal Agreement for Disposal, breach of contract for FY 13/14	167	167,196 (2)
Public Work and Waste Management (PWWM)	12	interlocal Agreement for Disposal, breach of contract for FY 14/15	225	225,970
Water and Sewer (WASD)	13	Wholesale water sale and wastewater treatment	1,987,824	824
/				

Total

Fee was billed in October 2014 and was due on or before 12/1/2014 per Dade County Code 24-34
 Amount is net of \$17,432 recevied on 11/17/15 as a result of a bankruptcy settlement of the City's private hauler

3,578,826

The following services and fees will be billed in the months of November and December

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Department	Type of receivable	Total
Regulatory and Economic Resources (DERM)	Maintenance of shared drainage systems under inter-local agreement for	
	services provided in fiscal year 14/15	346,322
Regulatory and Economic Resources (DERM)	Stormwater National Poliutant Discharge Elimination Systems Permit	,
	activities fiscal year 14/15	7,511
Regulatory and Economic Resources (DERM)	Division of Environmental Resource Management Potable Water Utility	
	and Domestic Waste Water Utility Operating Permit Fee for calendar year	
	2016	652,508

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ETSD ACCOUNTING SERVICES - TELEPHONE 305-696-8479, FAX 305-275-7696

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\* COST OF SERVICES RENDERED BUT, NOT BILLED

INVOICE TOTAL .

\*\* \*\* TOTAL AMOUNT DUE

PLEASE MAKE CHECKS PAYABLE TO BOARD OF COUNTY COMMISSIONERS, INCLUDE A COPY OF THIS INVOICE

IID CUSTOMER SERVICE - 305-596-8702

9M0112 RADIO	CITY OF OPA-LOCKA P.D. RADIO REPAIR & INSTALLATION	וסא	MIAMI-DADE COUNTY ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT 5680 S.W. 87TH AVE. MIAMI, FL 33173	TY CES DEPARTMENT I, FL 33173	INVOICE NO. BILLING DATE	W0838195 10/31/2015	į
ACCOUNTS PAYA ACCOUNT PAYA P.O BOX 540379 ACCOUNT PAYA OPA-LOCKA	ACCOUNTS PAYABLE ACCOUNT PAYABLE P.O BOX 540379 ACCOUNT PAYABLE OPA-LOCKA FL 330540000	ETSD INVOICE# S/R# WORK ORDER# APPROVAL/PO ASSET#	W0838195 R728704 R728704	DOCUMENT# INDEX CODE EXP INDEX CODE REV AMOUNT ***	NT# MEXX1600001 ODE EXP ODE REV \$54.00	<b>8</b>	24630
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1 EM D9/2	DATE CHARGE TYPE 09/16/2015 LABOR 09/16/2015 LABOR	STOCK CODE REG. TIME REG. TIME	DESCRIPTION C LABOR CHARGE F	U.O.M. QUANTITY HOURS 0.5000	Y UNIT PRICE \$90.0000	TOFAL \$45.00 \$9.00	X X XIN
,		INVOICE TOTAL * COST OF SERVICES	INVOICE TOTAL  * COST OF SERVICES RENDERED BUT NOT BILLED		*	\$54,00	
		TOTAL AMOUNT DUE	 W			\$54,00	

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ETSD ACCOUNTING SERVICES - TELEPHONE 305-596-6479, FAX 305-275-7696

Page 1 of 1

469	31014	BILL TOTAL Y/N \$55.00 Y \$55.00 Y	\$110.00 \$0.00	\$110.00
INVOICE NO. W0175489 BILLING DATE 05/31/2006	M91T0600025 \$110.00	UNIT PRICE \$55.0000 \$55.0000	*	<b>E</b>
	DOCUMENT# INDEX CODE EXP INDEX CODE REV AMOUNT *** SHIRLEY	ສົ		
COUNTY SERVICES DEPARTI MIAMI, FL 33173		U.O.M. HOURS HOURS		
MIAMI-DADE COUNTY ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT 5680 S.W. 87TH AVE. MIAMI, FL 33173	W0175469 M366464 M366464-001 RELOCATE 3 PHONES FREEMAN	DESCRIPTION LABOR CHARGE LABOR CHARGE	INVOICE TOTAL * COST OF SERVICES RENDERED BUT NOT BILLED	
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ETSD ACCOUNTING SERVICES - TELEPHONE 305-596-8479, FAX 305-275-7696

Page 1 of 1

77. 77.	31014	BILL TOTAL Y/N \$97.50 Y \$97.50
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	DOC  X0507133842  INDE  X0507133842  INDE  YPO  3059532832  ION  MAKE CHANGES TO CCR TREE AND PICK GRPS ON NORSTAR.  BY LARRALDE  LARRALDE  BERNIE	STOCK CODE DESCRIPTION REG. TIME LABOR CHARGE INVOICE TOTAL * COST OF SERVICES RENDERED BUT NOT BILLED
	ETSD INVOICE# S/R # WORK ORDER# APPROVAL/PO ASSET # DESCRIPTION REQ/AUTH BY	STOCK CODE REG. TIME INVOICE TOTAL * COST OF SERVICE
ahl medadaqday phippigi	33054	CHARGE TYPE . LABOR TECH
ī	BLE BLE FL	DATE 05/21/2007
SM0504 TELTR	ACCOUNTS PAYAE ACCOUNTS PAYAE 215 PERVIZ AVE P. O. BOX 540371 OPA-LOCKA	TEM 1

ETSD ACCOUNTING SERVICES - TELEPHONE 305-596-8479, FAX 305-275-7696

TOTAL AMOUNT DUE

Page 1 o

Exhibit 3
Page 1 of 2

MIAMI DADE

# MIAMI-DADE COUNTY PARK & RECREATION DEPARTMENT INVOICE

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		n.,	2/15
		Date:	•
	Please make check payable to:	Mir¥Wr÷nVh	Ř. ČOÚVÍTA
h:	Mail to:	PARK & RE	CREATION DEPARTMENT
To: Charles brown	•	FINANCE DI	VISION
City of Opa Locks Parks and Recrea	then and the second		-
A STATE OF THE PARTY OF THE PAR	<del>.</del>	2/2 N.M. 3:1-7	Frret, 3 <sup>rd</sup> floor
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BONDER CO. C. ASS. A. ASSESSMENT CO.		·	**************************************
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### SHOWMOBILES, STAGES, BLEACHERS, AND SOUND PRODUCTION 305) 226-8315 Ext. 221/(305) 553-8511 (Fax

### EQUIPMENT (S) CONFIRMATION FORM

	To have a state of the same of	ation Manariment
ORGANIZATION/AGENCY/ City of	OperLocka Parks and Recre	anon peparenosa
	rioblia Medium	
EQUIPMENT REQUESTED: Show	rioblle Medlum	
EQUIPMENT REQUESTED: Show	The Control of the Co	The second second
A DESTRUCTOR F	For THIS BILL Charles I	Brown .
NAME OF PERSON RESPONSIBLE		
3374		
OR INDEX CODE (MIAMI-DADE AC	ENCIES ONLY); NA "	
BILLING ADDRESS/ZIP CODE: 78	10 Fishermen Street 4th Floor	Opa Locka, FL 33054
TIFE ELENT		
INCIDENTIAL CONTRACTOR OF THE PROPERTY OF THE		
ADDRESS OF EVENT: Sherbondy	Park 777 Sharazad Blvd	-
	HATE (C) & TIME OF FVEN	IT: 09/29/12 4PM - 10PM
TODAY'S DATE: 09/06/12	DATE (2) A LIME OF COM	
	. Set-up time & DAY:	1PM 09/29/12
·	MAINH WAITING H MAV.	11PM 09/29/12
•	TAKE-DOWN & DAY:	
CONTACT PERSONIPHONE: Cha	rles Brown 786-877-4056	
AT SITE CONTACT/CELL PHONE	<b>₩</b> .	and the same of th
SPECIAL INSTRUCTIONS: Directi	on Hamis) are to be placed.	maps, diagrams, etc.
•	•	
OTHER INFORMATION: Include a	dditional equipment if need	led.
We, the users, understand that we equipment and its accessories between	issume full responsibility for at	Park and Recreation Department
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EVENT BY FAX OR EMAIL OF	TENTAL TOTAL TOTAL TOTAL TOTAL	to the test and the

CANCELLATIONS MUST BE MADE 72 HOURS IN ADVANCE OF THE EVENT BY FAX OR EMAIL OTHERWISE EXPECT TO BE CHARGED % (HALF) OF RENTAL FEE. \*There will be no completed reservation on the schedule unless the confirmation form in filled out completely and signed.

Late equipment arrivals, please call (786) 236-7926



# METROPOLITAN DADE COUNTY INVOICE

INVÒICE NUMBER

266334

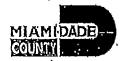
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	E Arlington Sands E CHECK PAYABLE TO: "BOARD O	Finance De 111 NW 1 S Miami, Ff	epartment Street, Suite 26 33128-1980	
TRANS, CODE		INDEX CODE	PROJECT :	
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	For 800 MHz radio equipment und	er the Interlocal Agreement		
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Regulatory and Economic Resources Environmental Resources Management 701 NW 1st Court 7th Floor

Mlami, Florida 33135-3912

T305-372-6600 F305-372-6893

2014100211394544



mlamidade,gov

October, 02, 2014.

CERTIFIED NATH NO. 7013 2630 0001 8385 0753 RETURN RECEIPT REQUESTED

Mr. Hein D Abia CITY OF CPA-LOCKA 12950 NW 42 AVE OPA-LOCKA, FL 33054-

REFERENCE: RENEWAL OF ADQUAL OPERATING PERMIT BOR WATER & SEWER UTILITIES (PWO-0017)

Dear Mr. Abla:

Section 24-18 of the Miami-Dade County Code requires all water and sewer utilities to have a valid operating permit. These permits are issued annually at this time of year. The criterion for issuance of a permit is compliance with Chapter 24 of the County Code, including remittance of the utility service fee required in Section 24-34 of the Miami-Dade County Code. The attached application form should be completed and returned with the appropriate fee prior to November 15, 2014.

Please give this matter your prompt attention.

Checks should be made payable to Miami-Dade County and mailed to:

Mr. Manuel Almuina Miami-Dade County Environmental Resources Management Department of Regulatory and Economic Resources 701 N.W. lst Court, Suite 300 Mlami, Florida 33136

If you have questions on this matter, please contact Mr. Johnny Vega, P.E., Environmental Regulation of the Pollution Regulation Division at (305)372-6600.

Sincerely,

RashId Istambouli, P.E., Chief Resultion Regulation Division:
Environmental Resources Management
Department of Regulatory and Economic Resources



Regulatory and Economic Resources Environmental Resources Management 701 NW 1st Court • 7th Floor Miami, Florida 33136-3912 T 305-372-6600 F 305-372-6630

Water & Sewer Utility - County Service Fee Summary Report Form

Water and Sewer utilities operating in Miami-Dade County are required to collect and pay a County Service Fee (CSF) in accordance with the provisions of Section 24-34 of the Code of Miami-Dade County (the Code). On an annual basis, the Department of Regulatory and Economic Resources (RER) oversees the collection of said CSF from all utilities in addition to the issuance of operating permits for their respective collection and transmission systems as required by Chapter 24 of the Code.

In accordance with the above, this form must be completed and returned with the proper CSF remittance (made payable to Miami-Dade County) to:

Attn: Mr. Manuel Almuina
Environmental Resources Management
Department of Regulatory and Economic Resources
701 NW 1st Court, 3rd Floor
Miami, Florida 33136

For an <u>electronic version</u> of this form, please contact Mr. Keith McIntosh of the RER Environmental Permitting Section at (305) 372-6600 or via email at mcintk@mlamidade.gov.

A. COUNTY SERVICE FEE SUMMARY	
1. Name of Utility:	
2. Utility Address:	
3. Report form submittal date (used for computation of line 8)	
4. (a) Total amount of receipts from water and sewer operations in Miami-Dade County during the period from October 1, 2013 through September 30, 2014\$	
(b) Total amount of receipts from bulk water and sewerage service to other water and sewer utilities\$	
(c) Net Amount (line 4(a) minus line 4(b))\$	
5. 7.5 % County Service Fee of the above Net Amount (line 4(c))\$	
6. Amount already paid to Miami-Dade County for the period referenced in line 4(a)\$	
7. Net County Service Fee due (line 5 minus line 6)\$	
8. Late Charge: 1.5 % of Net Service Fee due (line 7) for each month after December 01, 2013 \$	
9, Total Remittance (line 7 plus line 8)\$	



Regulatory and Economic Resources Environmental Resources Management 701 NW 1st Court • 7th Floor Miami, Florida 33136-3912 7305-372-6600 F 305-372-6630

#### B. CERTIFICATION FOR PERMIT TO OPERATE WATER OR SEWER UTILITY

and complete to the best of my knowledge.	
·	
•	
(Name and Official Capacity of Person Executing Return)	(Date)
	•
	·
(Signature)	
STATE OF FLORIDA:	
SS:	
COUNTY OF MIAMI DADE:	
Before me, a Notary Public duly qualified under the laws of the	e State of Florida to administer oaths.
personally appeared	. Being by me duly sworn,
deposes and says that he(she) has read the foregoing application sign	ned by him(her) and knows the contents
thereof, and that the same is true of his(her) own knowledge.	,
Di MANTINE MANTENATORI X 1 In anno 1	and account our account and the
IN WITNESS WHEREOF, I have herounto set my hand	
day of	
day of	
day of	
day ofCounty, Florida.	



Regulatory and Economic Resources Environmental Resources Management 701 NW 1st Court • 7th Floor Mlaml, Florida 33136-3912 T 305-372-6600 F 305-372-6630

### C. UTILITY OFFICIAL CONTACT INFORMATION

. Primary Official (Permittee):		
Yame;		
Title:		
Mailing Address:		
Phone Number:	Fax Number:	
E-mail Address:		
	•	
2. Secondary Official:	•	
Name:		
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### EXHIBIT 6

Page 1 of 4



Public Works and Waste Management Department Stormwater Utility Planning Division 701 NW 1<sup>st</sup> Coun, 6<sup>th</sup> Ploor 'Mlami, Florida 33136-3912 T 305-372-6529 F 305-372-6425

mlamidade.gov

Carlos A. Gimenez, Mayor

March 27, 2015

Mr. Hsin Daniel Abia, PWD Director Clty of Opa-Locka 12950 Le Jeune Road Opa-locka, PL 33054

Ret

Invoice No. 0L1314022 for Canal Maintenance Work Performed Under the Interlocal Agreement (Agreement) for Stormwater Management between the City of Opa-locka (City) and the Miami-Dade County (County) Stormwater Utility for Fiscal Year 2013-14

Dear Mr. Abla:

Attached is invoice No. OL1314022 for the sum of Two Hundred and Thirty Thousand, Four Hundred and Thirty-one Dollars (\$230,431), which represents the City's percent share of the costs formaintenance of shared drainage systems performed by Miami-Dade County's Public Works and Waste Management Department during Fiscal Year 2013-14 (from October 1, 2013 to September 30, 2014).

In accordance with Attachment "B" of the Agreement, the City's percent share is calculated at one hundred percent (100%) for work performed on the Burlington and Opa-locka Canals, sixty-sevon percent (67%) for work performed on the NW 127% Canal and the Minton Dam Water Control Structure, and forty-six percent (46%) for work performed on Spur #1 Canal. Documentation detailing all the tasks performed and the associated costs is also enclosed.

Please make your check payable to Miami-Dade County Stormwater Utility.

If you have any questions please do not hesitate to contact Jean Kunce or me at (305) 372-6688.

Sincerely

CC:

Randall N. White, Environmental Resources Project Supervisor

Stormwater Utility Section

Arshad Vigar, Assistant. PWD Director, City of Opa-locka Marina Blanco-Pape, Division Chief, Stormwater Utility Planning Division, PWWM Jean Kunce, Accountant, Stormwater Utility Planning Division, PWWM

#### MIAMI-DADE COUNTY, FLORIDA



#### MIAMI-DADE COUNTY STORMWATER UTILITY INVOICE

Invoice # OL1314022

March 27, 2015

TO: Mr. Esin Daniel Abia, PWD Director City of Opa-looka 12950 Le Jeune Road Opa-looka, FL 33054

INDEX CODE: PWRSTOLCMFEE
PROJECT NO. 144019

CANAL NAME	TOTAL COST	MUNICIPALITY'S PERCENTAGE	AMOUNT
Búrlington	\$29,34.7	FY 2013/14 CANAL MAINT. SHARE (100%)	\$29,347
Spur#1	\$83,434	FY 2013/14 CANAL MAINT, SHARE (46%)	\$38,380
Opa-Locka	\$136,228	FY 2013/14 CANAL MAINT. SHARE (100%)	\$136,228
NW 127 <sup>th</sup> Street	\$38,353	FY 2013/14 CANAL MAINT, SHARE (67%)	\$25,696
Minton Dam	\$1,164	FY 20132/14 CANAL MAINT, SHARE (67%)	\$780
7,000	\$288,527	INVOICE TOTAL:	\$230,431

Please return ONE copy of this Invoice with your remittance.

PLEASE MAKE CHEQUE PAYABLE TO: . MIAMI-DADE COUNTY STORMWATER UTILITY

SEND TO:

Ms. Jean Kunce, Accountant Mlami-Dade County Stormwater Utility 701 N.W. 1 Court, 5th Floor Mlami, FL 33136-3912



### MDC SWU CANAL MAINTENANCE SUMMARY CITY OF OPA-LOCKA FY 2018-14

						•				
TASK NAME	CANAL NAME .	CITY'S %	Т	OTAL COST_	¢o	UNTY'S COST		CITY'S COST	CI,	ty's total
**	BURLINGTON	400	\$	3,483.25	\$	-	\$	3,483,25		
CHEMIÇAL	NW 127 STREET	67	\$	21,716.71	\$.	7,165.51	\$	14,550.20	\$	59,629,20
TREATMENT	OPA-LOCKA '	100	\$	23,962.63	\$	-	\$	23,962,63	٧	·VOIGEORE
	SPUR HA	46	\$	25,289.40	\$	13,656.28	\$	11,633.12		
		•	\$	74,451,99	\$	20,822,79				
	·		_			~ <del>*</del> *- <del>**</del> -*	<del>,</del>	3,749,63		
•	BURLINGTON	100	\$	~3,749.69	-	1 500 70	\$			
CULVERTS ABOVE	NW 127 STREET	67	\$	4,796,30	\$	1,582.78	\$	9,213,52	\$	16,009,43
	OPA-LOCKA	100	\$	5,152,11	\$	,	\$	5,152.11		
	SPUR III.	46	\$	8,465,63	\$_	4,571.44	\$	3,894.19		····
			\$	22,163.67	\$	6,154.22		•		
· · · · · · · · · · · · · · · · · · ·	BURLINGTON	100	\$	675,52	\$	-	\$	675,52		
	NW 127 STREET	67	\$	1,420.73	, \$	468,84	\$	951,89	ė	ሮ በለብ ላ
CULVERTS BELOW	OPA-LOCKA	100	\$	2,491.35	\$	-	; \$	2,491,35	\$	5,048,47
	SPUR II1	46	\$	2,021.12		1,091.40	-	929,72		
	or or na		\$	6,608.72	\$	1,560,25				
	,						~			<del></del>
	BURLINGTON	100	\$		\$	-	\$	500 4A		•.
, CONTROL	NW 127 STREET	67	\$	879,25	\$	290,15	\$	589.10	s	4 260 4
STRUCTURES	OPA-LOCKA	100	\$	•	\$	-	\$	-	\$	1,369,1
	SPUR II1	46	\$	4	\$		\$	***		
CREW)	MINTON DAM	67	\$	1,164.19	\$	384,18	\$	780.01	L	<del></del>
•			\$	2,043.44	\$	674.34				
	BURLINGTON	100	\$	21,438,97	\$	4	\$	21,438.97	Γ-	
'MECHANICAL	NW 127 STREET	67.	\$	• •	\$	•	\$		\$	120,936,5
HARVESTING	OPA-LOCKA	100	\$	81,814,31	\$		\$	81,814.31	1	140/20010
	SPUR I/1	. 46	\$	38,441,80		20,758,57	\$	17,683.23		
		., •	\$	141,695,08	\$	20,758.57				
	Trumarah	100	\$		\$		\$			
	BURLINGTON	100 67		5,261,94		1,736,44	\$	3,525,50		
mowingflat	NW 127 STREET	6/ 100	\$	•		71,20,44	\$	4,525,01	\$	8,582,9
	OPA-LOCKA		\$	4,525.01	•	625,07		532,47	Ι.	
· ·	SPUR III	16	<u>\$</u> \$	1,157.54	<del>_,</del>	2,361,51	7	Jan	<u> </u>	<del></del>
			ş	10,944,49	Ą	₹ <sup>1</sup> 201'91				
<del>*</del>	BURLINGTON	. 100 -	\$	~	\$		\$	4		
TACKED TO ALL AND	NW 127 STREET	67	\$	4,278.07	\$	1,411.76		2,866.31	\$	19,911.3
MOMING SLOPE	OPA-LOCKA	100	\$	15,246,96	٠\$		\$	15,246.96	*	
•	SPUR II1	46	\$	3,908,79	\$	2,110.75		1,798.04	_	<del></del>
	1,		\$	23,433,82		3,522.51				

#### MDC SWU CANAL MAINTENANCE SUMMARY CITY OF OPA-LOCKA FY 2013-14

TASK NAME		, city's %	_	OTAL COST	Ç	OUNTY'S.COST		CITY'S COST	(	IATOT 2'YTE
	BURLINGTON .	100	\$	-	\$	-	\$		T	
OBSTRUCTION	NW 127 STREET	67	\$.	٠ ,	\$		\$	-	١.	
REMOVAL	OPA-LOCKA	100	\$		\$	-	\$	•	\$	•
	SPUR III	46	\$		\$	· -	\$	1 -		
•	,		\$	-	\$	-	~ <u>-</u> -		٠	•
<del></del>	BURLINGTON	100	\$		\$		\$		1	·
Welder	NW 127 STREET	. 67	\$		\$	~	\$	_		
	OPA-LOCKA	100	\$	273,50	\$		\$	273,50	\$	273,5
	SPUR 111	46	\$	· -	\$	~	\$	-		
			\$	273,50	\$			* ***** ( - ***************************	1	<del></del>
<del></del>	BURLINGTON:	100	\$	*	\$	1 7	\$		Γ	
REPAIR CULVERTS	NW 127 STREET	67	\$		\$	н	\$	•	١.	
/ HEADWALL	OPA-LOCKA	100	\$	2,356.90	\$	-	\$	2,356.90	\$	2,356,9
*	SPUR #1	46	\$	, -	\$	~	\$	~	l	
			\$	2,356,90	\$	-				
REMOVE DEAD	BURLINGTON	100	\$		<u></u>	······································			Γ	
ANIMALS	NW 127 STREET	67		•	\$ \$	~	\$			
(AESTHETIC	OPA-LOCKA	100	\$	ፈለድ ራብ		•	\$		\$	524.0
DEBRIS)	SPUR II1	46	\$ \$	405.51	\$	420.00	\$ *	, 405,51		
		-10	\$	257,58 663,09	\$	139.09 139.09	\$	118,49	L.,	
	BURLINGTON	100	\$	·····	\$		\$		Ι	
HAND REMOVAL	NW 127 STREET	67	\$.	u	\$		۲ ج		1	_
OF DEBRIS	OPA-LOCKA	100	\$		\$	_	ķ	_	\$	1,780,30
(Aesthetic)	SPUR#1	46	\$	3,891,95	\$	2,101.65	\$	1,790.30		
	1	_, <del>,,</del>	\$	3,891.95	\$	2,101,65	<u>.Y.</u>		l	
	•		\$	288,526,65	\$	58,094.93	INV	оісетотац	\$	230,431,72

#### **EXHIBIT 7**



Department of Regulatory & Economic Resources Herbert Saffir Permitting & Inspection Center
11805 SW 26<sup>th</sup> Street (Coral Way)
Mland, Florida 33175
(786) 315-2332 Fax (786) 315-2929

UNSAFE STRUCTURES BOARD (786) 315-2573 Fax (786) 315-2570

### UNSAFE STRUCTURES BOARD INVOICE

Date:

1/6/14

Invoice No:

US2014-002

Processing No.: X2014042217

Bill to: City of Opa Locka

Building Department/Unsafe Structures Unit

780 Fisherman Street, 4th FL Opa Locka, Florida 33054

Attn: Paul Gioia / Mary Brown

Item  Processing Fee: Pertising: afe Structures Board Hearing:	12 12 12	350,00 81.00	4,200.00 972.00
ertising:	12	81.00	972.00
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afe Structures Board Hearing:	12	105.00	
	1 14	125.00	1,500.00
rt Reporter:	12	6.00	72,00
ting of Notice of Hearing:	12	35.00	420,00
ting of Board Decision:	12	35.00	420.00
tographs: (\$2,00 each)	24	2.00	48.00
tified Mail: (\$5,54 cach)	27	5.75	155.25
		TOTAL DUE:	\$7,787.25
ti	ng of Notice of Hearing: ng of Board Decision; ographs: (\$2,00 cach)	ng of Notice of Hearing: 12 ng of Board Decision: 12 ographs: (\$2,00 cach) 24	ng of Notice of Hearing: 12 35.00 ng of Board Decision: 12 35.00 ographs: (\$2.00 cach) 24 2.00 fied Mail: (\$5.54 cach) 27 5.75

Page 1 of.3

#### "THE GREAT CITY"



BUILDING DEPARTMENT 3400 NW 135th Street Building "B" OPA LOCKA, IL. 39054 TELE: 305-953-2868 Option 6 PAX; 305-953-2897 Myra "Lady" Taylor, Mayor
Joseph L. Kelloy, Vice Mayor
Timothy Holmes, Comm.
Dorothy "Dottle" Johnson, Comm.
Lais B. Santlago, Comm.
Jonna Flores, City Clerk
Kelyla L., Baker, Sr., City Manager

#### CITY OF OPA-LOCKA

#### BUILDING CODE COMPLIANCE

#### PERMIT ACTIVITY MONTHLY REPORT

MONTH: OCTOBER YEAR: 2014

TOTAL CONSTRUCTION VALUE TOTAL COMPLIANCE FEES COLLECTED

Less 1.5% if remitting before 15th of the following month

NET REMITTANCE

2,433,435,70

s 1:040.88

\$ 1,040,88

ESIN DANCEL ABIA

DIRECTOR BUILDING & LICENSING

DATE

#### "THE GREAT CITY"



BUILDING DEPARTMENT 780 FISHERMAN STREET: 4<sup>TH</sup> ILOOR OPA-LOCKA, FL. 33054 TELB: 305-953-2868 Option 6 FAX: 305-953-2897 Myra "Lady" Taylor, Mayor Joseph L. Kelley, Vice Mayor Thmothy Holmes, Commissioner Dorothy "Dottie" Johnson, Commissioner Luis B. Santiago, Commissioner

Kelvin L. Baker, Sr., City Manager

#### CITY OF OPA-LOCKA

#### BUILDING CODE COMPLIANCE

PERMIT ACTIVITY MONTHLY REPORT

MONTH: November YEAR: 2014

TOTAL CONSTRUCTION VALUE

TOTAL COMPLIANCE FEES COLLECTED

Less 1.5% if remitting before 15th of the following month

NET REMITTANCE

\$ 584,550.00

383.13

\$

\$ 3831/3

LSIN DANIEL ABIA

DIRECTOR BUILDING & LICENSING

77.4.77

"THE GREAT CITY"



BUILDING DEPARTMENT 3400 NW 135th Street Bldg "B" OPA-LOCKA, PL, 33054 TBLH; 305-953-2868 Option 6 PAX; 305-953-2897 Myra "Lady" Taylor, Mayor Timothy Holmes, Vice Mayor Joseph L., Kelley, Commissioner Luis B. Santlago, Commissioner Terrence Pinder, Commissioner Joanna Flores, City Clerk Kelvin L. Baker, Sr., City Managor

#### CITY OF OPA-LOCKA

#### BUILDING CODE COMPLIANCE

#### PERMIT ACTIVITY MONTHLY REPORT

#### MONTH: APRIL YEAR: 2015

TOTAL CONSTRUCTION VALUE \$514,782.00

TOTAL COMPLIANCE PERS COLLECTED \$ .168.59

Less 1.5 % if remitting before 15th of the following month \$ 2.53

NET REMITTANCE \$ 166.06

ESIN DANIEL ABIA DIRECTOR BUILDING & LICENSING DEPT × 5/4/15

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CITY OF OPA-LOCKA
P.O. Box 640371
Opa-Locka, FL 33064

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2396182	30252		7/22/15	13:43	ND	13.12	10,93	2,19	0,00	2	00,00	145.28	145.28
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	2396109 2396130 2396182	2396109 30486 2396130 30486 2396182 30252	2396109 30486 2396130 30486 2396182 30252	2395355     30486     7/16/15       2396109     30486     7/22/15       2396130     30486     7/22/15       2396182     30252     7/22/15	2395355     30486     7/16/15     11:07       2396109     30486     7/22/15     8:47       2396130     30486     7/22/15     10:23       2396182     30252     7/22/15     13:43	2395355 30486 7/16/15 11:07 ND 2396109 30486 7/22/15 8:47 ND 2396130 30486 7/22/15 10:23 ND 2396182 30252 7/22/15 13:43 ND	2395355         30486         7/16/15         11:07         ND         27.41           2396109         30486         7/22/15         8:47         ND         26.02           2396130         30486         7/22/15         10:23         ND         27.28           2396182         30252         7/22/15         13:43         ND         13.12	2395355         30486         7/16/15         11:07         ND         27.41         12.21           2396109         30486         7/22/15         8:47         ND         26.02         12.21           2396130         30486         7/22/15         10:23         ND         27.28         12.21           2396182         30252         7/22/15         13:43         ND         13.12         10.93	2395355     30486     7/16/15     11:07     ND     27.41     12.21     15.20       2396109     30486     7/22/15     8:47     ND     26.02     12.21     13.81       2396130     30486     7/22/15     10:23     ND     27.28     12.21     15.07       2396182     30252     7/22/15     13:43     ND     13.12     10.93     2.19	2395355     30486     7/16/15     11:07     ND     27.41     12.21     15.20     0.00       2396109     30486     7/22/15     8:47     ND     26.02     12.21     13.81     0.00       2396130     30486     7/22/15     10:23     ND     27.28     12.21     15.07     0.00       2396182     30252     7/22/15     13:43     ND     13.12     10.93     2.19     0.00	2395355     30486     7/16/15     11:07     ND     27.41     12.21     15.20     0.00     2       2396109     30486     7/22/15     8:47     ND     26.02     12.21     13.81     0.00     2       2396130     30486     7/22/15     10:23     ND     27.28     12.21     15.07     0.00     2       2396182     30252     7/22/15     13:43     ND     13.12     10.93     2.19     0.00     2	2395355 30486 7/16/15 11:07 ND 27.41 12.21 15.20 0.00 2 0.00 2396109 30486 7/22/15 8:47 ND 26.02 12.21 13.81 0.00 2 0.00 2396130 30486 7/22/15 10:23 ND 27.28 12.21 15.07 0.00 2 0.00 2396182 30252 7/22/15 13:43 ND 13.12 10.93 2.19 0.00 2 0.00	2396109 30486 7/22/15 8:47 ND 26.02 12.21 13.81 0.00 2 0.00 916.16 2396130 30486 7/22/15 10:23 ND 27.28 12.21 15.07 0.00 2 0.00 999.74 2396182 30252 7/22/15 13:43 ND 13.12 10.93 2.19 0.00 2 0.00 145.28





CITY OF OPA-LOCKA	166 8/15/15	25168
P.O. Box 540371 Opa-Locka, FL 33054		DIGIDAGE
		9/17/15
TALE TOTCE TIME SIG COSSE VIEW		

				510	COUNT				YII X			rolalitei:
1783699 1783737	30252 30252	8/7/15 8/7/15		RR RR	13.79 13.37	10.93 10.93	2.86 2.44	0.00	5 2	0.00 00.0	326.55 161.87	326,55 161,87
2399275	30252	8/14/15	11:28	ИD	13.96	10.93	3.03	0.00	2	0.00	201.01	201.01





CITY OF OPA-LOCKA
P.O. Box 540371
Opa-Locka, FL 33054

| 166 | 8/31/15 | 25279
| 10/2/15

Tilaiti.		irella ipala Unios 7	I NE	Cile	EJO V			XI.		Special Follo		olajiree
2400900	30252	8/26/15	14:58	ND	14,67	10.93	3.64	0.00	2	0.00	241.48	241.48
2400966	30252	8/27/15	10:43	ND	13.75	10.93	2.82	0,00	2	0,00	187.08	187.08
2401047	30252	8/27/15	15:38	ИD	14,04	10,93	3.11	0.00	2	0.00	206,32	206.32
2401172	30252	8/28/15	14:11	ND	13.74	10.93	2.81	0.00	2	0.00	186,42	186.42
2401200	30252	8/28/15	16:06	ND	14.41	10.93	3,48	0.00	2	0.00	230.86	230,86
2401305	54466	8/29/15	13:24	ND	31,72	21.61	10.11	0.00	2	0,00	670.70	670,7d
i .												1





CITY OF OPA-LOCKA P.O. Box 640371 Opa-Locka, FL 33064	166	9/15/15	25361
			10/16/15

TIEN!				Sic								(total)Ect
2401592	30252	9/1/15	9:07	ND	12.75	10,93	1.82	0.00	2	0.00	120,74	120.74
2401382	30252	9/2/15	10:29	ND	13.37	10.93	2.44	0.00	2	0.00	161.87	161,87
2401971	30486	9/4/15	9:23	ND	17.58	12.21	5.37	0,00	2	0.00	356,25	356.25
2402014	30252	9/4/15	12:34	ND	13.62	10,93	2.59	0.00	2	0.00	171.82	171.82
2402333	30252	9/8/15	9:36	ИD	13.50	10,93	2.57	0.00	2	0.00	170.49	170.49
2402656	30252	9/10/15	11:63	ND	13,45	10,93	2.52	0.00	2	0.00	167,18	167.18
2402801	30252	9/11/15	10:30	ND	13,25	10,93	2,32	0,00	2	0,00	153.91	153.91
2402833	30252	9/11/15	12:02	ND	13.25	10.93	2.32	0.00	2	0.00	153.91	153.91
2402872	30252	9/11/15	14:37	ND	15,16	10,93	4.23	0,00	2	0,00	280.62	280.62
2403263	30252	9/14/16	14:38	ND	12,19	10.93	1,26	0.00	2	0.00	83,59	83.59
2403363	54466	9/15/15	10:46	ND	30.48	22.02	8.46	0.00	2	0.00	561.24	561.24





## **Department of Solid Waste Management**

MIAMIDADE)		Invoice	,		
	CITY OF OPA-LOCKA			10/16/16	25546
	P.O. Box 540371 Opa-Locka, FL 33064		166	10/10/10	20046 DIG DEIG
Menterathini kananan kalan kerepan		oranseen princesser	ENGLESIA ESPESSIVANA POR	accepta labellative of the	11/19/15
alicinae slidiok Nijiripo					
2407105 54466	3 10/15/15 15:07 ND	33.34 24.13	9.21 0.00	2 0,00	804.77 804.77
	•	-	·		
					•
		•	•		

#### EXHIBIT 10

Public Works & Waste Mgmt. Dept. Accounts Receivable from Opa Locka Activity Report- CURBSIDE RECYCLING FY2015

Billing Period	Invoice Number	Bill Month	Invoice Amt
01/01	2751	22 June 2000 Bill	2,887.15
01/01		22 July 2000 Bill	5,953.15
04/01		46 Aug 2000 Bill	5,953.15
05/01		76 Sept 2000 Bill	3,193.75
05/01		97 Oct, 2000 Bill	6,208.65
06/01	2770	01 Oct, 2000 Bill 55 Oct, 2000 Bill	6,208.65 6,208.65
08/01 09/01	2770	73 Oct, 2000 Bill	6,208.65
11/03	2819	93 Oct, 2000 Bill	6,438.60
12/15	01-100915	Oct, 2000 Bill	5,388.24
12/15	01-100927 <sup>°</sup>	Oct, 2000 Bill	5,388.24
12/15	01-100939	Oct, 2000 Bill	5,388.24
			65,425.12

#### EXHIBIT 11 Page 1 of 3

Public Works and Waste Management 2525 NW 62nd Street • Suite 5100 Mlaml, Florida 33147 T 305-514-6666

> 111 NW 1st Street . Sulle 1610 Miami, Florida 33128 T 305-375-2960

ınlamidade.gov

MIAMIDADE

March 18, 2015

VIA US CERTIFIED MAIL 7007 0220 0001 5181 0637

Mr. Kelvin L. Baker City Manager City of Opa-locka 3400 NW 135 Street, Bldg B Opa-Locka, Florida 33054

REFERENCE:

Notice of Default and Notice to Cure

Dear Mr. Baker:

This letter is to serve as Mlami-Dade County's (County) Notice of Default and Notice to Cure the INTERLOCAL AGREEMENT BETWEEN METROPOLITAN DADE COUNTY AND CONTRACT CITIES FOR CITY USE OF THE COUNTY SOLID WASTE MANAGEMENT SYSTEM, entered into on September 14, 1995, by the City of Opa-Locka (City or Contract City).

In accordance with Article 19: Contract City Event of Default; Without limitation, the failure by a Contract City to substantially fulfill any of its material obligations in accordance with this Agreement, unless excuses are justifled by Force Majeure, shall constitute a "Contract City event of default". Therefore, the County hereby declares the City of Opa-locka's failure to deliver (or cause delivery of) all of its residential Municipal Solid Waste which is collected for it by third parties under contract with the Contract City for disposal, excluding Source-Separated Recyclable Materials, to a County Solid Waste Management System Facility in Fiscal Year 2013-2014 a material breach.

In an effort to resolve this Issue, Public Works and Waste Management Department (PWWM) officials offered a Settlement Agreement, had multiple phone conferences with City officials and subsequent meetings with them at City Hall on September 29, 2014 and November 19, 2014. During this time, PWWM made the City aware of a 2,847 waste tonnage shortfall for Fiscal Year 2013-2014 based on an average tons/household in Miaml-Dade County for FYs 2011-2013 and deliveries received from the City and its private hauler in that Fiscal Year. Based on the shortfall and the (then) contract disposal fee of \$64.85, PWWM finds that the City owes \$184,627.95 for FY 2013-2014; please see table below for calculations. In order to cure this default, please remit payment to the County within 60 days of receipt of this letter.

Average County Household Tons for FY 2011-2013	591,222
Average County Households for FY 2011-2013	324,549
Average Tons/Household	1.82
Residential Customers in City	2,895
City's Annual Waste Delivery Obligation	2,895 X 1.82 = 5,269
City's Annual Waste Delivery Obligation	5,269
FY 2013-14 Tons Delivered by the City	-1,519
FY 203-14 Tons Delivered by City's Private Hauler	- 903
FY 2013-14 Under-delivered Tons	2,847
FY 2013-14 Shortfall @ \$64,85/ton	\$184,627,95

Mr. Kelvin L. Baker, City Manager City of Opa-Locka Notice of Default and Notice to Cure Page Two

Please note, the 1.82 Average Tons/Household, as determined by PWWM, is consistent with a 2.03 Tons/Household rate as provided in a July 2006 Residential Waste Generation Study on the City of Opa-locka prepared by Brown and Caldwell for Miami-Dade County and Waste Management of Florida, inc., your (then) private hauler; study available upon request.

I would also like to caution you that based on the documented waste delivery tonnages received from the City (and on its behalf by the City's hauler) this Fiscal Year, the City may find itself in a similar situation at the end of the current Fiscal Year if your private hauler falls to deliver the required tonnages to our facilities.

If you have any questions regarding this letter, kindly contact Paul Mauriello at 305-514-6623.

Sinceraly

Alina T. Hudak

Deputy Mayor and Director

Public Works and Waste Management Department

c: Paul J. Mauriello, Deputy Director for Waste Operations, Public Works and Waste Management Johanna Faddis, Resources Recovery Administrator, Public Works and Waste Management David Sherman, Assistant County Attorney

TUNION BANK  Lacquisine Caldent, Ch. 11  Same Same Same Same Same Same Same Same	Paid To: Mismi-Dade County Public Works  Waste Management Department  2525 NW 62nd St., Suite 5100  Mismi FL 35147  Description: Final distribution to claim 44 representing a payment of 40.00 % per court order.  Bank Account Number: 2132759933
--	---



Public Works and Waste Management 2525 NW 62nd Street Sylte 5100 Mami, Florida 33147 7-365-514-6666

> 111 NW 1st Street • Stilte 1610 Mlaml, Florida 33128 T 305-375-2960

Azesen parament vog sbablinaluc

MIAMIDADE

May 29, 2015

VIA US CERTIFIED MAIL 7007 0220 0001 5181 2728

:Mr. Kelvin L. Baker 'City'Manager 'City of Öpa-logka 3400 NW 135 Street, Bidg B. 'Opa-locka, FL 33054

Fiscal Year End 2014/2015 Status of Tonnage Deliveries and Shortfall

Dear Mr. Baker:

RE;

On March 18, 2015, Minmi-Dade County (County) provided the City of Opa-locka With a Notice of Default and Notice to Cure the INTERLOCAL AGREEMENT BETWEEN METROPOLITAN DADE COUNTY AND CONTRACT CITIES FOR CITY USE OF THE COUNTY SOLID WASTE MANAGEMENT SYSTEM, entered into on September 14, 1995, by the City of Opa-locka (City or Contract City). The letter addressed a 2,847 tonnage shortfall for the Fiscal Year ending September 30, 2014. The letter also alerted you to the possibility of under-deliveries for the Fiscal Year ending September 30, 2015, due to the failure of the City's private hauler to deliver the City's residential waste to County facilities.

As a courtesy, the County would like to advise you that as of the week ending May 24, 2015, the City has delivered 1,255 waste tons and its previous haulet (Ecological) delivered 293 waste tons to the County on the City's behalf. The County has not received any waste deliveries from the City's current hauler (Universal). Therefore, if this situation continues, the City will lind itself with an over 3,000 tons shortfall for FY 2015, based on our estimate of the City's residential waste generation.

In an effort to make up the current shortage: and avoid another default, the County strongly suggests that in addition to the City's waste deliveries, the City's private hauler should immediately begin to deliver no less than 171 tons weekly to County facilities.

If you have any questions regarding this letter, kindly contact Paul Mauriello at 305-514-6623.

Sincerely.

Alina T. Hudak, Deputy Mayor and Director

Public Works and Waste Management Department

c:: Paul I. Mauriello, Deputy Director for Weste Operations
Johanna Faddis, Besources Becovery Administrator
David Sherman, Assistant County Attended

Vincent Brown, Citý of Opa-locká Attorney



#### PUBLIC WORKS AND WASTE MANAGEMENT DEPARTMENT ECOLOGICAL & OPA-LOCKA WEEKLY GARBAGE TONS FY 2014-15

			FOOL COLCA!		TOTAL
			ECOLOGICAL		
			DELIVERIES	CITY OF	CREDITS FOR
WEEK	WEEK ENDING	ECOLOGICAL	FOR CITY	OPA-LOCKA	OPA-LOCKA
1 <sup>2</sup>	10/5/2014	0	0	7	7
2	10/12/2014	0	0	30	30
3	10/19/2014	0	0	41	41
4	10/26/2014	0	. 0	63	63
	11/2/2014	ŏ	108	3	112
5	11/9/2014	ŏ	185	18	203
· ‡ 6		452	0	33	32.92
S 7	11/16/2014	105/105/2016/52/2017/14/1		75	75.48
S 8	11/23/2014	871)	0	62	62.15
<u>§</u> 9	11/30/2014	ART TO STOLE	0		25.43
큻 10	12/7/2014		0	25	70.09
ሷ 11	12/14/2014	336	0	70	
<del>.</del> 12	12/21/2014	95	0	26	26
<sup>™</sup> 13	12/28/2014	118	0	4	4
14 4	1/4/2015	65	0	47	47
m 15	1/11/2015	100	0	58	. 58
<u>8</u> 16	1/18/2015	20	0	32	32
دا 17	1/25/2015	15	0	3	3
8 18	2/1/2015		0	28	28
g 19	2/8/2015	0 - 1	0	93	93
8 20	2/15/2015	4	0	33	33
달 21	2/22/2015	48	Ö	16	16
22	3/1/2015	215	Ō	37	37
ω 22 το 23	3/8/2015	45 0	ő	60	60
Ž.	3/15/2015		ō	76	76
<u>5</u> 24	3/22/2015	10 0 1 0	Ö	39	39
ក្នុ 25 ស ១១			ő	48	48
% 26	3/29/2015	0	0	.51	51
සූ 27	4/5/2015	CANCELL CALLEST COMPANY		18	. 18
ര് 28	4/12/2015	0	0		66
∄ 29	4/19/2015	Ö.	0	66	
∯ 30	4/26/2015	0	0	20	20
<u>≰</u> , 31	5/3/2015	28	0	18	18
<u></u> 32	5/10/2015	17	0	12	12
5 33	5/17/2015	0 6	0	18	· 18
র 34	5/24/2015	0	0	5	5
₹ 35	5/31/2015	0	0	7	7
<del>=</del> 36	6/7/2015	0	0	69	69
og 37	6/14/2015	64	0	24	24
ii 38	6/21/2015	0	0	-25	25
g 39	6/28/2015	24	0	25	25
Š. 40	7/5/2015	0.0	0	13	13
g 41	7/12/2015	0	0	36	36
42	7/19/2015	0	0	22	22
43	7/26/2015	0	0	44	44
44	8/2/2015	0	Ō	0	0
45	8/9/2015	Ő	. 0	5	5
46	8/16/2015	0	o o	3	3
			0	Ö	Ō
47	8/23/2015		0	26	26
48	8/30/2015		- 0	12	12
49	9/6/2015			14	14
50	9/13/2015	0	0		10
51	9/20/2015	<b>10</b>	0	10	
. 52	9/27/2015	0.0	. 0	0	0
· 52 b	9/30/2015	0 200	0	0	0
Y-T-D T	OTAL	<u>1,524</u>	<u>293</u>	<u>1,569</u>	<u>1,863</u>

<sup>&</sup>lt;sup>a</sup> Week 1 (10/5) will report Ecological's Tons for five (5) days.

Contract balance

3,406 \$66.34

\$225,969.96

Week 52 (9/30) will report Ecological's Tons for three (3) days.
 Does not include any prior FY shortfalls.

#### MEMORANDUM OF UNDERSTANDING BETWEEN MIAMI-DADE COUNTY AND THE CITY OF OPA-LOCKA

		UM OF UNDERSTANDING ("MOU 2014, by and between the City	≀ດf Ona∽lo	cka, a munic	ibal corporation o	f the STATE OF
FI S	LORIDA, herelnaf TATE OF FLORIDA	ter referred to as the "City", and hereinafter referred to as the "Co	Miami-d	ADE COUNT	Y, a political sub	division of the
T tl tl s	he terms of the In he County Solld V ubject to adjustma	ethodology for computing the City's terlocal Agreement Between Metro Vaste Management System (dated ent based on increases or decreases	opolitan-Da Septembé	r 14, 1995)	for FY 2013-14 an	tot city obe or
V	NETHODOLOGY <sup>1</sup>	The			•	
	m.	'O.	FY2011	FY2012	FY2013	
	SISCUSSIO	Total County Tons w/TRC (Tons) Total County Tons w/o TRC (Tons)	636,149 519,250	651,833 527,721	667,638 544,738	
ر در د	OK V	County Households	324,866	323,456	325,324	
ORET	METHODOLOGY <sup>1</sup> (O <sup>R, OUS</sup> CU <sup>SSS</sup> O <sup>N</sup>	Annual Household Tons w/TRC Annual Household Tons w/o TRC	1.96 1.60	2,02 1,63	2.05 1.67	
		Tons/Household AVG w/TRC	2.01			
		Tons/Household AVG w/p TRC	1.53			
		Average Tons/Household (with and without TRCs)	1.82			
		Residential Customers in City City's Annual Waste Delivery Obligation		,895 .,82 = 5,269		out Department
		FY 2013-14 Tons Delivered by the City		L,519		CACULA
		FY 203-14 Tons Delivered by Ecological FY 2013-14 Under-delivered Tons		903 2,847	e=4	NED.
		FY 2013-14 Shortfall @ \$64.85/ton		1,627.95	cor di	)~
	(PWWM) finds th	AYS TO SATISFY UNDER-DELIVERED bove methodology, the County's lat the City owes \$184,627.95 for to offer the following alternatives	FA SOTR-T	Vorks and \ 4. In order1	A 42 for IA1 build Prince	tie Doburertion
	Accept	In addition to extending the beyond 2015, the City and its to the 5,269 tons above, for fix	private hau	ıler will annu	ally deliver 569 tor	is in addition
	Accept	2. In addition to extending the County, the City Will make a fiscal years beginning October	ınnual pay	standard Int ments of \$3	terlocal Agreeme 16,925.59, for five	nt with the consecutive
	Accept	3. The City will make a one-tin days of receipt of an invoice:	ne paymer from PWW	it of \$184,62 /M.	27,95 to the Coun	ty within 60
	<sup>1</sup> Reference: Waste	Management Enterprise Fund, Fiscal Years			. 2012 and 2013 CAFR:	;

MEMORANDUM OF UNDERSTANDING BETWEEN MIAMI-DADE COUNTY AND THE CITY OF OPA-LOCKA

PAGE 2 of 2

Please evidence your acceptance of this MOU by having your authorized representative check one of the three desired alternatives above and sign (and return this letter) in the space provided below.

Mlaml-Dade County	Accepted by the City of Opa-locks
ont	
Allna T. Hudak Communication PWWM	Nima
Allna T. Hudak Community Director PWWM	
aget .	ПІЛ

ORAFT FOR DISCUSSION ONLY

### EXHIBIT 13

Page 1 of 11

Water and Server PO Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471



miamidade.gov

June 10, 2015

ACCOUNT 0950-0089-01 WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department P. O. Box 540371 Opa Locka, FL 33054

		May 2015	Invoice	•
W 00 7 (W 105 0) 1				
NW 22 Ave./NW 135 St1	05/26/15	664,923		
<b>#1459129</b>	•	•		
4 in, meter	04/27/15	647,961	710	12,687,576 Gals.
		16,962	CCF X 748	12,007,570 68151
NW 22 Ave./NW 135 St2				
#1462451	05/26/15	591,443		
10 in, meter	04/27/15	581,432		
20 2111 110000		10,011	CCF X 748	7,488,228 Gals.
NW 138 St./NW 42 Ave1				
#08400014	05/26/15	982,644		
4 in. meter	04/27/15	967,295		
d III' Weret	0 37 417 44	15,349	CCF X 748	11,481,052 Galm.
NW 138 St./NW 42 Ave2	05 /05 /15	352,974		-
#1181084	05/26/15			
10 in, meter	04/27/15	315,101	AAN 11 7/10	28,329,004 Gals.
•		37,873	CCF X 748	20/329/004 Gals.
NW 150 St./NW 37 Ave1		HAO COO		
# 1185405 West	05/26/15	702,633		·
10 in. meter	04/27/15	693,247		H
		9,386	CCF X 748	7,020,728 Gals.
NW 150 St./NW 37 Ave2				
#1197290 East	05/26/15	286,450		
4 in. meter	04/27/15	271,691		
, and any		14,759	CCF X 748	11,039,732 Gals.
		•		i

May 2015

Consumption in Gallons

Dade Co. Ord.2014/2015 Rate

78,046,320 Gals. \$1.7816 /1000gals

May 2015

Invoice

PAY THIS AMOUNT ===>

\$139,047.32

DUE BY 07/05/15 Contractual penalty will be charged after this date. For further information, contact: The Wholesale Billing Unit at 786-552-8657. CCB# 3195788197



Water and Sewer PO Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

mianiklade.gov

July 10, 2015

ACCOUNT 0950-0089-01 WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department P. O. Box 540371 Opa Locka, FL 33054

		June 2015	Invoice	
NW 22 Ave./NW 135 St1				
#1459129	06/26/15	682,384	•	
4 in. meter	05/26/15	664,923		
		17,461	CCF X 748	13,060,828 Gals.
NW 22 Ave./NW 135 St2				
#1462451	06/26/15	605,116		
10 in, meter	05/26/15	591,443	•	
		13,673	CCF X 748	10,227,404 Gals.
NW 138 St./NW 42 Ave1	8			
#08400014	06/26/15	998,824		
4 in, meter	05/26/15	982,644		
		16,180	CCF X 748	12,102,640 Gals.
NW 138 St./NW 42 Ave,-2				
#1181084	06/26/15	391,608		
10 in. meter	05/26/15	352,974		
<b></b>		38,634	CCF X 748	28,898,232 Gals.
NW 150 St./NW 37 Ave1				•
# 1185405 West	06/26/15	710,786		
10 in. meter	05/26/15	702,633		
		8,153	CCF X 748	6,098,444 Gals.
NW 150 St./NW 37 Ave2				
#1197290 East	06/26/15	301,787		•
4 in, meter	05/26/15	286,450	-	
-		15,337	CCF X 748	11,472,076 Gals.

June 2015

Consumption in Gallons

Dade Co. Ord. 2014/2015 Rate

81,859,624 Gals. x \$1.7816 /1000gals

June 2015

Invoice

PAY THIS AMOUNT ===>

\$145,841.11

DUE BY 08/04/15 Contractual penalty will be charged after this date. For further information, contact: The Wholesale Billing Unit at 786-552-8657. CCB# 3195788197



Water and Sewer PO Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

młamidade.gov

August 10, 2015

ACCOUNT 0950-0089-01 WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department P. O. Box 540371 Opa Locka, FL 33054

		July 2015	Invoice	
NW 22 Ave./NW 135 St1				
<b>#1459129</b>	07/29/15	703,247		
4 in. meter	06/26/15	682,384		
1 ZIII IIIOUU	-	20,863	CCF X 748	15,605,524 Gals.
NW 22 Ave./NW 135 St2				
#1462451	07/29/15	625,172		
10 in. meter	06/26/15	605,116	•	
	_	20,056	CCF X 748	15,001,888 Gals.
NW 138 St./NW 42 Ave1				
#08400014	07/29/15	15,698		
4 in, meter	METER ROLLED OVER	0		11 710 101 0010
		15,698	CCF X 74B	11,742,104 Gals.
	METER ROLLED OVER	1,000,000		
	06/26/15	998,824		
		1,176	CCF X 748	879,648 Gals.
NW 138 St./NW 42 Ave2	•			٠
#1181084	07/29/15	425,495		
10 in. meter	06/26/15	391,608		
In III' Werer	-	33,887	CCF X 748	25,347,476 Gals.
NW 150 St./NW 37 Ave1				
# 1185405 West	07/29/15	714,364		
10 in, meter	06/26/15	710,786		
IO in. Meter	•	3,578	CCF X 748	2,676,344 Gals.
NW 150 St./NW 37 Ave2				
#1197290 East	07/29/15	317,267	-	
4 in. meter	06/26/15	301,787		•
4 TV: WereT	,	15,480	CCF X 748	11,579,040 Gals.
	,		-	
July 2015	Consumption in Gallo	រាង		82,832,024 Gals.
OUTA WATE	a L.		X	<b>\$1.7816</b> /1000ga

Dade Co. Ord.2014/2015 Rate

\$1.7816 /1000gals

July 2015

Invoice

PAY THIS AMOUNT ===>

\$147,573.53

DUE BY

Contractual penalty will be charged after this date. 09/04/15

For further information, contact; The Wholesale Billing Unit at 786-552-8657.

CCB# 3195788197



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September 10, 2015

ACCOUNT 0950-0089-01

WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department P. O. Box 540371 Opa Locka, FL 33054

				•
		August 2015	/ Invoice	
NW 22 Ave./NW 135 St1				
#1459129	08/26/15	723,220		
4 in, meter	07/29/15	703,247		
, 211 110000	•	19,973	CCF X 748	14,939,804 Gals.
NW 22 Ave./NW 135 St2				
#1462451	08/26/15	643,770		
10 in, meter	07/29/15	625,172		
		18,598	CCF X 748	13,911,304 Gals.
NW 138 St./NW 42 Ave1				
#08400014	08/31/15	33,831		
4 in. meter	. 07/29/15	15,698		40 552 404 5-1-
•		18,133	CCF X 748	13,563,484 Gals.
NW 138 St./NW 42 Ave2				
<b>  1181084</b>	08/26/15	456,227		
10 in, meter	07/29/15	425,495	540	22,987,536 Gals.
	•	30,732	CCF X 748	22,361,330 Gais:
NW 150 St./NW 37 Ave1		74 5 6 6 1		
# 1105405 West	08/26/15	717,004		
10 in. meter	07/29/15	714,364	CCF X 748	1,974,720 Gals.
		2,640	CGF X 140	1/3/4/120 00201
NW 150 St./NW 37 Ave2	** ***	220 200		
#1197290 East	08/26/15	330,366		
4 in. meter	07/29/15	317,267 13,099	CCF X 748	9,798,052 Gals.
	•	12,033	CGE X 740	3/100/004
		•		
	Consumption in Galle	on a		77,174,900 Gals.
August 2015	- · · · · · · · · · · · · · · · · · · ·	5113	х	\$1.7816 /1000gals
Dade Co. Ord.2014/2015	Kare		···-	
	Invoice	PAY THIS AMOUNT	· ===>	\$137,494.80
August 2015	TILACTOR	**	==	<del></del>

Contractual penalty will be charged after this date. 10/05/15 DUE BY For further information, contact: The Wholesale Billing Unit at 786-552-8657. CCB# 3195788197



Water and Sewer P.O. Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

mlamidade.gov

October 09, 2015

ACCOUNT 0950-0089-01 WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department

P. O. Box 540371 Opa Locka, FL 33054

September 2015 Invoice

NW 22 Ave./NW 135 St1					
¥1459129	09/25/15	740,239			
4 in, meter	08/26/15	723,220		40 530 010 6-16	
1 1111 McGoz		17,019	CCF X 748	12,730,212 Gals.	•
NW 22 Ave./NW 135 St2		•			
#1462451	09/25/15	661,546			
10 in, meter	08/26/15	643,770	•		•
to any macon	-	17,776	CCF X 748	13,296,448 Gals.	
NW 138 St./NW 42 Ave1				•	
#08400014	09/25/15	46,709			
4 in. meter	08/31/15	33,831		0 622 744 6-14	
		12,878	CCF X 748	9,632,744 Gals.	
· h 10 5 0					
NW 138 St./NW 42 Ave2	09/25/15	487,103		•	
#1181084	08/26/15	456,227			
10 in. meter	00720713	30,876	CCF X 748	23,095,248 Gals.	
				•	
NM 150 St./NM 37 Ave1	09/25/15	720,464			
# 1185405 West	08/26/15	717,004			
10 in. meter	00/20/20	3,460	CCF X 748	2,58B,080 Gals	
NW 150 St./NW 37 Ave2		* -			
#1197290 East	09/25/15	344,087	-		
4 in. meter	08/26/15	330,366		40 000 100 0-1-	
• WILL WE - 4-		13,721	CCF X 748	10,263,308 Gals	•
			_	71 606 040 6210	
September 2015	Consumption in Gallo	ns		71,606,040 Gals	
Dade Co. Ord.2014/2015	Rate		х	\$1.7816 /100	odars
September 2015	Invoice	PAY THIS AMOUN	<=== \ ==== 1	\$127,573.32	
•	11/03/15	Contractual per	nalty will be o	harged after this	date,

DUE BY 11/03/15 Contractual penalty will be charged after this date. For further information, contact: The Wholesale Billing Unit at 786-552-8657. CCB# 3195788197



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CCB# 3195788197

Water and Sewer P.O. Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T305-665-7471

Movember 10, 2015

ACCOUNT 0950-0089-01 WATER

Monthly billing to: CITY OF OPA LOCKA Finance Department P. O. Box 540371 Opa Locka, FL 33054

		October 2015	Invoice	• •
NW 22 Ave./NW 135 St1				
#1459129	10/28/15	759,414		•
4 in. meter	09/25/15	710,239		
	,,	19,175	CCF X 748	14,342,900 Gals.
NW 22 Ave./NW 135 St.~2		20/2/0	OOL N 140	14/342/300 Gals.
<b>#1462451</b>	10/28/15	678,577		
10 in meter	09/25/15	661,546		
		17,031	CCF X 748	12,739,188 Gals.
NW 138 St./NW 42 Ave1		J.,7001	001 N 740	12,139,100 Gals.
<b>₩08400014</b>	10/27/15	64,177		
4 in. meter	09/25/15	46,709		
		17,468	CCF X 748	13,066,064 Gals.
NW 138 St./NW 42 Ave2				
#1181084	10/27/15	546,090		
10 in. meter	09/25/15	487,103		
		58,987	CCF X 748	44,122,276 Gals.
NN 150 St./NW 37 Ave.~1			•	
# 1185405 West	10/28/15	727 514		
10 in, meter	09/25/15	721,512 720,464		•
	,	1,018	CCF X 748	702 004 0-1-
NW 150 St./NW 37 Ave2		1,040	OCT A 740	783,904 Gals,
\$1197290 East	10/28/15	351,362		
4 in. meter	09/25/15	344,087		
		7,275	CCF X 748	5,441,700 Gals.
October 2015	Consumption in Gal.	lons		90,496,032 Gals,
Dade Co. Ord.2015/2016 F	late		х	\$1.7341 /1000 gals
-				7217012 / 1000ga13
				\$156,929,17
Less: Results of Fiscal	Year 2013/2014 True	-ŭ		(\$63,877.50)
October 2015	Invoice	PAY THIS AMOUNT	===>	\$93,051.67
OUE BY For further information,	12/05/15 contact: The Whole	Contractual pend sale Billing Unit	alty will be o at 786-552-86	charged after this date.



Water and Sewer PO Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

miamidade.gov

July 10, 2015

ACCOUNT 0950-1110-03

SEWER

Monthly billing to:

CITY OF OPA-LOCKA Finance Department P.O. Box 540371

JUNE 2015

INVOICE

New Sewer Rate effective October 1, 2014 SEWAGE

P-13 12700 N.W. 30 Ave

06/30/15

23,277,299

Readings

05/28/15

22,206,063 1,071,236

107,123,600 Gals.

P-52 12705 N.W. 42 Ave

Readings

06/30/15 Estimated (33 Days) \*

05/28/15 Meter out of Service

20,639

1,000

20,639,000 Gals.

\*Estimate based on flows from 01/29/2014 to 06/5/2014, and from 10/09/2014 to 05/28/2015,

Net Registered Flow in Gallons

127,762,600 Gals.

JUNE 2015 Dade Co. Ord. 2014/2015 Flow

127,762,600 Gals.

\$2.8800 /1,000gals

JUNE 2015

Billing

\$367,956.29

PAY THIS AMOUNT --->

\$367,956.29

DUE BY

8/4/2015

Contractual penalty will be charged after this date.

For further information, contact:

The Wholesale Billing Unit at (786) 552-8656



Water and Sewer PO Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

miamidade.gov

August 10, 2015

ACCOUNT 0950-1110-03

SEWER

Honthly billing to:

CITY OF OPA-LOCKA Finance Department P.O. Box 540371

JULY 2015

INVOICE

New Sewer Rate effective October 1, 2014

SEWAGE

Readings

P-13 12700 N.W. 30 Ave

07/29/15 06/30/15 23,833,714

23,277,299

55,641,500 Gals.

P-52 12705 N.W. 42 Ave

Readings

07/29/15

Estimated (29 Days)

06/30/15 Meter out of Service \* 18,137

1,000

100

18,137,000 Gals.

\*Estimate based on flows from 01/29/2014 to 06/5/2014, and from 10/29/2014 to 05/28/2015.

Net Registered Flow in Gallons

73,778,500 Gals.

JULY 2015

Flow

73,778,500 Gals.

Dade Co. Ord, 2014/2015

Rate

\$2.8800 /1,000gals

JULY 2015

Billing

\$212,482.08

PAY THIS AMOUNT ====>

\$212,482.08

DUE BY

9/4/2015

Contractual penalty will be charged after this date.

For further information, contact:

The Wholesale Billing Unit at (786) 552-8656



Water and Sewer PO Box 330316 + 3071 SW 38th Avenue 'Mlaml, Florida 33233-0316 T 305-665-7471

September 10, 2015

ACCOUNT 0950-1110-03

SEWER

Monthly billing to:

CITY OF OPA-LOCKA Finance Department P.O. Box 540371

AUGUST 2015

INVOICE

New Sewer Rate effective October 1, 2014

SEWAGE --

P-13 12700 N.W. 30 Ave Readings 08/26/15

24,362,991

07/29/15

23,833,714

100

52,927,700 Gals.

P-52 12705 N.W. 42 Ave

Dade Co. Ord. 2014/2015

Readings

08/26/15

07/29/15

44,910

39,812

5,098 x 1,000

5,098,000 Gals.

Net Registered Flow in Gallons

58,025,700 Gals.

AUGUST 2015

Flow

Rate

58,025,700 Gals.

\$2.8800 /1,000gals

AUGUST 2015

Billing

\$167,114.02

PAY THIS AMOUNT HERED

\$167,114.02

DUE BY

10/5/2015

Contractual penalty will be charged after this date.

For further information, contact:

The Wholesale Billing Unit at (786) 552-8656



Water and Sewer P.O. Box 330316 • 3071 SW 38th Avenue Miami, Florida 33233-0316 T 305-665-7471

miamidade.gov

October 09, 2015

ACCOUNT 0950-1110-03

SEWER

Monthly billing to:

CITY OF OPA-LOCKA Finance Department P.O. Box 540371

SEPTEMBER 2015

INVOICE

New Sewer Rate effective October 1, 2014 SEWAGE

P-13 12700 N.W. 30 Ave

09/29/15 ESTIMATED (34 DAYS)

Readings

Readings

08/26/15 METER OUT OF SERVICE \*

681,281

100

68,128,100 Gals.

\*Estimate based on flows from 06/25/14 to 03/26/15 ,and 05/28/15 to 08/26/2015.

P-52 12705 N.W. 42 Ave

U;

09/29/15 08/26/15 51,960 44,910

7.050

1,000

7,050,000 Gals.

Net Registered Flow in Gallons

75,178,100 Gals.

SEPTEMBER 2015

Dade Co. Ord. 2014/2015

Flow

75,170,100 Gals.

\$2,8800 /1,000gals

SEPTEMBER 2015

Billing

\$216,512.93

PAY THIS AMOUNT====>

\$216,512,93

DUE BY

11/3/2015 Contractual penalty will be charged after this date.

For further information, contact:

The Wholesale Billing Unit at (786) 552-8656



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miamidade.gov

November 10, 2015

ACCOUNT 0950-1110-03

Monthly billing to:

CITY OF OPA-LOCKA Finance Department P.O. Box 540371

OCTOBER 2015

INVOICE

New Sewer Rate effective October 1, 2015

P-13 12700 N.W. 30 Ave

10/28/15

28,224,571

Readings

09/29/15

27,643,251 581,320

100

58,132,000 Gals.

P-52 12705 N.W. 42 Ave

Readings

10/28/15

09/29/15

56,836

51,960 4,876

1,000

4,876,000 Gals.

Net Registered Flow in Gallons

63,008,000 Gals.

OCTOBER 2015

Flow

63,008,000 Gals.

Dade Co. Ord. 2015/2016 Rate

\$3.1364 /1,000gals

OCTOBER 2015

Billing

\$197,618.29

\$197,618,29

Plus: Results of Fiscal Year 2013/2014 True-Up

\$35,479.50

PAY THIS AMOUNT====>

\$233,097.79

DUE BY

12/5/2015 Contractual penalty will be charged after this date.

For further information, contact: The Wholesale Billing Unit at (786) 552-8656

### EXHIBIT 14 Page 1 of 4

### Memorandum



Date:

November 18, 2015

To:

Charles D. Scurr, Executive Director

Office of the Citizens' Independent Transportation Trust

Calay

From:

Cathy Jackson, Director

Audit and Management Services Department

Subject:

Charter County Transportation System Surtax Review - City of Opa-locka

As you know, the Audit and Management Services Department (AMS) is conducting an audit of the City of Opa-locka's (City) use of Charter County Transportation System Surtax (Surtax) Proceeds remitted by the Office of the Citizens' Independent Transportation Trust (OCITT). Preliminary audit results show that, as of September 30, 2014, the City should have \$798,692 in unspent Surtax funds on-hand to fund eligible transit and transportation projects. However, City Officials have admitted these restricted monies were used to pay non-Surtax-related obligations.

Further, City Officials were unable to explain accounting inconsistencies identified within the Fiscal Year (FY) 2014 Audited Financial Statements. Although authorized by the City Manager, the City's External Auditor declined to meet with AMS citing City Commission approval was also required. In FY 2015, unaudited financial data indicates the City received Surtax Proceeds totaling \$614,900 of which approximately \$158,000 was used to operate the City Circulator. Records corroborating available Surtax funds and expenditures have been requested, but not provided. In light of the foregoing, AMS recommends that OCITT immediately suspend the City's monthly Surtax funding until these matters have been satisfactorily resolved.

#### CJ:ag

c: Honorable Harvey A. Ruvin, Clerk of the Courts
Abigail Price-Williams, County Attorney
Edward Marquez, Deputy Director
Jack Osterholt, Deputy Director
Jennifer Moon, Director, Office of Management and Budget
Steve Shiver, City Manager, City of Opa-locka



CITT Roard Members

Chairperson Paul J. Schwiep, Esq.

First Vice Chairperson Hon, Anna E. Ward, Ph.D

Second Vice Chairperson Glenn J. Downing, CFP<sup>b</sup>

Joe Curbelo
Peter L. Forrest
Alfred J. Holzman
Prakash Kumar
Jonathan A. Martinez
Aliem Menardy, Esq.
\* Miles F. Moss, Pf.
Hon, James Receler
Marilyn Smith
\* Hon, Linda Zilber

Executive Director Charles Scure

\* Past Chairperson

111 NW 1st Streel • Suite 1010 Miami, Florida 33128 T 305-375-1357 F 305-375-4605

Citizens' Independent Transportation Trust

図 Transportation Trust 'ヒー@GoCITT

miamidade.gov/citt

November 18, 2015

Mr. Steve Shiver City Manager City of Opa-Locka 780 Fisherman Street Opa-Locka, FL 33054

Re: Transportation Trust Funds

Dear Mr. Shiver

The purpose of this letter is to discuss the current financial situation of the City and the use of surtax funding. The Trust was alarmed reading recent Miami Herald articles that restricted funds, possibly including surtax funds, may have been used to pay other expenses. The Trust requested that the Director of Audit and Management Services (AMS), who performs municipal audits on behalf of the Trust, immediately confirm the cash fund balance. AMS has been in the process of conducting a regular audit at the city.

The AMS Director has not been able to identify and confirm that there is an appropriate cash balance in the *Peoples Transportation Plan Tax Fund*. There should be a significant cash balance as reported in the *City of Opa-Locka Comprehensive Annual Financial Report for Fiscal Year Ended September 30, 2014*, which was submitted to the Trust by the City as part of the annual reporting requirement. Initial information indicates that there may be no cash balance in the account and that surtax funds may have been used to pay non-surtax related obligations. This appears to be corroborated by the *City of Opa-Locka Mayor's Financial Task Force Report and Recommendations*, presented at a June 16, 2015, Special City Commission Meeting. This report was not submitted to the Trust. Further, as indicated in the attached memorandum, the City's External Auditor has declined to meet with the Director of AMS to clarify and resolve the issue.

This, unfortunately, leaves the Trust with no option other than to withhold surtax funds until the issue is clarified and resolved. This action will occur immediately with the November 2015 distributions.

Indirecting Excellence Grery Day

The Trust is, however, aware of and sensitive to the fact that the City operates two municipal shuttle routes that a number of your residents, including low income and elderly residents, are dependent upon. The net cost of these two routes, per our records, is \$15,000/month. The Trust will not withhold these funds, subject to agreement on a procedure that ensures that the funds will be paid to the shuttle operators. This will ensure that this vital service is not interrupted.

The Trust is committed to working with you to resolve these issues as soon as possible so that the important projects funded by the PTP may continue. Please have your staff contact Nestor Toledo, Municipal Liaison, to develop the procedures necessary to enable continued funding of the municipal shuttles.

Sincerely,

Charles Scurr

Attachment

CC: Trai

Transportation Trust Board
Mayor Mayra Taylor and Members of the Opa-Locka City Commission
Mayor Carlos Gimenez
Alina Hudak, Deputy Mayor
Ed Marquez, Deputy Mayor
Jennifer Glazer-Moon, OMB
Commissioner Barbara Jordan
Cathy Jackson, County Auditor
Bruce Libhaber, OCA
Alex Bokor, OCA

### Memorandum



Date:

November 18, 2015

To:

Charles D. Scurr, Executive Director

Office of the Citizens' Independent Transportation Trust

Cathy Jachson

From:

Cathy Jackson, Director

Audit and Management Services Department

Subject:

Charter County Transportation System Surtax Review - City of Opa-locka

As you know, the Audit and Management Services Department (AMS) is conducting an audit of the City of Opa-locka's (City) use of Charter County Transportation System Surtax (Surtax) Proceeds remitted by the Office of the Citizens' Independent Transportation Trust (OCITT). Preliminary audit results show that, as of September 30, 2014, the City should have \$798,692 in unspent Surtax funds on-hand to fund eligible transit and transportation projects. However, City Officials have admitted these restricted monies were used to pay non-Surtax-related obligations.

Further, City Officials were unable to explain accounting inconsistencies identified within the Fiscal Year (FY) 2014 Audited Financial Statements. Although authorized by the City Manager, the City's External Auditor declined to meet with AMS citing City Commission approval was also required. In FY 2015, unaudited financial data indicates the City received Surtax Proceeds totaling \$614,900 of which approximately \$158,000 was used to operate the City Circulator. Records corroborating available Surtax funds and expenditures have been requested, but not provided. In light of the foregoing, AMS recommends that OCITT immediately suspend the City's monthly Surtax funding until these matters have been satisfactorily resolved.

#### CJ:ag

c: Honorable Harvey A. Ruvin, Clerk of the Courts Abigail Price-Williams, County Attorney Edward Marquez, Deputy Director Jack Osterholt, Deputy Director Jennifer Moon, Director, Office of Management and Budget Steve Shiver, City Manager, City of Opa-locka

## ATTACHMENT II



Office: 305-953-2821

305-953-2823 Fax: 305-953-2870

November 18, 2015

Roy "Steve" Shiver, Jr., City Manager City of Opa-locka, Florida City Hall 780 Fisherman Street Opa-locka, Florida 33054

Ms. Melinda M. Miguel, Chief Inspector General
Office of the Chief Inspector General
Room 1902 - The Capitol
Tallahassee, FL 32399-0001

Re: Request for City of Opa-locka, Florida, financial information

Dear Chief Inspector General Miguel:

Although under trying circumstances, it indeed was a pleasure speaking with you on November 5, 2015 in our Sunshine meeting conference call. Thank you for any help you may be able to provide the City of Opa-locka during this financial urgency. In addition to my earlier email detailing our financial deficiencies to Audit Director Doyal (of which you have a copy), attached, please find my memorandum and attachments to Mayor & Commissioners that contains more specific information for your review.

I look forward to hearing from you and possibly discussing a path forward to eliminate this unfortunate financial situation greatly affecting the City and residents of Opa-locka.

Sincerely,

Roy "Steve" Shiver, Jr., City Manager

SShiver@Opalockafl.gov

Cc: Mayor, Vice Mayor, and Commissioners, City of Opa-locka, Florida

Mr. Marvin Doyal Via Email: Marvin.Doyal@eog.myflorida.com

Attachment – November 18, 2015 package – City Manager to City Commission

CITY HALL 780 Fisherman Street OPA-LOCKA, FLORIDA 33054 (305) 953-2821
AN EQUAL OPPORTUNITY EMPLOYER AND DOES NOT DISCRIMINATE ON THE BASIS OF HANDICAP



Roy "Steve" Shiver, JR. City Manager

Office: 305-953-2821

305-953-2823 Fax: 305-953-2870

To:

Honorable Mayor Taylor, Vice Mayor Holmes

& Members, City Commission

From:

Roy "Steve" Shiver, Jr., City Manager

Date:

November 17, 2015

Re: City of Opa-locka financial emergency update

As discussed in our November 12, 2015 City Commission meeting, along with this memorandum, attached is the cover letter I will be sending to Ms. Melinda M. Miguel, Chief Inspector General, State of Florida Office of Inspector General, as a follow-up to her November 5, 2015 "Sunshine" meeting request for additional financial information concerning our financial emergency notification. (See letter to Ms. Miguel, Attachment 1.)

As indicated previously, in my initial conversation with Marvin Doyal, Director of Auditing, State of Florida Office of Inspector General, he requested a review of "how we got in this condition" describing the deteriorating financial condition of the City as well as out "current" condition/status.

As a point of clarification, it was stated in our November 12, 2015 Regularly Scheduled City Commission meeting and recently in the media, that with the presentation of my FY 2015-2016 and subsequent adoption of the same, there was no reference to the impending financial emergency and that we had passed a "balanced" budget for the first time in 4 years. Indeed, the first step in any financial crisis would be to immediately take measures to stop the continued bad practices and over spending. As you well know, this exercise required significant changes to the "business as usual" and overspending that had taken place in the past 5 or so years.

Through two public workshops held with the Mayor & Commission, two public hearings led by the Mayor & Commission as required by law, extensive research done by outside financial consultants recommended by Miami-Dade County and countless staff-hours invested by myself and our professional staff with numerous years of service to the Great City of Opa-Locka, the Mayor & Commission adopted the FY 2015-2016 budget unanimously.

To clearly demonstrate my efforts to fully inform and conduct a transparent process and as part of the assessment of the City's current fiscal status requested by Mr. Doyal and as a continued part of my obligations as your City Manager, I wanted to point out the following facts relating to the City's financial condition. First, with regard to the City's Fiscal Year 2015-2016 adopted budget, I offer the following;

Fiscal Year 2015-2016 adopted budget: In my proposed Fiscal Year 2015-2016 budget balanced for the Year's expected revenues and expenditures (and not for prior outstanding short-term expenses), I clearly indicated that the City was facing substantial fiscal problems both verbally and in my written proposed budget. Also, while I have detected some inconsistencies in the Comprehensive Annual Financial Reports for the same time period, it should be noted that the spiraling fiscal crisis was described in some parts by the Mayor & Commission's independent Auditor, HCT Certified Public Accountants & Consultants, LLC. through their work contained in the Comprehensive Annual Financial Reports (CAFRs), provided over the past several years. Specifically, in my proposed budget I advised:

- That the City has a financial crisis (page 3 of budget);
- That this Fiscal Year 2015-2016 Budget is the beginning to fiscal responsibility for the City (page 6 of budget);
- That the City's total fund balances plunged from \$15 million in 2013 to \$7.9 million in 2015 (page 27 of budget); and
- That the City's General Fund revenues are expected to drop another 7% just in one year from 2015 to 2016 (page 34 of budget).

Again, I want to thank the Mayor & Commission for the confidence it placed in me and my staff as you adopted the balanced and more prudent FY 2015-2016 budget. That point in time truly marked the beginning of our challenging road to recovery.

Overall unreliability of City financial reports and documents: While unfortunately the preponderance of fiscal evidence shows that the City is in poor financial condition today, it has been extremely challenging for anyone to make reasonable inferences from the City's financial reports and documents of recent years. There are instances of financial numbers on the same topic in one City Fiscal Year Budget or in one City Comprehensive Annual Financial Report (CAFR) not matching the same topic elsewhere in the same document or in other related documents. Further, in the Fiscal Year 2013-2014 CAFR, the City's Auditor advised that "Budgets are not being adhered to, properly balanced or being utilized by management as they should be." The rapid turnover of City Manager's and the costs associated with their respective separation payouts over the past half a dozen years has greatly exacerbated this problem. Additionally, from a "Corporate Knowledge" perspective the changes in Finance Directors and contributing staff have added to the current crisis we face. So in an effort to ascertain as true current financial condition as possible, my office has begun reviews of daily City cash balances in the bank which as of November 16, 2015 is described below;

<u>City cash position</u>: Unfortunately, we continue to maintain a critically low cash balance in the bank. As of November 16, 2015 our cash balance totals \$2.73 million, of which \$1.73 million is for restricted reserves with the remaining \$999,594 available for operating cash for payroll, past and current bill payment and the like. Of this \$999,594 unrestricted cash, \$78,796 is in the General Fund Operating Account with the remaining \$920,798 in the Water & Sewer Operating Account. (See Attachment 2 – Bank account balances) As we have been forced to do frequently and for two pay periods in a row, today we transferred over \$150,000 from our Water & Sewer Operating fund to the General Fund to meet payroll obligations for tomorrow.

Short-term City obligations due (most of which are past due, some for more than one year): Although City-Wide we only have \$2.73 million in cash at this time with \$1.73 million in restricted funds, by Florida Law, we are obligated to address existing deficit conditions. Immediately, it is essential that we address the following historical amounts owed and

#### 1. \$3.048.000 owed to vendors

a. We have identified as best as possible this amount which would reflect a minimum as we continue to process bills/invoices daily.

#### 2. \$241,000 owed to the State of Florida

accounting entries as provided by the Finance Department;

a. Under Disaster No. 1345, the City of Opa-Locka, was provided advanced payments totaling over \$1.8 million for 12 Public Assistance projects on February 8, 2002. In these instances, and found in a 2005 Federal Audit of Florida's FEMA program, it was alleged that we had not provided proper documentation for the expenditures and we were asked to repay this amount.

#### 3. \$3,123,000 owed to Miami-Dade County (approximately)

a. If you'll recall, during our meeting with Commissioner Jordan we discussed getting all the necessary documentation to validate this amount and as of this writing we have not received the information. The County should be providing us backup documentation shortly. Also, it should be noted that we will vigorously review this information to ensure accuracy and agreement with the amounts.

#### 4. \$900,000 owed to Miami Dade County

a. This is an amount anticipated to be billed for services within the next month.

#### 5. \$5,100,000 in current overdrawn cash liabilities (unaudited 2015 Financials)

a. Although not preferred and seemingly unconventional, this is for payments made from the water and sewer fund for expenditures incurred for solid waste. This is a cumulative number representing several years as reported by the Mayor & Commissioner's Auditor. This amount began showing up in our CAFR in 2012 with \$1.6m (Audited), 2013 reported \$2.8m (Audited) & 2014 ended with \$4m (Audited). As you can see the amounts increased as our financial position grew worse.

## 6. \$3,839,245 is a negative balance or carryover for Safe Neighborhood Capital Projects as reported in our General Fund

a. As best as we can determine, this amount has been a carryforward for several years that was a result of any and all "construction or capital projects" as defined by our Finance Director. I am concerned that this is extremely misleading and should be either written off or better defined. Some of this deficit for projects MAY be reimbursable but in all probability I am told these were General Fund

Expenditures for various projects over the years that should in all probability be written off or expensed and not carried forward.

Another notable finding that is often overlooked is intergovernmental transfers of cash to meet obligations. While this is typical and an adopted measure taken by governmental organizations to satisfy short term conditions, it is neither prudent nor acceptable practice to run negative fund balances for extended periods of time. In the previous Declaration of Emergency of February 2002, the City administration cited "the City recorded overall unreserved fund balance deficits for at least two consecutive years." While the City's General Fund Operating Account only has a current balance of \$78,796, the General Fund is obligated to repay or make whole several million dollars to the City's Water and Sewer Fund, Solid Waste Fund, and various other smaller City funds with multiple year deficit balances.

Further pressure is placed on City short-term obligations and daily cash bank account balances when considering some of the funding sources for our on-going capital improvement projects require us to pay up front before we are reimbursed by the grant or loan source. While in most City capital project cases refunds or repayments from loans and grants makes the City whole, the city "up fronting" of payments reduces our daily cash balance.

Longer term Accounts Receivables depriving City of cash flow: Also a problem, the City over the past three (3) years has averaged \$1.7 million owed to it by our City Water and Sewer Utility customers – a large Accounts Receivable for such a small Utility operation. This average on-going Receivable puts into question the City's ability to collect and may result in uncollectable write-offs further damaging the bottom financial line of the City. In my opinion, this should be clearly pointed out in our audit and respective CAFR.

Prior Years Budgets and Comprehensive Annual Financial Reports (CAFRs) approved by the Commission: Finally, to better understand and answer the request of "how did we get in this condition" from Marvin Doyal, Director of Auditing, State of Florida Office of Inspector General, I have reviewed the Fiscal Years 2010 through 2015 City Budgets and the Fiscal Years 2010 through 2014 CAFRs, as well as the 2015 unaudited financial statements just prepared. These Budgets and CAFRs have been presented and approved by the Commission over said years. Like my above comments of concern on the FY 2015-2016 budget, these recent CAFRs presented and reviewed by the Commission contain language and financials detailing the City's deteriorating financial condition. (See Attachment 3 – matrix of City of Opa-locka CAFR results). Just in part, this matrix shows, as of September 30, 2015, the City had an "Overdrawn Cash Balance" of \$5.1 million (unaudited and provided by the Finance Department.)

#### **Conclusion:**

The information contained in this report is compiled for your review and taken from the most reliable sources available given current circumstances. We have relied upon the Comprehensive Annual Financial Reports as audited and opined upon by the Auditor hired and directed by the Mayor & Commission. These CAFRs were all presented and adopted by the Audit Committee (Mayor & Commission) during their respective Fiscal Years. Although some of the financials are subject to change, with this attached matrix we have a more focused look at our past 5 year and current financial condition. The challenges that we face, do without a doubt cast us in a

challenging light however, with dedication and hard work we will persevere and succeed. I am confident in the process outlined by Florida Law and more confident in the Governor's Office, of the Inspector General's willingness to work with us as deemed necessary.

I continue to have significant concerns with internal controls historically used and in place within the Finance Department. In fact, in the City's most recent CAFR of 2014 which was adopted by the Audit Committee (Mayor & Commission) clearly states on Page 79 the following.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We did not note any material weaknesses.

As you can see, the Mayor & Commission's independent Auditor pointed out in paragraph two highlighted above that there were indeed material weaknesses and significant deficiencies in Financial Internal Controls identified. But in the very next paragraph he made the statement that "We did not note any material weaknesses." Given the inconsistencies as noted above, it is understandable that the decision makers that have relied on these reports may be confused. For your review, I have attached the complete Compliance section from the 2014 CAFR quoted above (Attachment 4).

If I may recommend, during our Special Call meeting scheduled for this Thursday at 12 noon I would like to present the current status and allow the Mayor & Commission the opportunity to question or comment about the financial information we have put together thus far. I would like to present for discussion, the Mayor & Commission with some strategies that have commonly been used in creating workout plans that may be acceptable to the State. From this discussion, I hope to garner some direction and tolerance levels for what may or may not be acceptable to the Mayor & Commission and then have another 2 weeks to formulate a plan of recovery. It would be my recommendation that this plan of recovery will then be presented to the Mayor & Commission at a Special Call meeting and from that, the final plan will be developed and presented to the State for consideration. Please realize that the Governor's Office of the Inspector General will simultaneously be reviewing this and other documentation in making their decision on how to proceed. At any time, they may deem fit to step in and provide additional input that may change our process.

For your review, I have enclosed as attachments the previous financial emergency declaration and ancillary documents. It should be noted that this declaration and subsequent legal arrangement with the State of Florida was for conditions much less grave than that we face now. The attached information includes the following;

Attachment 5. Resolution #02-6337 Authorizing the City Manager to enter into and execute certain agreements with the State of Florida

Attachment 6. Office of the Governor Executive Order #02-125 and the State and Local Agreement of Cooperation between The Governor and the City of Opa-Locka

Attachment 7. Resolution #02-6373 Approving the Five Year Financial Recovery Plan

Attachment 8. Ordinance #03-05 An Ordinance pertaining to Financial Policies & Integrity Principles

Again, the challenges we currently face are significant. Between the financial shortfalls that plague every aspect of our organization and the lack of or deficient internal controls for reporting and standard operating procedures in every department, it may be overwhelming for some. In our request to the State Office of Inspector General tomorrow, I will be asking for immediate technical and financial assistance to better determine the most accurate position of the finances of the City and the respective enterprise funds we have and any other technical assistance they see fit as a result of their review of the information provided.

I want to thank all my staff but specifically, Charmaine Parchment, Finance Director, Tom Marko, Assistant City Manager, David Chiverton, Assistant City Manager and most importantly Faye Douglas Budget Director. As you know, Ms. Douglas has taken a position with Broward County and will be leaving us next week. She and I worked together feverishly over the past few months and I have come to enjoy such a professional and strong colleague who will be deeply missed.

Attachments 1-9

**End of Memorandum** 

## **Attachment 1**



Office: 305-953-2821

305-953-2823

Fax: 305-953-2870

November 18, 2015

Roy "Steve" Shiver, Jr., City Manager City of Opa-locka, Florida City Hall 780 Fisherman Street Opa-locka, Florida 33054

Ms. Melinda M. Miguel, Chief Inspector General
Office of the Chief Inspector General
Room 1902 - The Capitol
Tallahassee, FL 32399-0001

Re: Request for City of Opa-locka, Florida, financial information

Dear Chief Inspector General Miguel:

Although under trying circumstances, it indeed was a pleasure speaking with you on November 5, 2015 in our Sunshine meeting conference call. Thank you for any help you may be able to provide the City of Opa-locka during this financial urgency. In addition to my earlier email detailing our financial deficiencies to Audit Director Doyal (of which you have a copy), attached, please find my memorandum and attachments to Mayor & Commissioners that contains more specific information for your review.

I look forward to hearing from you and possibly discussing a path forward to eliminate this unfortunate financial situation greatly affecting the City and residents of Opa-locka.

Sincerely,

Roy "Steve" Shiver, Jr., City Manager

SShiver@Opalockafl.gov

Cc:

Mayor, Vice Mayor, and Commissioners, City of Opa-locka, Florida

Mr. Marvin Doyal

Via Email: Marvin.Doyal@eog.myflorida.com

Attachment - November 18, 2015 package - City Manager to City Commission

CITY HALL 780 Fisherman Street OPA-LOCKA, FLORIDA 33054 (305) 953-2821
AN EQUAL OPPORTUNITY EMPLOYER AND DOES NOT DISCRIMINATE ON THE BASIS OF HANDICAP

## Sity National Bank ePartner

#### **Attachment 2**

Company: CITY OF OPA-LOCKA

ALL Administrators and Users are required to have a VALID e-mail address on record within ePartner. Using the Administration / User Maintenance tool, please update your e-mail information. If you need help, contact us at (305)349-5465 or small trasupport@citynational.com.

#### Account Summary

Information valid as of Monday, November 16, 2015 at 10:31 AM EST. Get the latest balances.

#### Deposit Accounts

Descriptio n	Туре	Account Number	Current Balance	Ledger Balance	Available Balance	Collected Balance	More	Stmt
PAYROLL	PUBLIC FUNDS		0.00	0.00	0.00	0.00	٩	
TOWN CENTER ONE RESERVE	PUBLIC FUNDS		15,293.54	15,293.54	15,293.54	15,293.54	વ	9
CUSTOMER DEPOSIT-WATE R AND SEWER	PUBLIC FUNDS		16,266.24	16,266.24	16,266.24	16,266.24	Q	덽
general Fund Operating	PUBLIC FUNDS		78,796.30	80,216.90	78,796.30	80,216.90	Q	뎰
general Fund Reserve	PUBLIC FUNDS		223,099.81	223,099.81	223,099.81	223,099.81	Q	3
TOWN CENTER ONE-CONSTRU CTION	PUBLIC FUNDS		234,134.30	234,134.30	234,134.30	234,134.30	વ	9
WATER AND SEWER OPERATING	PUBLIC FUNDS	<del></del>	920,797.39	920,797.39	920,797.39	920,797.39	Q	9
WATER AND SEWER RESERVE	PUBLIC FUNDS	(	1,241,891,67	1,241,891.67	1,241,891.67	1,241,891.67	Q	5
		Totals	2,730,279.25	2,731,699.85		2,731,699,85		

Note: The account balances displayed are current as of the last daily update on .

City National Bank of Florida

### Attachment 3

	City of Opa-locka CAFR results:	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015*
	Comprehensive Annual Financial Reports	Audited	Audited	Audited	Audited	Audited	*Unaudited
							No CAFR yet
1	City's overdrawn cash liabilites - owed			\$1.6M	\$2.8M	\$4.0M	\$5.1M
2	Auditor, City determined to be high risk				High Risk	High Risk	No CAFR yet
3	Auditor, City is in deteriorating condition				Negative	Negative	No CAFR yet
4	Interfund xfrs to Gen Fnd to cover deficit		\$275K	\$2.0M	\$4.5M	\$4.2M	No CAFR yet
5	W&S fund xfers to G.Fund to cover deficit		\$-275K	\$-2.0M	\$-3.7M	\$-3.3M	No CAFR yet
6	Decrease in year's property taxable value	-2.9%	-15.8%	-8.9%	-2.4%	-5.4%	No CAFR yet
7	Current year gain/loss in property taxes			5.00%	-13.27%	8.14%	-7.00%
8	General Fund actual expenditures	\$13.7M	\$14.9M	\$12.3M	\$17.0M	\$16.0M	\$15.3M
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	Mass evening osti fotbiass	Buddi	Startal	(89716)	[ ฮัรสิน]_	SE 101	((ca)hh).
15	Stormwater operating income	\$235K	\$235K	\$260K	\$268K	\$268K	\$589K
16	Stormwater operating costs	\$508K	\$291K	\$362K	\$702K	\$702K	\$746K
17	Stormwater operating loss		\$-56K	\$-102K	\$-434K	\$-434K	\$-157K
18	Stormwater total net position			\$600K	\$634K	\$200K	No CAFR yet
E	Entelephonics operation inconfic	(3)(0)(4)	14. Car.	इवस्य	SHOW	\$12181	35/24/3
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23	Police Youth Academy fund bal deficit	\$-282K	\$-286K	\$-346K	\$-344K	\$-344K	No CAFR yet
24	Crime Prevention fund balance deficit	\$-15 <b>8</b> K	\$-184K	\$-311K	\$-383K	\$-420K	No CAFR yet
25	STOP/VAWA fund balance deficit	\$-145K	\$-144K	\$-144K	\$-152K	\$-152K	No CAFR yet
26	CRA fund balance deficit			\$-70K	\$-102K	\$-100K	No CAFR yet
27	Expenditures exceeding budget; Finance				\$117K	\$133K	\$50K
28	Expenditures exceeding budget; Pub Saf			\$206K	\$259K	\$1.134M	\$718K
29	Expenditures exceeding budget; P Wrks		\$213K	\$458K	\$526K	\$684K	\$279K
30	Expenditures exceeding budget; Parks	\$88K	\$50K	\$86K	\$205K	\$218K	\$246K
31	Expenditures exceeding budget; S Waste			\$523K			
32	Expenditures exceeding budget Safe Ngh	\$348K	\$1.8M	\$290K			
33	Expenditures exceeding budget; NonDep	\$73K	\$157K	\$386K	\$1.1M	\$426K	\$29 <b>9</b> K
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	Capital leases incorrectly recorded				Audit find		
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42	Statistical information missing/incorrect				Audit find		

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Compliance

## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and City Commission City of Opa-Locka, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of City of Opa-Locka, Florida (the City), as of and for the year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements and have issued our report thereon dated June 12, 2015.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We did not note any material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We did not note any significant deficiencies.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items 2014-01.

#### The City's Response to Findings

The City's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

#### ACT Cartified Public Accountants of Consultants, LLC

Hollywood, Florida June 12, 2015

## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

To the Honorable Mayor and City Commission City of Opa-Locka, Florida

#### Report on Compliance for Each Major Federal Program

We have audited City's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement that could have a direct and material effect on each of City of Opa-Locka, Florida's (the City) major federal programs for the year ended September 30, 2014. The City's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the City's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the City, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2014.

#### **Other Matters**

The results of our auditing procedures did not disclose any instances of noncompliance, which are required to be reported in accordance with OMB Circular A-133. Our opinion on each major federal program is not modified with respect to these matters.

The City's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

#### **Report on Internal Control Over Compliance**

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

HCT Certified Public Accountants of Consultants, LLC

Hollywood, Florida June 12, 2015

# Attachments 5 to 8 Not Provided

#### **Attachment 9**

#### CITY OF OPA-LOCKA, FLORIDA BALANCE SHEET GOVERNMENTAL FUNDS SEPTEMBER 30, 2015 (Unaudited)

	General Fund	Tr	People's ansportation Tax	Ĭr	pital Projects nprovement Debt Service		Safe eighborhood pital Projects		ner Nonmajor overnmental Funds	G	Total vernmental Funds
ASSETS											
Cash and equity in pooled cash	\$ 3,442,208	\$	422,253	\$	1	\$	(3,839,245)	\$	135,050	\$	160,267
Receivables, net	405,102		-		93,081		•		-		498,183
Other Gov't account receivables	161,527		•		-		412,783		5,451		579,761
Due from other funds	- 		804,574		2,342,380		2,895,537		624,780		6,667,271
Inventories	23,195		-		-		-		-		23,195
Prepaid items	144,584		-		-		-		-		144,584
Restricted cash and cash equivalents	221,197		-				67,216	_	-		288,413
Total assets	\$ 4,397,813	\$_	1,226,827	\$	2,435,462	\$	(463,709)	\$	765,281	\$	8,361,674
LIABILITIES AND FUND BALANCES											
Liabilities:											
Accounts payable and accrued liabilities	\$ 588,893	\$	12,327	\$	38,308	\$	(17,452)	\$	2,436	\$	624,512
Overdrawn cash	-		-		-		-		-		-
Due to other funds	3,642,396		-		-		-		1,196,703		4,839,099
Other Gov't account payables	659,428		-		<u> </u>	_		_	20,937		680,365
Deferred revenues		_		_							•
Total liabilities	4,890,717	_	12,327	_	38,308	_	(17,452)	_	1,220,076		6,143,976
Fund Balance											
Nonspendable:											
Inventories	23,195		-		-		-		-		23,195
Prepaid items	144,584		-		_		-		-		144,584
Restricted for:											
Debt Service	-		-		2,397,154		-		_		2,397,154
Committed for:											
Public Safety	-		-				-		323,436		323,436
Transportation	•		1,214,500				-		-		1,214,500
Unassigned:											
Capital projects funds	-		-		-		-		-		, <b>-</b>
General Fund	(660,683)		-		-		(446,257)	_	(778,231)	_	(1,885,171)
Total fund balances	(492,904)		1,214,500		2,397,154	_	(446,257)		(454,795)	_	2,217,698
Total liabilities and fund balances	\$ 4,397,813	\$	1,226,827	\$	2,435,462	\$	(463,709)	<u>\$</u>	765,281	<u>\$</u>	8,361,674

#### CITY OF OPA-LOCKA, FLORIDA STATEMENT OF NET POSITION SEPTEMBER 30, 2015 (Unaudited)

1	Governmental	Proprietary	
ASSETS	Activities	Activities	Total
Cash and equity in pooled cash	\$ 108,972	\$ 2,724,397	\$ 2,833,369
Receivables, net	498,183	1,407,722	1,905,905
Internal balances	1,827,721	(2,551,830)	(724,109)
Due from other Governments	579,761	6,995	586,756
Inventories	23,195	-	23,195
Other assets	144,584	193,576	338,160
Restricted cash and cash equivalents	288,414	1,364,121	1,652,535
Capital assets, not being depreciated	4,090,598	3,231,158	7,321,756
Capital assets, being depreciated net	<u>17,215,816</u>	20,066,506	37,282,322
Total assets	24,777,244	26,442,645	51,219,889
LIABILITIES			
Accounts payable and accrued liabilities	\$ 624,512	\$ 649,130	\$ 1,273,642
Overdrawn cash	-	5,106,357	5,106,357
Due to other governments	680,365	567,889	1,248,254
Customers' deposits	-	1,994,256	1,994,256
Noncurrent liabilities:			
Due within one year			
Compensated absences	57,200	-	57,200
Long term debt	551,557	1,074,144	1,625,701
Due in more than one year			•
Compensated absences	1,276,094	168,234	1,444,328
OPEB obligation	330,000	45,000	375,000
Contingency	300,000	-	300,000
Long -term debt	<u>6,411,861</u>	11,017,023	17,428,884
Total liabilities	10,231,589	20,622,033	30,853,622
NET POSITION			
Invested in capital assets, net of related debt	14,594,553	11,206,497	25,801,050
Restricted for:			
Debt service	2,397,154	-	2,397,154
Unrestricted	(2,446,052)	(5,385,885)	(7,831,937)
Total net position	\$ 14,545,655	\$ 5,820,612	\$ 20,366,267

CITY OF OPA-LOCKA, FLORIDA STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2015 (Unaudited)

			Program Revenues		Net (Expense) Re	Net (Expense) Revenue and Changes in Net Position	in Net Position
	Exmenses	Charges for Services	Operating Grants	Capital Grants	Covernmental	Proprietary	Total
Functions / Programs						- Carriage	1904
Governmental activites:							
General government	\$ 6.015.921	\$ 609.402	·	·	\$ (5.406.518)		\$ (5.406.518)
Public Safety			27.929	•		,	
Transportation	2,590,912		•	7.827	(2,583,085)	•	(2,583,085)
Culture and recreation	1,310,190	62,168	112,106	·	(1.135.916)	•	(1.135.916)
Interest on long term debt	222,354	•		•	(222,354)	•	(222,354)
Total governmental activities	17,009,153	2,023,026	140,036	7.827	(14,838,263)	1	(14,838,263)
Proprietary activities:							
Water and sewer	10,821,197	8,441,925	1	(3)	•	(2,379,272)	(2,379,272)
Solid waste	1,257,478	921,084	1	,	ı	(336,394)	(336,394)
Stormwater	746,036	589,337	•	•	•	(156,699)	(156,699)
Town Center One	211,345	7	1	•	,	(211,343)	
Total proprietary activities	12,824,711	9,952,346	1	(1)		(2,872,365)	(2,872,365)
Total	\$ 29,833,864	\$ 11,975,372	\$ 140,036	5 7,827	(14,838,263)	(2,872,365)	(17,710,628)
		General revenues					
		Dennetty taxes			5 999 113		5 888 117
		Tropolity dates			2,000,112		7,306,112
		Franchise rees			1.530,628		1,330,628
		Utility taxes			1,208,273		1,208,273
		Communication services tax	services tax		450,384		450,384
		Local option, u	Local option, use and fuel taxes		294,220		294,220
		Local business tax	XX		167,884		167,884
•		Intergovernmen	Intergovernmental revenue - unrestricted	cted	3,027,328		3,027,328
		Unrestricted interest earnings	erest earnings		437		437
		Miscellancous			1,880,999		1,880,999
		Debt proceeds			•		!
		Transfers			97,985	(97,985)	
		Total general revenues and transfers	ues and transfers		14,346,250	(97,985)	14,248,265
		Change in net position	ion		(492,013)	(2,970,350)	(3,462,362)
		Net position, beginning	ning		15,575,452	8,980,407	24,555,859
		Prior period adjustment	nent		r		
		Net position, beginning adjusted	ning adjusted		15,575,452	8,980,407	24,555,859
		Net position, ending	ou.	•	\$ 15,083,439	\$ 6,010,057	\$ 21,093,497

## CITY OF OPA-LOCKA, FLORIDA RECONCILIATION OF THE BALANCE SHEET-GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION SEPTEMBER 30, 2015(Unaudited)

Fund balances - total governmental funds

\$ 2,217,698

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.

Capital Assets Net of Accum. Depreciation	21,306,413
Debt	(6,963,419)
Compensated absences	(1,333,294)
Other post employment benefits	(330,000)
Accrued legal settlement	(300,000)
Net adjustment	12,379,700

Net position of governmental activities

\$ 14,597,398

#### CITY OF OPA-LOCKA, FLORIDA STATEMENT OF NET POSITION PROPRIETARY FUNDS SEPTEMBER 30, 2015 (Unaudited)

	Bus	siness-type Activities	- Enterprise Fund	ls
	Water and Sewer	Other Nonmajor Enterprise Funds	Town Center One	Total
ASSETS				
Current assets:				
Cash and equity in pooled cash	\$ 1,917,696	\$ 442,629	\$ 364,072	\$ 2,724,397
Receivables, net	1,407,722		-	1,407,722
Estimated unbilled services		32,344	-	32,344
Due from other governments	6,995	•	•	6,995
Other Assets	187,802	3,194	2,580	193,576
Inventories	-		1.50.000	4.400.004
Due from other funds		4,038,884	150,000	4,188,884
Total current assets	3,520,215	4,517,051	516,652	8,553,918
Noncurrent assets:				
Restricted cash and cash equivalents	1,407,722	-	(43,601)	1,364,121
Non depreciable capital assets	3,231,158	•	•	3,231,158
Capital assets, net	12,050,715	143,787	7,872,004	20,066,506
Total noncurrent assets	16,689,595	143,787	7,828,403	24,661,785
Total assets	\$ 20,209,810	\$ 4,660,838	\$ 8,345,055	\$ 33,215,703
LIABILITIES				
Current liabilities:				
Accounts payable and accrued liabilities	411,430	237,700	-	649,130
Overdrawn cash	-	5,106,357	•	5,106,357
Due to other funds	6,569,092	171,622		6,740,714
Due to other governments	567,889	•	•	567,889
Deposits	1,882,498	111,758	. •	1,994,256
Current portion of long term debt	1,031,250	42,894	-	1,074,144
Total current liabilities	10,462,159	5,670,331		<u>16,132,490</u>
Noncurrent liabilities:				
Compensated absences	155,371	12,863	-	168,234
OPEB	41,250	3,750	-	45,000
Long term debt	2,306,345	110,678	8,600,000	11,017,023
Total noncurrent liabilities	2,502,966	127,291	8,600,000	11,230,257
Total liabilities	12,965,125	5,797,622	8,600,000	27,362,747
NET POSITION				
Invested in capital assets, net of related debt	11,944,278	(9,785)	(727,996)	11,206,497
Unrestricted	(4,699,593)	(1,126,999)	473,051	(5,353,541)
em a to a state	A 5044 (05	A	A (0.7.4.0.4.7)	

7,244,685

\$ (1,136,784)

(254,945)

5,852,956

Total net position

## CITY OF OPA-LOCKA, FLORIDA STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2015 (Unaudited)

	General	Peoples' Transportation Tax		Safe Neighborhood Capital Projects		r Total Governmental Funds
REVENUES:						7 7 1 1
Taxes:						
Property taxes	\$ 5,888,112	\$ -	\$ -	\$ -	\$ -	\$ 5,888,112
Utility taxes	1,208,273	-	-	•	•	1,208,273
Communications service taxes	450,384	-	-	-	•	450,384
Local option, use and fuel taxes	294,220	-	-	-	-	294,220
Local business taxes	167,884	-	-		•	167,884
Franchise fees	1,330,628	•		-	-	1,330,628
Permits and fees	492,704			-	•	492,704
Intergovernmental	250,311	614,855	1,892,847	348,649	68,530	3,175,192
Charges for Services	109,452	-	-	-		109,452
Fines and Forfeitures	690,152	-	-	-	46,449	736,601
Interest	437		-	•	•	437
Other	1,880,999				•	1,880,999
Total Revenues	12,763,556	614,855	1,892,847	348,649	114,979	15,734,886
EXPENDITURES:						
Current:						
General government	5,383,656	-	-	-	154,936	5,538,592
Public Safety	6,365,077	-	~	-	52,768	6,417,845
Transportation	2,003,851	412,200	-	-	-	2,416,051
Culture and recreation	1,232,729	-	-	-	-	1,232,729
Debt service:						
Principal	276,893	•	416,000	-	-	692,893
Interest	<del>-</del>	-	222,354		-	222,354
Capital outlay	87,650	43,099		212,561		343,310
Total expenditures	15,349,856	455,299	638,354	212,561	207,704	16,863,774
Excess (deficiency) of revenues						
over expenditures	(2,586,300)	159,556	1,254,493	136,088	(92,725)	(1,128,888)
OTHER FINANCING SOURCES (U	SES):					
Debt Proceeds	-	-	-	-		
Transfers in	-	-	-	-	97,984	97,984
Transfers out			-			
Total other financing sources (uses)	-				97,984	97,984
Net change in fund balances	(2,586,300)	159,556	1,254,493	136,088	5,259	(1,030,904)
Fund balances, beginning	2,093,404	1,054,943	1,142,660	(582,345)		3,160,199
Adjusted beginning balance	2,093,404	1,054,943	1,142,660	(582,345)	(548,463)	3,160,199
Fund balances, ending	\$ (492,896)	1,214,500	2,397,152	(446,256)	(543,204)	2,129,296

### **Outstanding Checks by Function**

State			•
Jeace	10/11/2015	FEMA	241,171.05
	20, 22, 2020		,
			241,171.05
County			
43791	04/09/2015	MIAMI-DADE COUNTY STORMWATER	230,431.00
44189	07/30/2015	MIAMI-DADE COUNTY HEALTH	1,842.00
44212	08/18/2015	MIAMI-DADE CTY SOLID WAST	3,329.34
44213	08/18/2015	MIAMI-DADE WATER & SEWER	720.00
44257	08/28/2015	MIAMI-DADE CTY SOLID WAST	3,372.06
44258	08/28/2015	MIAMI-DADE WATER & SEWER	285.00
44259	08/28/2015	MIAMI-DADE WATER & SEWER	145,841.11
44260	08/28/2015	MIAMI-DADE WATER & SEWER	139,047.32
44299	09/25/2015	MIAMI DADE COUNTY TAX COL	2,419.52
44300	09/25/2015	MIAMI DADE COUNTY TAX COL	2,439.24
44301	09/25/2015	MIAMI DADE COUNTY TAX COL	2,387.08
44302	09/25/2015	MIAMI-DADE CTY SOLID WAST	5,388.24
44303	09/25/2015	MIAMI-DADE WATER & SEWER	212,482.08
44304	09/25/2015	MIAMI-DADE WATER & SEWER	285.00
44305	09/25/2015	MIAMI-DADE WATER & SEWER	720.00
44357	10/02/2015	MIAMI-DADE CTY SOLID WAST	689.43
44358	10/02/2015	MIAMI-DADE CTY SOLID WAST	1,722.86
44359	10/02/2015	MIAMI-DADE WATER & SEWER	115.00
44360	10/02/2015	MIAMI-DADE WATER & SEWER	3,909.41
44361	10/02/2015	MIAMI-DADE WATER & SEWER	147,573.53
44362	10/02/2015	MIAMI-DADE WATER & SEWER	285.00
44363	10/02/2015	MIAMI-DADE WATER & SEWER	720.00
44391	10/19/2015	MIAMI-DADE CTY SOLID WAST	5,388.24
44392	10/19/2015	MIAMI-DADE WATER & SEWER	167,114.02
44393	10/19/2015	MIAMI-DADE WATER & SEWER	137,494.80
	10/9/2015	Miami Dade Water & Sewer	127,573.32
	10/1/2015	Miami Dade Water & Sewer	216,512.93
	7/31/2015	Miami Dade Curbside Recycling	5,388.24
	10/15/2015	Miami Dade Solid waste	16,209.49
	9/30/2015	Miami Dade parameters Test	720.00
	10/30/2015	Miami-Dade Water & Sewer	\$420.00
	10/30/2015	Miami-Dade Solid Waste	\$5,388.24
		Miami-Dade Solid Waste	\$804.77
	10/17/2015	Miami-Dade Water & Sewer	\$2,381.62
		Miami-Dade DERM	566,000.00
		Miami-Dade DERM (2016)	566,000.00

	MIAMI-DADE CTY SOLID WAST	400,000.00
		3,123,399.89
08/07/2015	EAC CONSULTING, INC.	1,229.41
08/21/2015	C & I CONSTRUCTION AND DE	15,373.60
09/25/2015	C & I CONSTRUCTION AND DE	18,425.18
09/25/2015	LANDSHORE ENTRPRISES, LLC	109,746.40
11/04/2015	C & I CONSTRUCTION AND DE	17,807.00
11/04/2015	CENTRAL FLORIDA EQUIPMENT	57,082.50
11/04/2015	EAC CONSULTING, INC.	11,773.43
11/04/2015	EAC CONSULTING, INC.	56,157.65
11/04/2015	EAC CONSULTING, INC.	29,489.38
11/04/2015	INTERCOUNTY ENGINEERING,	95,571.85
11/04/2015	LANDSHORE ENTRPRISES, LLC	65,069.83
11/04/2015	LANDSHORE ENTRPRISES, LLC	57 <b>,5</b> 92.97
10/02/2015	M C HARRY AND ASSOCIATES,	3,550.00
10/02/2015	M C HARRY AND ASSOCIATES,	9,326.02
10/23/2015	EAC Consulting	53,866.85
10/23/2015	EAC Consulting	52,688.77
10/23/2015	Intercounty Engineering	56,610.00
10/23/2015	Grace & Naeem	56,949.30
8/31/2015	Grace & Naeem	\$130,475.20
		000 705 34
		898,785.34
08/07/2015	BOB'S BARRICADES	340.60
10/02/2015	BOB'S BARRICADES	419.20
10/02/2015	E.L.C.I. CONSTRUCTION GRO	844.54
10/19/2015	SHENANDOAH CONSTRUCTION	1,225.00
09/11/2015	SHENANDOAH CONSTRUCTION	922.50

Reimbursable

**Operational** 

44190	08/07/2015	BOB'S BARRICADES	340.60
44325	10/02/2015	BOB'S BARRICADES	419.20
44333	10/02/2015	E.L.C.I. CONSTRUCTION GRO	844.54
44394	10/19/2015	SHENANDOAH CONSTRUCTION	1,225.00
44280	09/11/2015	SHENANDOAH CONSTRUCTION	922.50
44281	09/25/2015	ARROW ASPHALT & ENGINEERI	3,000.00
44238	08/28/2015	ARROW ASPHALT & ENGINEERI	3,750.00
44239	08/28/2015	ARROW ASPHALT & ENGINEERI	1,000.00
43262	10/08/2014	MID MIAMI IMPORT EXPORT I	174.94
43295	10/23/2014	NOTTAGE RODNEY	42.53
43327	11/13/2014	GUSTAVO MAIA	53.66
43332	11/13/2014	WALKER, MRS MAMIE	50.44
43369	12/10/2014	GN CONSTRUCTION ENT.DBA,	24.77
43374	12/10/2014	HOLMES, GEORGE	75.68
43381	12/10/2014	INVEGO AUTO PARTS DBA AUT	129.97

	:	**	
43409	12/10/2014	SARDUY JAVIER	499.18
43410	12/10/2014	SMITH, ROOSEVELT	42.53
43416	12/10/2014	VALDIVIA SARAHY	21.27
43417	12/10/2014	VALERIE LEGGETT	187.99
43462	12/24/2014	HARRIS KABRINA	121.39
43468	12/24/2014	JEAN BAPTISTE HUBERT	249.49
43469	12/24/2014	JOE'S LIQUORS	12.27
43471	12/24/2014	KEVIN JERMAINE WHITE	143.26
43483	12/24/2014	RIVERA, ANGEL L.	74.25
43511	01/08/2015	CHOCOLATE KISSES BOUTIQUE	10.68
43522	01/08/2015	REJERIA M FOWLER	63.15
43560	02/05/2015	BRANCH EVANS	614.39
43586	02/05/2015	ROMERO LUIS P.	32.29
43587	02/05/2015	SMITH DANIEL P	37.30
43598	02/12/2015	BRADSHAW DEBRELL	41.24
43599	02/12/2015	BRANCH EVANS	246.77
43606	02/12/2015	FLORIDA CONSTRUCTION & SU	248.12
43622	02/12/2015	POOLE, NAKIA	3.33
43649	03/05/2015	DIAZ, RIGOBERTO	72.03
43655	03/05/2015	GOLDEN QUEST INVESTMENT	675.82
43709	03/13/2015	ANA ALONSO	56.26
43714	03/13/2015	CALERO, GERALDO	57.22
43718	03/13/2015	DORSEY, RISHONDA	198.08
43726	03/13/2015	HOSPITALITY AUTO SALES/D'	107.50
43735	03/13/2015	REAL GRABBA LLC	217.19
43759	04/03/2015	CEPEDA, LOURDES	70.55
43822	04/16/2015	JESUS CASADA	439.95
43855	04/23/2015	JAMES BARBARA	46.59
43859	04/23/2015	KRISCA HARRISON	30.71
43860	04/23/2015	LAROSE JONES	16.07
43866	04/23/2015	MITCHELL, BELINDA	11.30
43870	04/23/2015	PENA LOURDES E	124.31
43877	04/23/2015	TAYLOR SIMONE	17.82
43922	05/07/2015	MASJID AL ANSAR	215.94
43935	05/07/2015	VMJ INVESTMENTS, LLC	149.77
43962	05/22/2015	GREEN, CARLA	73.42
43999	06/05/2015	DOYLE TARVARES X.	13.41
44010	06/05/2015	HILLS SHARON L	37.46
44017	06/05/2015	LONGCHAMP DEMIA T	32.25
44031	06/05/2015	STEVEN SMITH & LAKEISHA J	93.93
44091	07/10/2015	COAKLEY, MAKEISHA	5.82
44092	07/10/2015	CONSTRUCTION KING DESIGN	248.29
44100	07/10/2015	H.B.C OF GALILEE INC	369.07
44101	07/10/2015	HARD J. CONSTRUCTION CORP	1,075.13

	:		
44114	07/10/2015	MERCADO, VERONICA	102.83
44125	07/10/2015	PENALVER ILEANA	235.97
44130	07/10/2015	RILEY DESMA	4.76
44132	07/10/2015	ROSA, BLANCA	83.96
44135	07/10/2015	SULESKI ROBERT T	123.02
44152	07/17/2015	ORTEGA AYMARA	148.09
44159	07/24/2015	123 TIRES, INC DBA BEST T	27.49
44160	07/24/2015	4127 NW LLC	158.18
44163	07/24/2015	ARDERI ROLANDO	198.92
44165	07/24/2015	CIPRIANO HENRIETTA	43.04
44167	07/24/2015	FITZSIMMONS NANCY	1.17
44169	07/24/2015	GHG056 LLC	170.00
44170	07/24/2015	JOHANA JIMENEZ	14.07
44171	07/24/2015	LIMITLESSIGNS, LLC	56.20
44172	07/24/2015	LUNDY CLARETHER	2.92
44177	07/24/2015	NICKERSON, VINCENT JAMES	23.72
44179	07/24/2015	PENALVER ILEANA	100.70
44182	07/24/2015	S & F BLDG CORP	137.18
44195	08/07/2015	PREMIERE DESIGN SOLUTIONS	4,975.00
44197	08/18/2015	JG 12035 TRUST/IVAN RAB.	163.89
44198	08/18/2015	AZMITIA, VICTOR M	140.44
44201	08/18/2015	COLLLINS, MR & MRS	70.60
44202	08/18/2015	FILED MICHAEL S	48.31
44204	08/18/2015	FOTEA COSTEL	53.64
44205	08/18/2015	FRANCIS, VALENCIA	68.13
44206	08/18/2015	GARCIA SONIA/DIAZ CARLOS	151.79
44208	08/18/2015	HAWTHORNE DEANNA D	31.56
44209	08/18/2015	JIMENEZ-BARREDO, JESUS L.	326.66
44210	08/18/2015	JONES, HORACE	10.97
44211	08/18/2015	LEHMAN APARTMENTS, LLC	281.50
44214	08/18/2015	MONTERO OMAYRA	24.33
44215	08/18/2015	MORENO LISSETTE	8.20
44216	08/18/2015	MUNICIPAL CODE CORPORATIO	228.54
44217	08/18/2015	PRADO, OTTONIEL	10.24
44218	08/18/2015	PROFILE REALTY, INC/JIVAN	143.33
44219	08/18/2015	SANCHEZ, EDGAR	71.58
44221	08/18/2015	SORIA NORBERTO	138.84
44222	08/18/2015	SUNDERANN LLC	1,840.76
44224	08/18/2015	UNIVERSAL WASTE SERVICES	5,728.91
44230	08/21/2015	ENVIRONMENTAL PRODUCTS OF	3,000.00
44231	08/21/2015	FLORIDA POWER & LIGHT INC	163.69
44232	08/21/2015	LANDSHORE ENTRPRISES, LLC	8,092.42
44233	08/21/2015	PINON MACHINE SHOP	780.00
44237	08/28/2015	133RD STREET SHOPS LLC/ N	986.21

44240       08/28/2015       BOARD OF COUNTY COMMISSIO       2,472.0         44241       08/28/2015       CITY OF OPA-LOCKA       531.5         44242       08/28/2015       CLERK OF THE CIRCUIT COUR       10.0         44244       08/28/2015       F& L APARTMENT       117.1         44245       08/28/2015       FLORIDA POWER & LIGHT INC       1,908.1         44246       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44247       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44248       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44249       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       HURTAK, DANIEL       172.6         44251       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MARIO GONZALEZ E       63.0         44260       08/28/2015
44242       08/28/2015       CLERK OF THE CIRCUIT COUR       10.0         44244       08/28/2015       F& L APARTMENT       117.1         44245       08/28/2015       FLORIDA POWER & LIGHT INC       1,908.1         44246       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44247       08/28/2015       FLORMAR CORP/SANTA LARA       204.4         44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44265       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44266       08/28/2015       SEYMOUR, THELMA
44244       08/28/2015       F& L APARTMENT       117.1         44245       08/28/2015       FLORIDA POWER & LIGHT INC       1,908.1         44246       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44247       08/28/2015       FLORMAR CORP/SANTA LARA       204.4         44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44266       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44245       08/28/2015       FLORIDA POWER & LIGHT INC       1,908.1         44246       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44247       08/28/2015       FLORMAR CORP/SANTA LARA       204.4         44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44264       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RENE BELLO HERNANDEZ       57.5         44265       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC
44246       08/28/2015       FLORIDA POWER & LIGHT INC       209.9         44247       08/28/2015       FLORMAR CORP/SANTA LARA       204.4         44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44264       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44247       08/28/2015       FLORMAR CORP/SANTA LARA       204.4         44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44248       08/28/2015       HURTAK DANIEL       484.1         44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44249       08/28/2015       HURTAK, DANIEL       172.6         44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44250       08/28/2015       INSTANT STORAGE       80.0         44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44251       08/28/2015       JD REALTY PALM BEACH INC       240.5         44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44252       08/28/2015       LATRAMOS STATON       32.7         44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44253       08/28/2015       LEHMAN PIPE AND PLUMBING       1,814.1         44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44254       08/28/2015       LUIS ENRIQUE DIAZ       82.3         44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44255       08/28/2015       MANNING CARSANDRA       30.7         44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44256       08/28/2015       MARIO GONZALEZ E       63.0         44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44262       08/28/2015       NKW-EBG HOMES LLC       126.9         44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44263       08/28/2015       RENE BELLO HERNANDEZ       57.5         44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44264       08/28/2015       RUSSELL-MAYES, TARA L.       83.6         44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44265       08/28/2015       SEYMOUR, THELMA       92.7         44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44266       08/28/2015       SHARAZAD, LLC       151.9         44267       08/28/2015       SHARAZAD, LLC       320.0
44267 08/28/2015 SHARAZAD, LLC 320.0
44268 08/28/2015 SHARAZAD, LLC 158.1
44269 08/28/2015 SHARAZAD, LLC 159.3
44270 08/28/2015 SUNSHINE STATE ONE CALL 92.9
44271 08/28/2015 THOMAS N SCOTT 128.2
44273 08/28/2015 TRIGON ENTERPRISES, LLC. 120.5
44274 08/28/2015 UNIVERSAL WASTE SERVICES 5,832.5
44275 08/28/2015 W.W. GRAINGER INC. 54.0
44276 08/28/2015 WOODS PATRICE Y 34.5
44278 09/11/2015 FLORIDA POWER & LIGHT INC 66.4
44279 09/11/2015 MUELLER COMPANY 9,593.3
44282 09/25/2015 BOB'S BARRICADES 445.0
44285 09/25/2015 CITY OF OPA-LOCKA 178.0
44286 09/25/2015 CITY OF OPA-LOCKA 193.9
44287 09/25/2015 DUNBAR ARMORED INC. 660.2
44291 09/25/2015 FLORIDA MUNICIPAL INSURAN 231,566.6
44292 09/25/2015 FLORIDA POWER & LIGHT INC 89.2
44293 09/25/2015 FORD MOTOR CREDIT 1,457.0
44294 09/25/2015 FORD MOTOR CREDIT 2,807.0
44295 09/25/2015 FORD MOTOR CREDIT 4,001.2
44306 09/25/2015 MUNICIPAL CODE CORPORATIO 462.6
44307 09/25/2015 MUNICIPAL CODE CORPORATIO 324.3
44308 09/25/2015 MUNICIPAL CODE CORPORATIO 285.0

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44310	09/25/2015	PITNEY BOWES	123.25
44311	09/25/2015	PITNEY BOWES	113.75
44312	09/25/2015	SAFETY KLEEN SYSTEMS INC	240.00
44313	09/25/2015	SMITH & BROWN ENTERPRISES	2,200.00
44314	09/25/2015	UNITED BUSINESS FORMS INC	52.35
44315	09/25/2015	UNIVERSAL WASTE SERVICES	2,609.58
44316	09/25/2015	UNIVERSAL WASTE SERVICES	70,239.30
44317	10/02/2015	ACE HARDWARE OF OPA LOCKA	69.98
44318	10/02/2015	ACOSTA, ESTHER	46.89
44319	10/02/2015	ALBURY JASON W	209.36
44320	10/02/2015	AMADI SODIENYE	105.30
44321	10/02/2015	AMERICAN TESTING MATERIAL	1,000.00
44322	10/02/2015	AMERICAN TESTING MATERIAL	500.00
44323	10/02/2015	BENTLEY CAPITAL PARTNERS,	157.05
44324	10/02/2015	BETANCOURT CAROLINE	103.79
44326	10/02/2015	BURTON & ASSOCIATES	1,499.00
44327	10/02/2015	CAVIGLIA ALVARO A.	111.06
44328	10/02/2015	CITY OF OPA-LOCKA	549.67
44329	10/02/2015	COLLIER, GERALDINE	5.99
44330	10/02/2015	DIAZ ARMANDO	151.05
44331	10/02/2015	DICKERSON, SANDRA G.	169.44
44332	10/02/2015	E & O AQUA INVESTMENTS II	137.56
44334	10/02/2015	ENVIROMENTAL PRODUCTS FLO	300.00
44335	10/02/2015	ERCAN CELIK	137.52
44336	10/02/2015	EUGENIA SANTANA	330.89
44337	10/02/2015	FEDERAL EXPRESS CORPORATI	7.00
44338	10/02/2015	FLEEWOOD REAL ESTATE, INV	110.43
44339	10/02/2015	FLORIDA POWER & LIGHT INC	122.87
44340	10/02/2015	FUSTER MIRTHA	34.43
44341	10/02/2015	GIBBONS, DORIS	92.76
44342	10/02/2015	GUERRA, ANGEL	112.07
44343	10/02/2015	HENRY DEVERTON	233.58
44344	10/02/2015	HOUSING DEVELOPMENT, LLC.	193.76
44345	10/02/2015	IDALMIS FORTUNATO	121.99
44346	10/02/2015	INNER-TITE CORP	3,492.72
44347	10/02/2015	INSTANT STORAGE	80.01
44348	10/02/2015	INVESTMENTS A&N INC	166.07
44349	10/2/2015	LEHMAN APARTMENTS LLC	17.44
44350	10/02/2015	LEHMAN APARTMENTS LLC	112.62
44351	10/02/2015	LESLIE GRATZ	177.65
44352	10/02/2015	LUCKY 139, LLC	229.77
44353	10/02/2015	MALLARD, LYNDA D	118.16
44354	10/02/2015	MARILYN MOORE	167.43
44355	10/02/2015	MCDUFFIE, ROBERT	57.01
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44356	10/02/2015	MCINTYRE, JOYCE	89.64
44365		NEC INVESTMENT CORP	128.45
44366	• •	NEC INVESTMENT CORP	320.99
44367	• •	NESTOR JAIME LOPEZ	832.65
44368	· . ·	NKW-EBG HOMES LLC	120.94
44369	• •	OFFICE EXPRESS SUPPLIES	191.07
44370	• •	PEDRIANES FRANK	67.26
44371	• •	PEDRO CURET	131.91
44372	, ,	REID ROBERT	26.56
44373	*. *.	RODRIGUEZ, MARCELLO	160.70
44374		SEAN JAFFE	243.18
44375	* *.	SUNSHINE STATE ONE CALL	185.84
44376	· · · · · · · · · · · · · · · · · · ·	THE REAL ESTATE EXPERTS O	134.56
44377	• •	TISDOL JACQUETTA	86.53
44378	• •	UNIVERSAL WASTE SERVICES	3,759.56
44379	• •	UNIVERSAL WASTE SERVICES	3,322.94
44380	• •	UNIVERSAL WASTE SERVICES	834.00
44381		URGUELLES JUAN MANUEL	27.42
44382	• •	VINCENT AMBROSE	154.62
44383		WACHS VALVE & HYDRANT SER	1,288.89
44384	• •	WELLS CRYSTAL	151.20
44385	· . · .	WORLD OF MARINES CARPENTR	179.35
44386	· · · · · · · · · · · · · · · · · · ·	ANNACUS DACIUS	184.63
44387		LETICHA MORALES	126.06
44388	* *	ROSE M CASTRO	155.69
44389	10/19/2015	FLORENCE WEST	35.25
44390	10/19/2015	MARRILYN CHANG HARRIS	6.00
44395	10/21/2015	BANK OF AMERICA	62.74
44396	10/21/2015	FORD MOTOR CREDIT	2,807.04
44397	10/21/2015	FORD MOTOR CREDIT	4,001.29
44406	11/5/2015	ALLAPATTAH ELECTRIC MOTORS, INC	300.00
44407	11/5/2015	UNIVERSAL WASTE SERVICES OF FLORIDA	4,749.66
44408	11/5/2015	UNIVERSAL WASTE SERVICES OF FLORIDA	3,322.94
44409	11/5/2015	UNIVERSAL WASTE SERVICES OF FLORIDA	72,897.39
92624	10/09/2014	PHYSICIANS HEALTH CENTER-	1,125.00
92707	10/23/2014	BUDGET BLINDS	686.00
92774	11/06/2014	BUDGET BLINDS	136.00
93341	01/15/2015	(ESTATE OF) LIGIA RODRIGU	888.43
93487	02/05/2015	CITY OF OPA-LOCKA	0.01
93531	02/12/2015	QUALITY WIRING	149.00
93589	02/26/2015	DARON CHIVERTON	2,280.00
93590	02/26/2015	DENNIS HORN	4,350.00
93591	02/26/2015	DERRICK ERWIN	1,497.17
93603	02/26/2015	KERBY NORD	1,755.00

93772	03/20/2015	ALLDATA LLC	1,500.00
94251	05/08/2015	DWIGHT WILLIAMS	306.86
94253	05/08/2015	GINA RICHAED	1.20
94360	05/22/2015	BOARD OF COUNTY COMMISSIO	125.00
94629	06/19/2015	EVENT OUTFITTERS	288.00
94746	06/25/2015	TRANSAMERICA PREMIER LIFE	500.00
94885	07/10/2015	SUNBELT RENTALS	1,232.65
94984	07/30/2015	ADVANCE STORES COMPANY, I	882.16
95010	08/07/2015	ALBERT JIMENEZ	280.00
95011	08/07/2015	ARMCHEM	1,294.00
95015	08/07/2015	FED-X/KINKOS	322.50
95017	08/07/2015	FLORIDA EMBROIDERED PATCH	290.00
95020	08/07/2015	G L DISTRIBUTORS	1,430.00
95021	08/07/2015	HOME DEPOT / GECF INC	119.00
95022	08/07/2015	INSTANT STORAGE	80.00
95023	08/07/2015	JOE BLAIR GARDEN SUPPLY	586.26
95028	08/07/2015	PINON MACHINE SHOP	2,750.00
95029	08/07/2015	RAY'S ELECTRICAL SUPPLIES	686.00
95032	08/07/2015	TLO LLC	28.00
95034	08/07/2015	FEI-MIAMI WATERWORKS #121	2,200.00
95038	08/18/2015	AVIS BUDGET GROUP, INC.	8,661.66
95040	08/18/2015	BECKER & POLIAKOFF PA	6,250.00
95041	08/18/2015	BENCHMARK PROFESSIONAL SE	590.00
95047	08/18/2015	FLORIDA DEPARTMENT OF LAW	600.00
95049	08/18/2015	FOUNTAIN DESIGN GROUP	190.00
95052	08/18/2015	HOMELAND PATROL CORPORATI	3,182.40
95053	08/18/2015	HOMELAND PATROL CORPORATI	2,925.00
95055	08/18/2015	MATHESON TRI GAS	39.30
95058	08/18/2015	OFFICE EXPRESS SUPPLIES	100.68
95060	08/18/2015	PHYSICIANS HEALTH CENTER-	1,295.00
95066	08/18/2015	UNITED HVAC SERVICES	2,176.25
95067	08/18/2015	SUNBELT RENTALS	<b>1,232.6</b> 5
95081	08/21/2015	BOB'S BARRICADES	155.00
95082	08/21/2015	CARQUEST AUTO PARTS	1,391.98
95091	08/21/2015	ENVIROMENTAL PRODUCTS FLO	2,163.90
95092	08/21/2015	ENVIROMENTAL PRODUCTS FLO	1,826.78
95093	08/21/2015	FASTSIGNS	318.06
95094	08/21/2015	FEDERAL EXPRESS CORPORATI	76.97
95095	08/21/2015	FLORIDA U C FUND	2,475.00
95098	08/21/2015	GLOBAL FLUID CONNECTORS	33.68
95101	08/21/2015	HOMELAND PATROL CORPORATI	3,042.00
95103	08/21/2015	MIAMI POOL TECH, INC.	950.00
95105	08/21/2015	OFFICE EXPRESS SUPPLIES	389.81
95106	08/21/2015	ORKIN, LLC	110.00

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95111	08/21/2015	UNITED SITE SERVICES OF F	1,160.14
95128	08/28/2015	ARCHIE'S AWARDS BY CONNIE	235.95
95129	08/28/2015	ARMCHEM	792.00
95130	08/28/2015	BEST AUTO TRANSMISSION	1,885.00
95131	08/28/2015	CHARLIE'S AUTO GLASS INST	275.00
95136	08/28/2015	COMMUNITY NEWSPAPERS, INC	225.00
95139	08/28/2015	DOLLY'S FLORIST	77.45
95141	08/28/2015	FEDERAL EXPRESS CORPORATI	65.19
95142	08/28/2015	FLORIDA ASSOCIATION OF CI	150.00
95143	08/28/2015	FREEDOM FLAG & BANNER CO	129.60
95146	08/28/2015	GOV CONNECTION, INC.	68.22
95147	08/28/2015	GOV CONNECTION, INC.	208.10
95149	08/28/2015	HALICZER PETTIS & SCHWAMM	667.81
95150	08/28/2015	HOWARD W POPP, M.D.	143.00
95151	08/28/2015	INJURED WORKERS PHARMACY,	563.13
95152	08/28/2015	INSPIRATIONAL FITNESS INC	450.00
95153	08/28/2015	KAUFF'S TRANSPORTATION SY	188.00
95154	08/28/2015	LEXIS NEXIS	30.00
95155	08/28/2015	LIMA LOCKSMITH	280.00
95156	08/28/2015	LOU'S POLICE DISTRIBUTORS	299.34
95157	08/28/2015	MARLON BROWN	14.99
95158	08/28/2015	MIAMI DADE COUNTY LEAGUES	80.00
95159	08/28/2015	MIAMI-DADE ELECTRICAL SUP	233.97
95161	08/28/2015	NAPOLES IRRIGATION CORPOR	503.00
95163	08/28/2015	ORKIN, LLC	475.00
95164	08/28/2015	PETERSON'S H-D MIAMI, LC	1,425.00
95165	08/28/2015	PETE'S AUTO AIR, INC.	1,505.00
95166	08/28/2015	PORTER'S LOCKSMITH INC.	607.50
95169	08/28/2015	SHRED-IT, MIAMI	58.58
95170	08/28/2015	SHRED-IT, MIAMI	117.16
95171	08/28/2015	SOUTH FLORIDA TECHNOLOGY	450.00
95172	08/28/2015	STATE OF FLORIDA	1,368.69
95174	08/28/2015	THYSSENKRUPP ELEVATOR	652.43
95175	08/28/2015	TOSHIBA BUSINESS SOLUTIO	1,919.83
95176	08/28/2015	USIS, INC	15.75
95178	08/28/2015	VERITEX FLORIDA REPORTING	1,253.00
95180	08/28/2015	SUNBELT RENTALS	2,355.00
95181	08/28/2015	SUNRISE CONCRETE, INC.	4,112.53
95192	09/11/2015	ALBERT JIMENEZ	375.00
95193	09/11/2015	ALLSTATE LOCK AND SAFE, I	1,135.00
95195	09/11/2015	BEST AUTO TRANSMISSION	1,885.00
95199	09/11/2015	CLARK NEAL BODY REPAIR IN	1,102.40
95201	09/11/2015	DEL SPORTS	3,975.00
95205	09/11/2015	GUS MACHADO FORD	619.58

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95206	09/11/2015	INJURED WORKERS PHARMACY,	598.33
95207	09/11/2015	INSTANT STORAGE	80.01
95211	09/11/2015	MIAMI DADE COUNTY ASSOCIA	225.00
95212	09/11/2015	MIAMI DADE COUNTY ASSOCIA	200.00
95215	09/11/2015	PROGRESSIVE SELECT INSURA	3,905.64
95219	09/11/2015	TLO LLC	4.00
95220	09/11/2015	USIS, INC	5.25
95221	09/11/2015	USIS, INC	21.00
95233	09/25/2015	ACE HARDWARE OF OPA LOCKA	196.80
95234	09/25/2015	ADVANTAGE GOLF CARS INC	400.00
95237	09/25/2015	ANDY'S POLICE S & S GOODS	57.98
95238	09/25/2015	ARSHAD VIQUAR	190.00
95239	09/25/2015	AT&T	130.00
95240	09/25/2015	AVIS BUDGET GROUP, INC.	645.00
95241	09/25/2015	BANK OF AMERICA	1,497.82
95242	09/25/2015	BANK OF AMERICA	11.17
95243	09/25/2015	BANK OF AMERICA	1,362.48
95244	09/25/2015	BANK OF AMERICA	267.47
95245	09/25/2015	BANK OF AMERICA	1,149.24
95246	09/25/2015	BECKER & POLIAKOFF PA	6,250.00
95247	09/25/2015	BRANDDIE CAMPBELL	208.60
95251	09/25/2015	CARQUEST AUTO PARTS	1,477.49
95252	09/25/2015	CHEMSEARCH	386.40
95256	09/25/2015	CRUCET TRUCKING CORPORATI	2,800.00
95257	09/25/2015	CRUCET TRUCKING CORPORATI	3,160.00
95258	09/25/2015	DADE COUNTY CLERK OF CIRC	510.00
95261	09/25/2015	DADE ELEVATOR INSPECTIONS	500.00
95262	09/25/2015	DAILY BUSINESS REVIEW	229.80
95266	09/25/2015	DEPT OF CORRECTIONS	14,374.25
95268	09/25/2015	FASTSIGNS	2,612.27
95269	09/25/2015	FLORIDA LEAGUE OF CITIES	120.00
95270	09/25/2015	FLORIDA MUNICIPAL INSURAN	160,919.15
95272	09/25/2015	FORD MOTOR CREDIT	2,081.47
95273	09/25/2015	FORD MOTOR CREDIT	311.91
95274	09/25/2015	FORD MOTOR CREDIT	4,380.26
95275	09/25/2015	FORD MOTOR CREDIT	1,231.80
95280	09/25/2015	GUS MACHADO FORD	502.55
95281	09/25/2015	HALICZER PETTIS & SCHWAMM	250.00
95283	09/25/2015	HERTZ EQUIPMENT RENTAL CO	1,797.87
95284	09/25/2015	HOLLYWOOD ANIMAL HOSPITAL	18.38
95285	09/25/2015	HOLLYWOOD ANIMAL HOSPITAL	178.26
95286	09/25/2015	HOLLYWOOD CHRYSLER- JEEP	233.98
95287	09/25/2015	HOMELAND PATROL CORPORATI	5,253.30
95288	09/25/2015	HOMELAND PATROL CORPORATI	2,655.90

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95289	09/25/2015	HOMELAND PATROL CORPORATI	2,620.80
95290	09/25/2015	HOMELAND PATROL CORPORATI	3,088.80
95292	09/25/2015	INSPIRATIONAL FITNESS INC	450.00
95297	09/25/2015	LAW ENFORCEMENT SUPPLY CO	243.24
95299	09/25/2015	LEXIS NEXIS	30.00
95303	09/25/2015	MIAMI DADE COUNTY ASSOCIA	200.00
95304	09/25/2015	MIAMI DADE ELECTRICAL SUP	266.25
95305	09/25/2015	MIAMI HERALD	1,244.00
95306	09/25/2015	MIAMI POOL TECH, INC.	950.00
95307	09/25/2015	MIAMI TIMES	916.75
95310	09/25/2015	NATIONAL COUNCIL OF NEGRO	80.00
95313	09/25/2015	OFFICE EXPRESS SUPPLIES	-
95314	09/25/2015	OFFICE EXPRESS SUPPLIES	3,001.18
95315	09/25/2015	OPA LOCKA UNITED METHODIS	500.00
95316	09/25/2015	PETERSON'S H-D MIAMI, LC	1,425.00
95317	09/25/2015	PETERSON'S H-D MIAMI, LC	1,425.00
95318	09/25/2015	PITNEY BOWES	6,459.80
95319	09/25/2015	PITNEY BOWES	123.25
95320	09/25/2015	PITNEY BOWES	113.75
95321	09/25/2015	PORTER'S LOCKSMITH INC.	132.50
95322	09/25/2015	RAY'S ELECTRICAL SUPPLIES	1,383.30
95323	09/25/2015	RECHTIEN INTERNATIONAL TR	96.40
95325	09/25/2015	SUNGARD HTE INC	4,025.00
95326	09/25/2015	SUPERIOR OFFICE SERVICES,	335.00
95329	09/25/2015	THE TRACTOR DOCTOR	903.26
95331	09/25/2015	TOSHIBA BUSINESS SOLUTIO	4,331.27
95332	09/25/2015	UNITED HVAC SERVICES	372.54
95333	09/25/2015	WALMART, INC.	211.97
95334	09/25/2015	WALMART, INC.	41.49
95336	09/25/2015	XEROX CORPORATION INC	6,467.23
95337	09/25/2015	SUNBELT RENTALS	1,405.90
95341	10/02/2015	A-1 BALERS & COMPACTORS,	1,669.00
95342	10/02/2015	A-1 BALERS & COMPACTORS,	699.75
95343	10/02/2015	ADVANCE STORES COMPANY, I	887.00
95344	10/02/2015	ADVANCED FIRE & SECURITY	465.00
95345	10/02/2015	ALLSTATE LOCK AND SAFE, I	345.00
95346	10/02/2015	ANTHURIUM GARDENS FLORIST	110.95
95347	10/02/2015	ARCHIE'S AWARDS BY CONNIE	170.72
95348	10/02/2015	ARMCHEM	752.85
95349	10/02/2015	AUTO TECH & TIRES SERVICE	60.00
95350	10/02/2015	<b>AUTOMOTIVE TRAINING AUTHO</b>	597.00
95351	10/02/2015	BROADCAST MUSIC, INC.	335.00
95352	10/02/2015	CARQUEST AUTO PARTS	857.35
95353	10/02/2015	CLARK NEAL BODY REPAIR IN	1,305.00

95354	10/02/2015	CLARK NEAL BODY REPAIR IN	569.20
95355	10/02/2015	HSBC BUSINESS SOLUTIONS-C	601.83
95357	10/02/2015	DOLLY'S FLORIST	525.00
95358	10/02/2015	ECIVIS, INC.	2,500.00
95359	10/02/2015	ESIN D. ABIA	209.00
95360	10/02/2015	FEDERAL EXPRESS CORPORATI	107.09
95361	10/02/2015	FLORIDA DEPT OF TRANSPORT	1,200.00
95362	10/02/2015	FLORIDA ENGINEERING SOCIE	337.00
95363	10/02/2015	FLORIDA LEAGUE OF CITIES	250.00
95364	10/02/2015	FLORIDA POWER & LIGHT INC	15.60
95365	10/02/2015	FOUNTAIN DESIGN GROUP	694.00
95366	10/02/2015	FREDRICK BURROWS	685.62
95367	10/02/2015	GALO WELDING SERVICE	335.00
95368	10/02/2015	GOODYEAR TIRE & RUBBER CO	1,990.24
95369	10/02/2015	GUS MACHADO FORD	238.51
95370	10/02/2015	HAPPY ENDINGS OF MIAMI IN	392. <del>9</del> 1
95371	10/02/2015	HOLLYWOOD CHRYSLER- JEEP	2,374.43
95372	10/02/2015	HOLLYWOOD CHRYSLER- JEEP	884.80
95373	10/02/2015	HOME DEPOT / GECF INC	4,385.94
95374	10/02/2015	HOMELAND PATROL CORPORATI	5,475.60
95375	10/02/2015	HOMELAND PATROL CORPORATI	3,276.00
95376	10/02/2015	HOMELAND PATROL CORPORATI	3,182.40
<del>9</del> 5377	10/02/2015	HOMELAND PATROL CORPORATI	2,948.40
95378	10/02/2015	HOMELAND PATROL CORPORATI	3,042.00
95379	10/02/2015	HOMELAND PATROL CORPORATI	3,205.80
95380	10/02/2015	HOWARD W POPP, M.D.	299.00
95381	10/02/2015	INJURED WORKERS PHARMACY,	563.13
95382	10/02/2015	INJURED WORKERS PHARMACY,	233.10
95383	10/02/2015	INSPIRATIONAL FITNESS INC	400.00
95384	10/02/2015	INSTANT STORAGE	80.00
95385	10/02/2015	JOE BLAIR GARDEN SUPPLY	1,106.38
95386	10/02/2015	LIMA LOCKSMITH	345.00
95387	10/02/2015	LOU'S POLICE DISTRIBUTORS	895.84
95390	10/02/2015	MATHESON TRI GAS	41.10
95391	10/02/2015	MIAMI DADE COUNTY LEAGUES	185.00
95394	10/02/2015	NOEL'S MUFFLER SHOP & TIN	380.00
95395	10/02/2015	NORTRAX EQUIPMENT COMPANY	37.58
95397	10/02/2015	OPA LOCKA UNITED METHODIS	500.00
95398	10/02/2015	PETE'S AUTO AIR, INC.	560.00
95399	10/02/2015	PETE'S AUTO AIR, INC.	440.00
95400	10/02/2015	PORTER'S LOCKSMITH INC.	1,496.00
95401	10/02/2015	RAY'S ELECTRICAL SUPPLIES	235.80
95402	10/02/2015	RECHTIEN INTERNATIONAL TR	501.16
95403	10/02/2015	SAFETYFIRST SYSTEMS	19.95

95406	10/02/2015	SHRED-IT, MIAMI	189.90
95407	10/02/2015	SUNCOAST BUILDERS AND ROO	800.00
95408	10/02/2015	SUNCOAST BUILDERS AND ROO	5,000.00
95409	10/02/2015	SWEETNIN'S CATERING	400.00
95410	10/02/2015	THE NATIONAL AUXILLARY AS	1,500.00
95411	10/02/2015	TLO LLC	11.75
95412	10/02/2015	TOSHIBA BUSINESS SOLUTIO	467.20
95413	10/02/2015	TRON CORPORATION	16,615.45
95414	10/02/2015	TRON CORPORATION	13,398.75
95415	10/02/2015	UNITED BUSINESS FORMS INC	1,273.50
95416	10/02/2015	UNITED HVAC SERVICES	210.00
95417	10/02/2015	UNITED SITE SERVICES OF F	580.07
95418	10/02/2015	USIS, INC	10.50
95419	10/02/2015	USIS, INC	10.50
95420	10/02/2015	XEROX CORPORATION INC	280.35
95421	10/02/2015	SUNRISE CONCRETE, INC.	1,066.21
95388	10/02/2015	M C HARRY AND ASSOCIATES,	3,550.00
95389	10/02/2015	M C HARRY AND ASSOCIATES,	9,326.02
95435	10/19/2015	ANTHURIUM GARDENS FLORIST	75.50
95436	10/19/2015	ARCHIE'S AWARDS BY CONNIE	89.82
95437	10/19/2015	ARSHAD VIQUAR	293.20
95438	10/19/2015	AVMED HEALTH PLANS	99,405.36
95439	10/19/2015	BANK OF AMERICA	989.15
95441	10/19/2015	BEST AUTO TRANSMISSION	1,895.00
95442	10/19/2015	CLANCY HUCKLEBERRY	286.91
95443	10/19/2015	CLARK NEAL BODY REPAIR IN	2,218.80
95444	10/19/2015	COLONIAL SUPPLEMENTAL INS	16,689.80
95445	10/19/2015	COLONIAL SUPPLEMENTAL INS	5,948.62
95446	10/19/2015	DADE COUNTY PBA	1,518.00
95447	10/19/2015	DEL SPORTS	989.50
95448	10/19/2015	EMERGENCY COMMUNICATIONS	9,750.00
95449	10/19/2015	FEDERAL EXPRESS CORPORATI	59.11
95450	10/19/2015	FLORENCE WEST	39.01
95451	10/19/2015	FREDRICK BURROWS	15,000.00
95452	10/19/2015	G L DISTRIBUTORS	715.00
95453	10/19/2015	GEORGE C. CALHOUN III	70.96
95454	10/19/2015	GRANT PROFESSIONALS ASSOC	234.00
95455	10/19/2015	GREAT AMERICAN LIFE INSUR	55.00
95456	10/19/2015	GREAT AMERICAN LIFE INSUR	165.00
95457	10/19/2015	HALICZER PETTIS & SCHWAMM	137.50
95458	10/19/2015	HAPPY ENDINGS OF MIAMI IN	167.95
95459	10/19/2015	HOMELAND PATROL CORPORATI	5,580.90
95460	10/19/2015	HOWARD W POPP, M.D.	308.00
95462	10/19/2015	LOU'S POLICE DISTRIBUTORS	102.94

95463	10/19/2015	MAIN LINE PLUMBING	600.00
95464	10/19/2015	MARRILYN CHANG HARRIS	462.28
95465	10/19/2015	MIAMI-DADE FIRE RESCUE DE	248.25
95468	10/19/2015	OPA LOCKA UNITED METHODIS	500.00
95469	10/19/2015	PHYSICIANS HEALTH CENTER-	140.00
95475	10/19/2015	SUNCOAST BUILDERS AND ROO	600.00
95476	10/19/2015	SWEETNIN'S CATERING	275.00
95480	10/19/2015	THYSSENKRUPP ELEVATOR	652.43
95481	10/19/2015	THYSSENKRUPP ELEVATOR	580.47
95482	10/19/2015	TOSHIBA BUSINESS SOLUTIO	311.08
95483	10/19/2015	UNITED HVAC SERVICES	315.00
95484	10/19/2015	UNITED SITE SERVICES OF F	580.07
95487	10/19/2015	UNITED WINDOWS AND DOORS	75.00
95488	10/19/2015	WALMART, INC.	141.55
95494	10/21/2015	BANK OF AMERICA	163.95
95495	10/21/2015	BANK OF AMERICA	692.15
95496	10/21/2015	BANK OF AMERICA	748.66
95497	10/21/2015	BANK OF AMERICA	280.98
95498	10/21/2015	BANK OF AMERICA	189.65
95499	10/21/2015	BANK OF AMERICA	215.88
95502	10/21/2015	DADE COUNTY PBA	1,485.00
95503	10/21/2015	DAVID S. CHIVERTON	20.33
95505	10/21/2015	FORD MOTOR CREDIT	3,538.50
95506	10/21/2015	FORD MOTOR CREDIT	311.89
95508	10/21/2015	LIFE INSURANCE COMPANY	3,579.00
95513	10/21/2015	PRE-PAID LEGAL SERVICES,	143.50
95518	10/29/2015	ABDIEL CONSTRUCTION CLEAN	10,900.68
95519	10/29/2015	ALVIN ROGERS	270.00
95534	10/29/2015	SUDDATH	13,032.09
95536	11/04/2015	ABDIEL CONSTRUCTION CLEAN	378.49
95537	11/04/2015	DEL SPORTS	1,560.00
95538	11/04/2015	FLORIDA FIRE & SAFETY, IN	450.00
95539	11/04/2015	FLORIDA FIRE & SAFETY, IN	645.00
95540	11/04/2015	FLORIDA FIRE & SAFETY, IN	348.50
95541	11/04/2015	FLORIDA POWER & LIGHT INC	32,977.26
95542	11/04/2015	GARY JOHNSON	1,400.00
95543	11/04/2015	GARY JOHNSON	1,650.00
95544	11/04/2015	GARY JOHNSON	1,190.00
95545	11/04/2015	GRACE & NAEEM UDDIN, INC	104,816.70
95546	11/04/2015	HOME DEPOT / GECF INC	2,994.87
95547	11/04/2015	HOME DEPOT / GECF INC	181.65
95548	11/04/2015	HOME DEPOT / GECF INC	191.03
95549	11/04/2015	HOME DEPOT / GECF INC	278.24
95550	11/04/2015	HOMELAND PATROL CORPORATI	5,475.60
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95551	11/04/2015	LOU'S POLICE DISTRIBUTORS	69.98
95552	11/04/2015	MIAMI-DADE FIRE RESCUE DE	295.90
95553	11/04/2015	PANEL DESIR	120.00
95554	11/04/2015	PORTER'S LOCKSMITH INC.	10.00
95555	11/04/2015	SUN AIR WINDOWS OF FLORID	2,100.00
95556	11/04/2015	SUNGARD HTE INC	4,025.00
95557	11/04/2015	SWEETNIN'S CATERING	400.00
95558	11/04/2015	UNITED HVAC SERVICES	665.00
95559	11/04/2015	XEROX CORPORATION INC	365.50
95560	11/04/2015	EAC CONSULTING, INC.	30,692.88
95561	11/04/2015	LIMOUSINES OF SOUTH FLORI	15,364.70
95562	11/04/2015	LIMOUSINES OF SOUTH FLORI	14,539.60
95563	11/04/2015	LIMOUSINES OF SOUTH FLORI	14,160.50
95564	11/5/2015	BANK OF AMERICA	59.00
95565	11/5/2015	BV OIL COMPANY	11,217.32
95566	11/5/2015	CLERK OF THE CIRCUIT COURT	825.00
95567	11/5/2015	CLERK OF THE CIRCUIT COURT	605.00
95568	11/5/2015	CLERK OF THE CIRCUIT COURT	1,034.00
95571	11/5/2015	DOLLY'S FLORIST	77.45
95572	11/5/2015	EVENT OUTFITTERS	1,024.00
95573	11/5/2015	FEDERAL EXPRESS CORPORATION II	12.52
95574	11/5/2015	FLGISA	200.00
95575	11/5/2015	FLORIDA DEPARTMENT OF LAW ENI	192.00
95576	11/5/2015	FLORIDA POWER & LIGHT INC	109.91
95577	11/5/2015	GEORGE C. CALHOUN III	55.39
95580	11/5/2015	HOWARD W POPP, M.D.	143.00
95581	11/5/2015	INJURED WORKERS PHARMACY, LLC	2,682.48
95583	11/5/2015	LEJEUNE DOUGLAS COMERCE	2,500.00
95584	11/5/2015	LEJEUNE DOUGLAS COMERCE	2,500.00
95585	11/5/2015	LEJEUNE DOUGLAS COMERCE	2,500.00
95586	11/5/2015	NATIONAL YOUTH FOOTBALL LEAG	1,000.00
95587	11/5/2015	OPA LOCKA UNITED METHODIST CH	500.00
95588	11/5/2015	PHYSICIANS HEALTH CENTER - NMB	35.00
95589	11/5/2015	PHYSICIANS HEALTH CENTER - NMB	1,300.00
95591	11/5/2015	SUPERIOR OFFICE SERVICES, LLC	725.00
95592	11/5/2015	SUPERIOR OFFICE SERVICES, LLC	715.00
95594	11/5/2015	USIS, INC	5.25
	7/6/2015	A-1 Balers & Compactors	1,669.00
	11/24/2014	Accurate Sterring Colums	\$275.00
	11/6/2015	Achievement Consulting	\$16,400.00
	10/23/2015	ADP	\$3,039.00
	11/10/2015	ADT - 3199 N W 135 St	119.00
	10/11/2015	ADT Security	\$118.00
	11/15/2014	Advance Petroleum System	\$468.57

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8/23/2015	Advance Stores Company	\$530.34
10/8/2015	Agla GPO-400S	\$1,180.97
10/14/2015	Allapattah Electric Motors	300.00
6/6/2015	Allied Electronics Inc.	\$1,701.94
11/14/2015	Alphelia Gibson	\$915.58
10/17/2015	American stamp Work Inc	\$23.90
10/13/2015	Andy's Police Supply	115.97
8/15/2015	Archem	\$411.76
	Archem	\$2,541.00
11/8/2014	Archem	\$10.00
10/20/2015	ASCAP	339.17
10/26/2015	AT&T	325.90
10/13/2015	AT&T	325.90
11/13/2015	AT&T	3,597.14
10/14/2015	AT&T	\$863.60
9/19/2015	AT&T	\$1,841.00
12/7/2014	Auto Tech & tires Service	\$60.00
11/1/2015	Avemed Health Plans	\$12,409.34
8/5/2015	Avis Budget Group, Inc	\$768.81
10/27/2015	Bank of America	\$751.26
9/29/2015	Bank of America	\$449.85
9/25/2015	Bank of America	\$474.99
10/27/2015	Bank of America	\$2,120.66
11/3/2015	Bank of America	\$47.31
11/7/2015	Becker & Poliakoff PA	\$25,037.19
10/21/2015	Bio Response	\$145.00
10/18/2015	BioResponse	290.00
11/4/2015	BV Oil	10,915.22
10/19/2015	Capital One Commercial/Cosco	608.93
10/3/2015	Capital One Commercial/Cosco	1,102.78
10/29/2015	Carquest Auto Parts	\$133.46
09/2/52015	Carquest Auto Parts	\$101.56
10/2/42015	Carquest Auto Parts	\$221.77
10/3/2015	Carquest Auto Parts	\$309.87
9/14/2015	Charlie's Auto Glass	\$170.00
8/29/2015	Charlie's Auto Glass	\$745.00
7/2/2015	City Electric	2,260.00
11/8/2015	City of Opa Locka	\$514.82
10/8/2015	City of Opa Locka	\$593.57
10/21/2015	Clancy Huckleberry	\$334.53
11/5/2015	Comcast	658.41
11/2/2015	Comcast	410.07
10/18/2015	Comcast	172.99
10/22/2015	Comcast	73.94

11/5/2015	Comcast	\$425.37
10/22/2015	Comcast	\$41.93
10/18/2015	Comcast	\$60.83
9/18/2015	Comcast	\$51.33
10/12/2015	Comcast	\$263.85
9/22/2015	Comcast	\$34.29
1/15/2015	Comp-Air Service	\$190.00
11/21/2015	Dade County	\$1,485.00
11/4/2015	Dade County	\$1,485.00
10/5/2015	Daily Business Review	229.80
10/12/2015	Dept Fla Mana Retirement	791.68
10/1/2015	Dunbar	643.41
8/1/2015	Dunbar	660.29
10/1/2015	Dunbar Armored Inc	\$691.47
11/10/2015	ECO Tech Consulting	735.00
10/23/2015	ECO Tech Consulting	1,980.00
	ENVIRONMENTAL PRODUCTS OF	4,070.08
10/13/2015	ESTD Radio Shop	\$3,572.35
10/10/2015	Event outfitters	1,215.00
11/6/2015	Federal Express Corporation	\$12.52
7/14/2015	FedEx	59.14
10/20/2015	FedEx	6.00
8/11/2015	FedEx	48.49
10/18/2015	FedEx	90.02
10/6/2015	FedEx	12.41
10/4/2015	FedEx	<b>286.9</b> 5
10/13/2015	FedEx	5.51
10/15/2015	FedEx	22.62
10/20/2015	FedEx	6.14
8/4/2015	FedEx	58.60
7/14/2015	FedEx	6.05
10/12/2015	FedEx	299.00
5/29/2015	Florida Fire & safety, Inc	\$267.50
9/29/2015	Florida League of Mayors	\$362.00
11/15/2015	Ford	4,001.29
6/15/2015	Ford	68.47
9/9/2015	Ford	7,077.00
11/9/2015	Ford	3,538.50
11/14/2015	Ford	9,581.35
10/22/2015	Fountain Design	190.00
10/21/2015	Fountain Design Group	\$190.00
11/2/2015	FP&L	\$32,318.27
11/9/2015	FPL	48.33
11/4/2015	FPL	2,349.54

11/4/2015	FPL	983.87
11/4/2015	FPL	842.58
11/4/2015	FPL	374.73
11/4/2015	FPL	1,659.10
1 <b>1/4/201</b> 5	FPL	1,186.67
<b>11/9/201</b> 5	FPL - LS # 7	311.96
8/24/2015	Galo Welding Service	\$200.00
11/5/2015	Galo Welding Service	\$60.00
10/12/2015	Gary Jonhson	\$425.00
11/5/2015	George C Calhoun	\$31.83
11/30/2015	George C Calhoun	\$32.57
11/23/2015	George C Calhoun	\$28.73
11/22/2015	George C Calhoun	\$22.70
10/24/2015	Global Fluid Connectors	\$123.39
10/30/2015	Good Year & Rubber Co	\$2,561.10
9/28/2015	Good Year & Rubber Co	\$5,239.32
9/28/2015	Good Year & Rubber Co	\$4,825.70
9/30/2015	Goodyear	15,610.83
10/28/2015	Grainger	<b>\$791.12</b>
11/1/2015	Great American Life Ins	\$55.00
9/30/2015	Gus Machado	862.95
11/31/2015	Guzman	\$2,900.00
11/12/2015	Haliczer Pettis & Schwam	\$75.00
7/3/2015	Happy Endings Of Miami	\$870.73
7/3/2015	Happy Endings Of Miami	\$428.28
8/3/2015	Hertz Equiment	\$725.00
8/3/2015	Hertz Equiment	\$665.00
	Hertz Equiment	\$1,575.00
	Hertz Equiment	\$1,575.00
9/25/2015	Hertz Equiment	\$1,020.00
10/23/2015	Hollywood Chrysler	\$558.75
11/18/2015	Home Depot	189.00
11/18/2015	Home Depot	-
11/18/2015	Home Depot	337.17
8/18/2015	Home Depot	1,057.63
10/18/2015	Home Depot	61.73
9/18/2015	Home Depot	683.28
9/18/2015	Home Depot	105.60
7/30/2015	Home Depot	381.55
11/16/2015	Homeland Security	\$2,667.60
11/16/2015	Homeland Security	\$2,925.00
11/16/2015	Homeland Security	\$2,655.00
11/16/2015	Homeland Security	\$2,238.30
10/30/2015	Homeland Security	\$4,984.20
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10/30/2015         Homeland Security         \$2,925.00           10/7/2015         HVAC         1,100.60           11/1/2015         Injured Workers Pharmacy         \$330.00           10/9/2015         Inspirational Fitness Inc         \$450.00           10/12/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Internation Protective         \$100.00           11/19/20145         Joseph L Kelly         \$150.00           10/14/2015         Keman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         120.0           11/12/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         \$30.00           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,364.7           10/5/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors	•		
10/7/2015         HVAC         1,100.66           11/1/2015         Injured Workers Pharmacy         \$330.0           10/9/2015         Inspirational Fitness Inc         \$450.0           11/6/2015         Instant Storage         80.0           10/11/2015         Instant Storage         \$80.0           10/21/2015         Instant Storage         \$80.0           10/21/2015         Internation Protective         \$100.0           11/19/20145         Joseph L Kelly         \$150.0           10/14/2015         Kaman Industrial Technologies         \$505.0           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.           10/12/2015         Lee Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distributors         \$38.9           10/13/2015         Lou's Police Distributors         \$38.9	4/12/2014	Homeland Security	\$561.60
11/1/2015         Injured Workers Pharmacy         \$330.00           10/9/2015         Inspirational Fitness Inc         \$450.00           11/6/2015         Instant Storage         80.00           10/11/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/19/20145         Joseph L Kelly         \$150.00           11/19/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.61           11/1/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,364.7           12/4/2015         Lou's Police Distributors         \$33.0           10/13/2015         Lou's Police Distributors         \$34.0           10/11/2015         Lou's Police Distributors         \$34.0           10/13/2015         Lou's Police Distributors         <	10/30/2015	Homeland Security	\$2,925.00
10/9/2015         Inspirational Fitness Inc         \$450.00           11/6/2015         Instant Storage         80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Internation Protective         \$100.00           11/19/20145         Joseph L Kelly         \$150.00           11/1/2015         Kaman Industrial Technologies         \$505.01           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.60           11/1/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         120.00           10/13/2015         Lexis Nexis         120.00           10/13/2015         Lexis Nexis         \$30.00           12/6/2014         Limousines of South Florida         \$15,564.7           12/4/2015         Limousines of South Florida         \$15,564.7           10/5/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$22	10/7/2015	HVAC	1,100.60
11/6/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Internation Protective         \$10.00           11/19/20145         Joseph L Kelly         \$150.00           11/19/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.6           11/1/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         120.00           10/13/2015         Lexis Nexis         \$30.00           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$19.9           6/6/2015         Lou's Police Distributors </td <td>11/1/2015</td> <td>Injured Workers Pharmacy</td> <td>\$330.03</td>	11/1/2015	Injured Workers Pharmacy	\$330.03
10/11/2015         Instant Storage         \$80.00           10/21/2015         Instant Storage         \$80.00           10/21/2015         Internation Protective         \$10.00           11/19/20145         Joseph L Kelly         \$150.00           10/14/2015         Kelly Tractor         \$593.31           10/24/2015         Kelly Tractor         \$593.31           10/24/2015         Lehman Pipe         8,708.61           11/12015         Lejeune Douglas Commerce         \$2,500.01           9/30/2015         Lexis Nexis         120.01           10/13/2015         Lexis Nexis         \$30.00           12/6/2014         Limousines of South Florida         \$15,364.71           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$19.9           6/6/2015         Lou's Police Distributors         <	10/9/2015	Inspirational Fitness Inc	\$450.00
10/21/2015         Instant Storage         \$80.00           10/21/2015         Internation Protective         \$10.00           11/19/20145         Joseph L Kelly         \$150.00           11/2/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.6           11/1/2015         Lejeune Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,596.6           10/5/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$22.18           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$19.9           11/23/2015         Lis B Santiago <td< td=""><td>11/6/2015</td><td>Instant Storage</td><td>80.01</td></td<>	11/6/2015	Instant Storage	80.01
10/21/2015         Internation Protective         \$10.00           11/19/20145         Joseph L Kelly         \$150.00           11/2/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.6           11/1/2015         Lejeune Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$22.1           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$19.9           6/6/2015         Lou's Police Distributors         \$19.9           10/23/2015         Lou's Police Distributors         \$19.9           11/23/2015         Lou's Police Distributors         \$19.9           10/29/2014         Massood Mohamad Na	10/11/2015	Instant Storage	\$80.00
11/19/20145         Joseph L Kelly         \$150.00           11/2/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.60           11/1/2015         Lejeune Douglas Commerce         \$2,500.00           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           10/30/2015         Matheson Tri Gas         \$41.6           10/30/2015         Matheson Tri Ga	10/21/2015	Instant Storage	\$80.00
11/2/2015         Kaman Industrial Technologies         \$505.00           10/14/2015         Kelly Tractor         \$593.3°           10/24/2015         Lehman Pipe         8,708.6°           11/1/2015         Lejeune Douglas Commerce         \$2,500.0°           9/30/2015         Lexis Nexis         120.0°           10/13/2015         Lexis Nexis         \$30.0°           12/6/2014         Limousines of South Florida         \$15,364.7°           10/5/2015         Lou's Police Distribution         404.3°           9/24/2015         Lou's Police Distributors         \$38.9°           7/11/2015         Lou's Police Distributors         \$38.9°           10/13/2015         Lou's Police Distributors         \$22.9°           10/13/2015         Lou's Police Distributors         \$22.9°           10/13/2015         Lou's Police Distributors         \$38.9°           10/13/2015         Lou's Police Distributors         \$22.9°           10/13/2015         Lou's Police Distributors         \$19.19°           6/6/2015         Lou's Police Distributors         \$19.19°           10/23/2015         Massood Mohamad Nasir         \$65.0°           10/30/2015         Matheson Tri Gas         \$41.6°           04/31/2015         M	10/21/2015	Internation Protective	\$100.00
10/14/2015         Kelly Tractor         \$593.3           10/24/2015         Lehman Pipe         8,708.6           11/1/2015         Lejeune Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$19.9           6/2015         Lou's Police Distributors         \$19.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         McClatchy/Miami Heral	11/19/20145	Joseph L Kelly	\$150.00
10/24/2015         Lehman Pipe         8,708.6           11/1/2015         Lejeune Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         12.00           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         MacClatchy/Miami Herald         6,075.0           10/13/2015         Miami	11/2/2015	Kaman Industrial Technologies	\$505.00
11/1/2015         Lejeune Douglas Commerce         \$2,500.0           9/30/2015         Lexis Nexis         120.0           10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$22.18           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         McClatchy/Miami Herald         6,075.0           10/29/2014         Miami	10/14/2015	Kelly Tractor	\$593.37
9/30/2015 Lexis Nexis 120.0 10/13/2015 Lexis Nexis \$30.0 12/6/2014 Limousines of South Florida \$15,364.7 12/4/2015 Limousines of South Florida \$15,059.6 10/5/2015 Lou's Police Distribution 404.3 9/24/2015 Lou's Police Distributors \$38.9 7/11/2015 Lou's Police Distributors \$79.9 10/11/2015 Lou's Police Distributors \$221.8 10/13/2015 Lou's Police Distributors \$221.8 10/13/2015 Lou's Police Distributors \$22.9 10/13/2015 Lou's Police Distributors \$189.4 10/13/2015 Lou's Police Distributors \$189.4 10/13/2015 Lou's Police Distributors \$191.9 6/6/2015 Lou's Police Distributors \$191.9 6/6/2015 Lou's Police Distributors \$55.9 11/23/2015 Luis B Santiago \$36.0 12/2/2014 Massood Mohamad Nasir \$65.0 10/30/2015 Matheson Tri Gas \$41.6 04/31/2015 Matheson Tri Gas \$41.1 10/9/2015 McClatchy/Miami Herald \$0.075.0 10/13/2015 Miami Dade Info. Tech \$22.3 10/29/2014 Miami Dade Info. Tech \$922.3 10/12/2015 Miami Herald \$9,469.0 10/1/2015 Miami Pool \$950.0 7/14/2015 Miami Pool \$950.0 7/14/2015 Miami Pool \$950.0 11/1/2015 Miami Pool \$950.0 11/1/2015 Miami Pool Tech \$3,745.0 9/30/2015 Miami Pool Tech \$22.0 10/30/2015 Municipal Code Corporation \$226.0 10/15/2015 Municipal Code Corporation \$234.8 11/3/2015 Municipal Code Corporation \$234.8 11/3/2015 Municipal Code Corporation \$234.8 11/3/2015 Municipal Code Corporation \$234.8	10/24/2015	Lehman Pipe	8,708.69
10/13/2015         Lexis Nexis         \$30.0           12/6/2014         Limousines of South Florida         \$15,364.7           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           10/13/2015         Lou's Police Distributors         \$191.9           11/23/2015         Lou's Police Distributors         \$191.9           10/2/2014         Massood Mohamad Nasir         \$66.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         McClatchy/Miami Herald         6,075.0           10/29/201	11/1/2015	Lejeune Douglas Commerce	\$2,500.00
12/6/2014         Limousines of South Florida         \$15,364.74           12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           10/13/2015         Massood Mohamad Nasir         \$66.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         McClatchy/Miami Herald         6,075.0           <	9/30/2015	Lexis Nexis	120.00
12/4/2015         Limousines of South Florida         \$15,059.6           10/5/2015         Lou's Police Distribution         404.3           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/11/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$55.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         Matheson Tri Gas         \$41.1           10/9/2015         McClatchy/Miami Herald         6,075.0           10/13/2015         Miami Dade Info. Tech         922.3           10/29/2014         Miami Dade Info. Tech         93.0           10/1/2015         Miami Pool         \$950.0           7/14/2015         Miami Pool	10/13/2015	Lexis Nexis	\$30.00
10/5/2015         Lou's Police Distributors         \$38.9           9/24/2015         Lou's Police Distributors         \$38.9           7/11/2015         Lou's Police Distributors         \$79.9           10/13/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$22.9           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$55.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         Matheson Tri Gas         \$41.1           10/9/2015         McClatchy/Miami Herald         6,075.0           10/13/2015         Miami Dade Info. Tech         922.3           10/29/2014         Miami Dade Info. Tech         81.6           10/29/2015         Miami Pool         \$950.0           7/14/2015         Miami Pool         \$950.0           11/1/2015         Miami Pool Tech         3,745.0           9/30/2015         Miami-Dade Municipal         \$25.0 <td>12/6/2014</td> <td>Limousines of South Florida</td> <td>\$15,364.70</td>	12/6/2014	Limousines of South Florida	\$15,364.70
9/24/2015 Lou's Police Distributors \$38.9 7/11/2015 Lou's Police Distributors \$79.9 10/11/2015 Lou's Police Distributors \$221.8 10/13/2015 Lou's Police Distributors \$22.9 10/13/2015 Lou's Police Distributors \$189.4 10/13/2015 Lou's Police Distributors \$191.9 6/6/2015 Lou's Police Distributors \$191.9 6/6/2015 Lou's Police Distributors \$191.9 11/23/2015 Luis B Santiago \$36.0 12/2/2014 Massood Mohamad Nasir \$65.0 10/30/2015 Matheson Tri Gas \$41.6 10/30/2015 McClatchy/Miami Herald 6,075.0 10/13/2015 Miami Dade Fire 248.2 9/30/2014 Miami Dade Info. Tech 922.3 10/29/2014 Miami Dade Info. Tech 81.6 10/27/2015 Miami Herald \$9,469.0 10/1/2015 Miami Pool \$950.0 7/14/2015 Miami Pool \$950.0 7/14/2015 Miami Pool \$950.0 11/12015 Miami Pool \$950.0 11/12015 Miami Pool \$25.0 10/30/2015 Miami Pool Tech \$226.0 10/15/2015 Miami Pool Code Corporation \$226.0 10/15/2015 Municipal Code Corporation \$234.8 11/3/2015 Municipal Code Corporation \$234.8 11/3/2015 Municipal Code Corporation \$234.8	12/4/2015	Limousines of South Florida	\$15,059.64
7/11/2015         Lou's Police Distributors         \$79.9           10/11/2015         Lou's Police Distributors         \$221.8           10/13/2015         Lou's Police Distributors         \$189.4           10/13/2015         Lou's Police Distributors         \$191.9           6/6/2015         Lou's Police Distributors         \$55.9           11/23/2015         Luis B Santiago         \$36.0           12/2/2014         Massood Mohamad Nasir         \$65.0           10/30/2015         Matheson Tri Gas         \$41.6           04/31/2015         Matheson Tri Gas         \$41.1           10/9/2015         McClatchy/Miami Herald         6,075.0           10/13/2015         Miami Dade Info. Tech         922.3           10/29/2014         Miami Dade Info. Tech         922.3           10/29/2014         Miami Dade Info. Tech         81.6           10/27/2015         Miami Herald         \$9,469.0           10/1/2015         Miami Pool         \$950.0           7/14/2015         Miami Pool         \$950.0           11/1/2015         Miami Pool Tech         3,745.0           9/30/2015         Municipal Code Corporation         \$226.0           10/15/2015         Municipal Code Corporation         \$2,000.1	10/5/2015	Lou's Police Distribution	404.32
10/11/2015       Lou's Police Distributors       \$221.8         10/13/2015       Lou's Police Distributors       \$22.9         10/13/2015       Lou's Police Distributors       \$189.4         10/13/2015       Lou's Police Distributors       \$191.9         6/6/2015       Lou's Police Distributors       \$55.9         11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1	9/24/2015	Lou's Police Distributors	\$38.98
10/13/2015       Lou's Police Distributors       \$22.9         10/13/2015       Lou's Police Distributors       \$189.4         10/13/2015       Lou's Police Distributors       \$191.9         6/6/2015       Lou's Police Distributors       \$55.9         11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         11/1/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	7/11/2015	Lou's Police Distributors	\$79.98
10/13/2015       Lou's Police Distributors       \$189.4         10/13/2015       Lou's Police Distributors       \$191.9         6/6/2015       Lou's Police Distributors       \$55.9         11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       922.3         10/129/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/11/2015	Lou's Police Distributors	\$221.88
10/13/2015       Lou's Police Distributors       \$191.9         6/6/2015       Lou's Police Distributors       \$55.9         11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/13/2015	Lou's Police Distributors	\$22.98
6/6/2015       Lou's Police Distributors       \$55.9         11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/13/2015	Lou's Police Distributors	, \$189.42
11/23/2015       Luis B Santiago       \$36.0         12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/13/2015	Lou's Police Distributors	\$191.92
12/2/2014       Massood Mohamad Nasir       \$65.0         10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	6/6/2015	Lou's Police Distributors	\$55.98
10/30/2015       Matheson Tri Gas       \$41.6         04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	11/23/2015	Luis B Santiago	\$36.00
04/31/2015       Matheson Tri Gas       \$41.1         10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	12/2/2014	Massood Mohamad Nasir	\$65.00
10/9/2015       McClatchy/Miami Herald       6,075.0         10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/30/2015	Matheson Tri Gas	\$41.69
10/13/2015       Miami Dade Fire       248.2         9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	04/31/2015	Matheson Tri Gas	\$41.10
9/30/2014       Miami Dade Info. Tech       922.3         10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/9/2015	McClatchy/Miami Herald	6,075.00
10/29/2014       Miami Dade Info. Tech       81.6         10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/13/2015	Miami Dade Fire	248.25
10/27/2015       Miami Herald       \$9,469.0         10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	9/30/2014	Miami Dade Info. Tech	922.37
10/1/2015       Miami Pool       \$950.0         7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/29/2014	Miami Dade Info. Tech	81.62
7/14/2015       Miami Pool       \$895.0         11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/27/2015	Miami Herald	\$9,469.00
11/1/2015       Miami Pool Tech       3,745.0         9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	10/1/2015	Miami Pool	\$950.00
9/30/2015       Miami-Dade Municipal       \$25.0         10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	7/14/2015	Miami Pool	\$895.00
10/30/2015       Municipal Code Corporation       \$226.0         10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	11/1/2015	Miami Pool Tech	3,745.00
10/15/2015       Municipal Code Corporation       \$234.8         11/3/2015       Municipal Code Corporation       \$2,000.1         11/28/2015       Municipal Code Corporation       \$241.1	9/30/2015	Miami-Dade Municipal	\$25.00
11/3/2015 Municipal Code Corporation \$2,000.1 11/28/2015 Municipal Code Corporation \$241.1	10/30/2015	Municipal Code Corporation	\$226.09
11/28/2015 Municipal Code Corporation \$241.1	10/15/2015	Municipal Code Corporation	\$234.80
	11/3/2015	Municipal Code Corporation	\$2,000.11
10/12/2015 Municode 234.1	11/28/2015	Municipal Code Corporation	\$241.17
	10/12/2015	Municode	234.13

10/19/2015	Municode	327.42
11/1/2015	My lawn Service, Inc	\$6,500.00
12/2/2015	My lawn Service, Inc	\$9,360.00
12/2/2015	My lawn Service, Inc	\$1,300.00
11/3/2015	National Youth Football	\$400.00
11/10/2015	Nextel Communications	\$6,5 <b>85.9</b> 0
10/10/2015	Nextel Communications	\$6,669.45
7/17/2015	Office Express Supplies	<b>208.14</b> .
9/5/2015	Office Express Supplies	\$1,204.24
09/3/12015	Office Express Supplies	\$3,103.57
8/13/2015	Office Express Supplies	\$493.34
7/24/2015	Office Express Supplies	\$644.28
7/19/2015	Office Express Supplies	\$101.55
8/6/2015	Office Express Supplies	\$100.68
7/17/2015	Office Express Supplies	\$59.98
8/14/2014	Opa Locka Community Dev	27,470.71
8/2/2015	Orkin	\$73.30
6/13/2015	Orkin	\$386.82
7/3/2015	Orkin	\$73.30
10/17/2015	Orkin	\$110.00
9/13/2015	Orkin	\$73.30
10/4/2015	Orkin	\$73.30
8/16/2015	Orkin	\$110.00
11/15/2015	Orkin	\$220.00
11.27.2015	Panel Desir	100
10/21/2015	Person's H-D Miami, Lc	\$331.53
12/17/2014	Pete's Auto Air, Inc	\$590.00
7/24/2015	Pete's Auto Air, Inc	\$580.00
10/3/2015	Physicians Health Center	\$995.00
	Pinlon Machine shop	\$1,800.00
10/13/2015	Pitney Bowes	531.00
11/18/2015	Pitney Bowes	11,233.91
11/3/2015	Pitney Bowes	199.01
10/6/2015	Pitney Bowes	\$540.50
10/19/2015	Pitney Bowes	\$2,434.91
11/13/2015	Porter's Locksmith	\$225.00
11/9/2015	Porter's Locksmith	\$27.10
10/21/2015	Porter's Locksmith	\$90.00
11/3/2015	Porter's Locksmith	\$82.50
7/12/2015	Power & Energy USA, Inc	\$1,886.89
8/24/2015	Ready Fresh	\$155.49
8/25/2015	Ready Fresh	\$35.16
11/15/2015	Ready Refresh (water)	105.44
10/3/2015	Richard T. Avis/Collectio/ ADT	892.37

10/14/2015	Riddell-All American	\$3,975.00
10/22/2015	Safety Kleen	240.00
10/25/2015	Service Pump	1,575.00
10/21/2015	Shred it	\$83.60
09/2/02015	South Flordia Technology	\$110.00
12/1/2015	Sun Trust	\$105,744.71
7/29/2015	Sunbelt Rentals	<b>4,993.5</b> 5
11/13/2015	Sungard	41,855.72
10/1/2015	Sungard	4,025.00
10/8/2015	Sunrise Concrete, Inc	<b>\$261</b> .11
10/30/2015	Sunshine State One call	\$92.92
11/10/2015	The Bancorp	15,439.32
11/1/2015	The Brown Law Group, Inc	\$22,000.00
9/1/2015	The Corradino Group	2,555.00
9/1/2015	The Corradino Group	3,250.00
11/15/2015	The Tractor Doctor	\$64.50
9/30/2015	Thrifty	1,073.04
10/22/2015	Thyssenkrupp	\$817.43
9/1/2015	ThyssenKrupp Elevator	580.47
11/3/2015	TLO	\$8.75
10/1/2015	Toshiba	300.94
10/1/2015	Toshiba	250.79
10/6/2015	Toshiba	10,227.43
10/12/2015	Toshiba	694.67
10/12/2015	Toshiba	786.32
10/12/2015	Toshiba	637.78
10/17/2015	Toshiba	\$788.07
10/10/2015	Toshiba	\$638.58
10/10/2015	Toshiba	\$694.67
7/29/2015	Total Truck Patrs, Inc	\$299.99
9/26/2015	United Business Form	\$122.00
12/1/2015	United Business Form	\$425.00
10/20/2015	United Business Forms	139.00
10/6/2015	United Business Forms	28.00
10/6/2015	United Business Forms	215.00
10/15/2015	United Business Forms	940.00
<b>10/16/201</b> 5	United Business Forms	237.00
11/3/2015	United HVAC	\$680.00
	United HVAC	\$1,100.60
10/15/2015	United Site Services	203.31
10/14/2015	United Site Services	\$376.76
10/14/2015	United Site Services	\$203.31
10/12/2015	United Site Services - Ingram	376.76
9/4/2015	Universal Waste Services	\$3,322.00

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10/9/2015	Universal Waste Services	\$6,431.26
11/1/2015	Universal Waste Services	\$3,151.72
10/29/2015	Universal Waste Services	\$3,322.94
9/25/2015	Universal Waste Services	\$3,322.94
	Universal Waste Services	\$3,223.55
	Universal Waste Services	\$4,079.92
11/28/2015	Universal Waste Services	\$10,192.73
11/28/2015	Usis Inc	\$5.25
11/6/2015	Usis Inc	\$42.00
10/8/2015	UWS	4,079.92
10/21/2015	UWS	3,223.55
10/1/2015	Veritext Fla Reporting Co	1,276.14
11/4/2015	Walmart	395.79
10/13/2015	Xerox	776.05
11/1/2015	Xerox	\$1,354.02
11/1/2015	Xerox	\$429.80
11/1/2015	Xerox	\$133.74
11/1/2015	Xerox	\$855.91
10/19/2015	Xerox	\$523.91
10/19/2015	Xerox	\$562.41
11/15/2015	Xerox Corp	2,614.01
11/11/2015	XO Communications	4,849.56
10/13/2015	XO Communications	1540
7/30/2015	Xray Concrete	600.00
		2,149,703.63

6,413,059.91

**TOTAL** 

# ATTACHMENT III

# CITY OF OPA-LOCKA FINANCIAL RECOVERY PLAN

### PRESENTED BY:

# DAVID CHIVERTON INTERIM CITY MANAGER



February 2016

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<u>Mayor</u> Myra L. Taylor

<u>Vice Mayor</u> Timothy Holmes

City Commission
Joseph L. Kelly
Luis B. Santiago
Terence Pinder

Prepared by:

David Chiverton, Interim City Manager Keith A. Carswell, Budget Administrator Charmaine Parchment, Finance Director This page is intentionally left blank.



# **Mission Statement:**

The Mission of the City of Opa-Locka is to enhance the quality of life, environment, and safety of our customers and employees in an atmosphere of courtesy, integrity, and quality service.

## Introduction:

In December 2015, the Mayor of Opa-Locka presented a financial stabilization plan that identified:

- an estimated \$4,585,089 in obligations owed to Miami-Dade County (Miami-Dade);
- an estimated \$2,893,155 in obligations owed to various vendors; and
- tasks required to remove a Water and Waste Water Moratorium on building permits imposed by Miami-Dade County DERM.

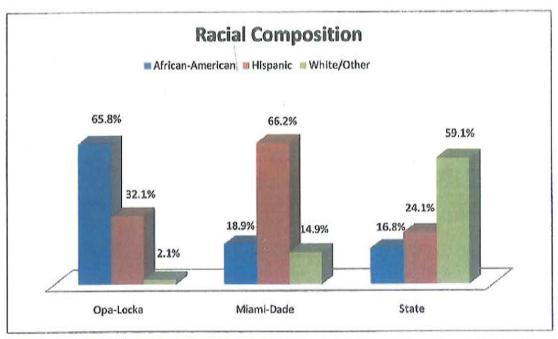
While it should be noted that a portion of the obligations owed to various vendors were duplicate obligations included in monies owed to Miami-Dade as well as reimbursable obligations from grants, the estimated obligations, largely from the previous fiscal year, required the use of revenues from the 2015-16 fiscal year. As of February 12, 2016, the City of Opa-Locka (Opa-Locka) has paid \$1.8 million to satisfy prior year obligations and has completed all tasks in a timely manner for removal of the Water and Waste Water Moratorium! After some adjustments for the mentioned discrepancies, the payments have resulted in the remaining balances as follows:

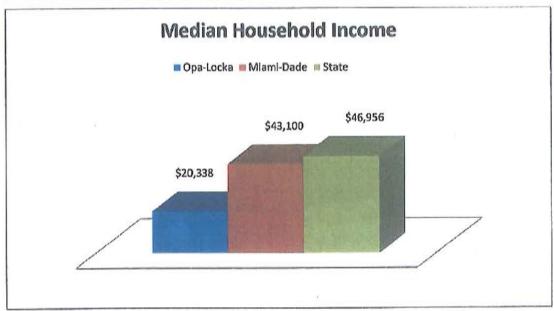
- \$3,516,801 in obligations owed to the Miami-Dade (see Exhibit "A"); and
- \$ 643,282 in obligations owed to various vendors (see Exhibit "B").

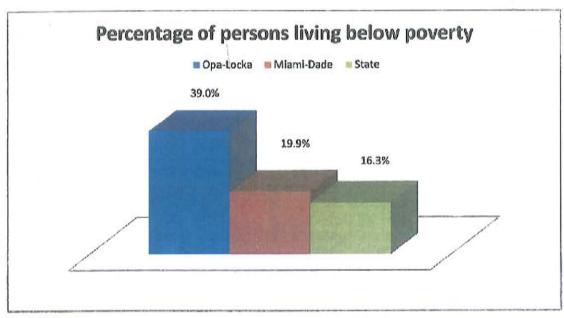
Concurrent with the financial stabilization plan, there were a number of tasks identified to increase revenues and enhance operating efficiency. Those tasks, coupled with input from City Commissioners and staff, form the framework for a comprehensive five (5) year financial recovery plan (plan) that highlight efforts tofurther reduce obligations to Miami-Dade and various vendors, increase non-ad valorem revenues, while moving infrastructure projects forward. In crafting a long-term and sustaining financial recovery plan, the plan was developed within the context of Opa-Locka's socio-economic factors that are constrained within a relatively small geographic area of 4.3 square miles.

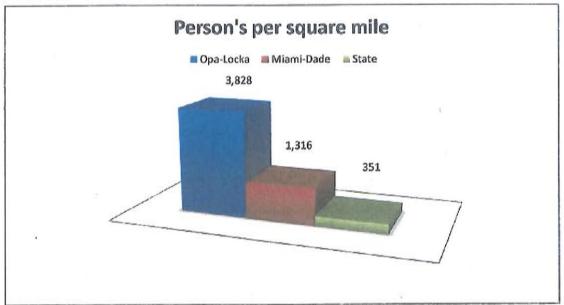
# City of Opa-Locka: A Community Profile

With a 2014 population estimate of 16,460 by the US Census Bureau, Opa-Lockafacessocio-economic challenges that are uniquely different from other Florida municipalities. Consideration of Opa-Locka's socio-economic challenges by policy makers has historically affecteditslong-term financial stability as there has been reluctance to appropriately charge non-ad valorem "fees for service". Based on the latest census data, relative to Miami-Dadeand the State of Florida (State), Opa-Locka's racial composition; median household income; percentage of persons living below the poverty level; and, persons per square mile is as follows:

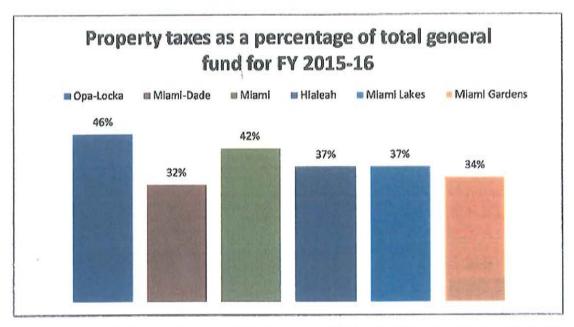




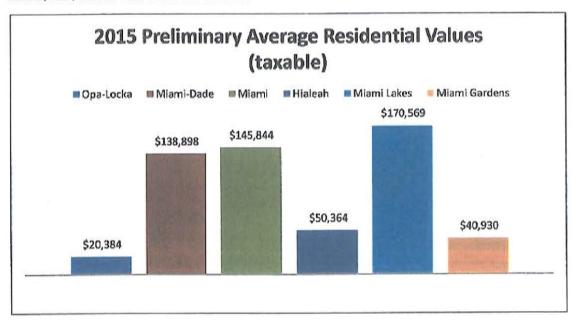




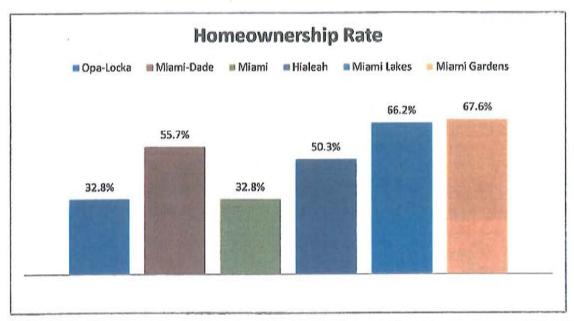
Budgeted at \$5,948,725 for FY 2015-16, ad valorem (property taxes) are the largest revenue source for Opa-Locka and represent a significant percent of the projected general fund revenues. By comparison, property taxes, as a percentage of FY 2015-16 general fund revenues (excluding inter-agency transfers) for Opa-Locka; Miami-Dade; the City of Miami (Miami); the City of Hialeah (Hialeah); the Town of Miami Lakes (Miami Lakes); and, the City of Miami Gardens (Miami Gardens) are as follows:

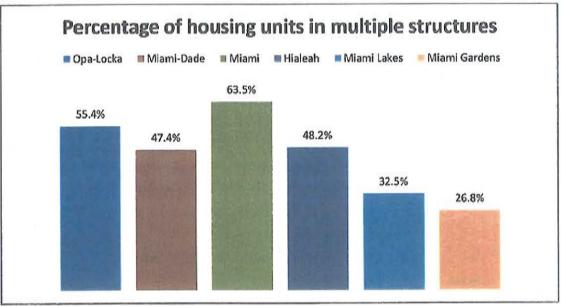


Opa-Locka's property tax base is primarily comprised of "affordable" non-homestead residential (rental) properties. The remaining property tax base is comprised of industrial and multifamily/commercial properties. A significant amount of property in Opa-Locka is also tax-exempt; properties belonging to churches and governmental entities. As a financial indicator for Opa-Locka's general fund, the Miami-Dade County Property Appraiser 2015 Preliminary Average Residential Values (taxable) for Opa-Locka; Miami-Dade; Miami; Hialeah; Miami Lakes; and, Miami Gardens are as follows:



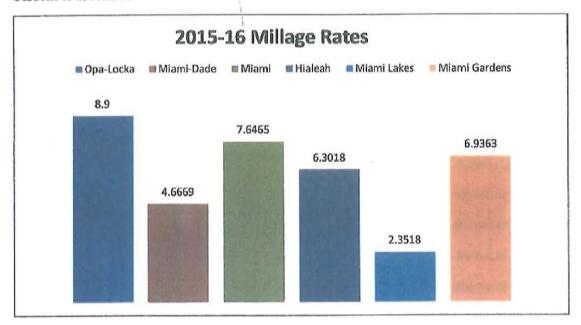
According to the most recent census data, the homeownership rate; and, percentage of multi-housing unit structures are as follows:





Opa-Locka's considerable dependence on property taxes is further evidenced by its FY 2015-16 operating millage rate of 8.90 mills or \$8.9000 per thousand (\$1,000) of assessed property. By comparison, the average millage rate for the thirty-four (34) municipalities within Miami-Dade is 5.36 or \$5.3600 per thousand (\$1,000) of assessed property. Moreover, the FY 2015-16

operating millage rate for Opa-Locka; Miami-Dade; Miami; Hialeah; Miami Lakes; and Miami Gardens is as follows:



With a boundary of only 4.3 square miles, adding new housing stock without annexation takes considerable planning and effortand growing the industrial/commercial property tax base takes even greater strategic planning.

# Proposed repayment of obligations: Miami-Dade County

As of February 12, 2016, the obligations owed to Miami-Dade are largely related to Opa-Locka's Enterprise Funds as noted:

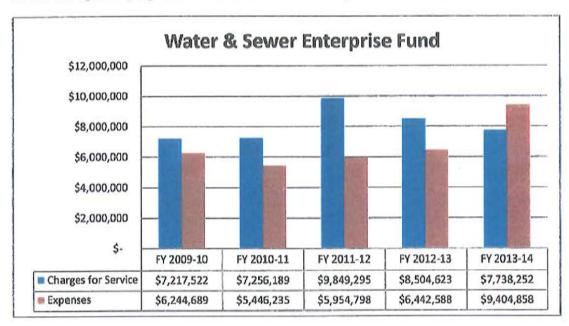
- \$2,374,165 related to the Water &Sewer Enterprise Fund;
- \$ 456,432 related to the Stormwater Utility Management Fund; and
- \$ 485,531 related to the Solid Waste Enterprise Fund.

In general, Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where "charges for services" cover the operation.

#### Water & Sewer Enterprise Fund:

The water & sewer enterprise fund is used to account for the delivery of water and sewer services. Opa-Locka owns approximately 50 miles of water mains and provides water to all areas of the city and a number of residential and commercial accounts outside of the city. Opa-Locka buys water and disposes sewer via an inter-local agreement with Miami-Dade. The four (4) components of the fund are meter reading, water services, sewer services and customer service. Opa-Locka charges commercial and residential customers various rates based on usage/gallons per thousand (1,000). Because of the socio-economic challenges facing Opa-

Locka residents, policy makers have been reluctant to increase charges for services, fluctuating charges for services revenues suggest illegal water usage, and previous administrations have not appropriately collected on outstanding water bills; outstanding water bills currently exceed \$1,000,000! While Opa-Locka's comprehensive annual financial report (CAFAR) has not been completed for fiscal year 2015, the CAFARs for the previous five (5) years show charges for service and operating expenses for the water & sewer enterprise fund as follows:



To compound the financial strain on Opa-Locka's water & sewer system of fluctuating charges for service revenues and increasing operating expenses, a significant number of electronic meters do not read correctly and therefore require manual reads. Additionally, the system has developed serious infiltration problems. Though the purchase and installation of new electronic meters, the number of electronic meters not reading will be reduced for better operating efficiency. The infiltration problem is being addressed though a number of infrastructure projects that are financed primarily though a \$40 million State Revolving Loan Program.

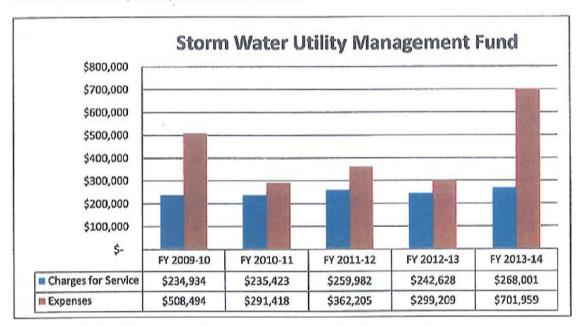
During a recent meeting with Miami-Dade officials, I proposed a five (5) year repayment of <u>all</u> enterprise fund obligations; the proposed five (5) year repayment plan would require approval by the Miami-Dade County Commission and the Opa-Locka City Commission. During the mid-year budget amendment in March 2016, I will be proposing a special assessment to active water accounts for repayment of the \$2,374,165water related obligation to Miami-Dade. The monthlypayments to Miami-Dade at an annual interest rate of 1.5% are calculated to be \$40,839.44 and the surcharge will be based on the following parameters:

 An estimated 229 water accounts that have Senior Citizen Exemptions will be excluded from the surcharge;

 The remaining4,914 water accounts will be assessed an average monthly surcharge of \$5.00 to generate additional monthly revenue of \$24,570.00; and  As part of the mid-year budget amendment, operating expenditures for the water & sewer enterprise fund will be reduced to provide revenues for the Miami-Dade payments and maintain debt service coverage rations.

#### Storm Water Utility Management Fund:

The Storm Water Utility Management Fund assesses a rate of four dollars (\$4.00) per month per sewer account for stormwater operations and capital costs. Activities in this fund include maintenance of the storm drains, canals and street and curb sweeping. Commercial and residential accounts outside Opa-Locka are therefore not assessed the monthly charge. While Opa-Locka's comprehensive annual financial report (CAFR) has not been completed for fiscal year 2015, the CAFRs for the previous five (5) years show revenues and operating expenses for the stormwater utility management fund as follows:

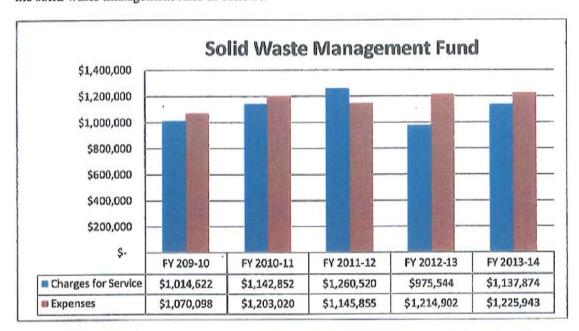


During the mid-year budget amendment in March 2016, I will be proposing a special assessment to active sewer accounts for repayment of the \$456,432stormwater related obligation to Miami-Dade. The monthly payment to Miami-Dade at an annual interest rate of 1.5% is calculated to be \$7,851.36 and the surcharge will be based on the following parameters:

- An estimated 229sewer accounts that have Senior Citizen Exemptions will be excluded from the surcharge;
- The remaining 4,914sewer accounts will be assessed an average monthly surcharge of \$1.50 to generate additional monthly revenue of \$7,371.00; and
- The fee structure and operating expenditures for the sewer enterprise fund will be reviewed and appropriately adjusted as part of the mid-year budget amendment in March 2016 to ensure revenues for the Miami-Dade obligation maintain debt service coverage rations and establish an operating reserve.

#### Solid Waste Management Fund:

The Solid Waste Management Enterprise Fund is used to account for commercial and residential solid waste collection services. Opa-Locka has franchised the collection and disposal of commercial solid waste and budged \$300,000 in franchise fee revenue for FY 2015-16. Opa-Locka has contracted with the same private company to collect residential garbage and trash for its 2,934residential units and assesses a solid waste fee of \$596.00 per residential unit. Additionally, the City has contracted with Miami-Dade to provide recycle collection. While Opa-Locka's comprehensive annual financial report (CAFR) has not been completed for fiscal year 2015, the CAFRs for the previous five (5) years show revenues and operating expenses for the solid waste management fund as follows:



In the coming weeks, a request for proposal will be issued for commercial (franchise) and residential (contract) solid waste collection and disposal. Based upon receipt and concurrent with the awarding of new solid waste agreements, an assessment of the solid waste commercial and residential fee structure will be completed and any appropriate recommendations submitted to Opa-Locka City Commission for consideration. Nonetheless, the solid waste related obligation to Miami-Dade is \$485,531and the monthly payment, with an annual interest rate of 1.5%, iscalculated to be\$8,351.91.

#### Revenue Generation and Operating Efficiency.

While there are opportunities in the general fund to increase revenues in some categories such as "charges for services" and "inter-governmental revenues" (grants), my administration has undertaken the following efforts with respect to Revenue Generation and Operating Efficiency:

Revenue Generation		
Task	Begin Date	Completion Date
Conduct a forensic audit of water and sewer accounts and pursue illegal any and all illegal accounts.	12/2015	3/2016
Conduct a study to determine if any and all civil penalties, utility rates and permit fees meet minimum statutory requirements and re-evaluate said penalties for comparison to other municipalities.	12/2015	4/2016
Review and use all legal means to secure payments for delinquent water and sewer accounts.	12/2015	Ongoing
Review and pursue any and all commercial solid waste accounts that are not contracted with our franchisee.	12/2015	Ongoing
City Manager to meet monthly with City Commissioners to review revenue and expenses relative to adopted budget and implementation of recovery plan.	12/2015	Ongoing
Aggressively pursuing Federal and State funding.	12/2015	Ongoing
Aggressively pursue more grant funding opportunities.	12/2015	Ongoing
Develop vacant City property.	12/2015	Ongoing
Accelerate the sale of surplus City property.	12/2015	Ongoing
Develop and implement a marketing plan to attract manufacturers and distributors.	12/2015	Ongoing
Issue request for proposal for the collection and disposal of commercial and residential solid waste. Negotiate an initial three (3) year contract that will provide up-front payment of a portion, or all, commercial solid waste franchise fees and reduce the cost of residential solid waste collection and disposal.	2/2016	3/2016
Review and use all legal means to secure payments for delinquent code enforcement citations.	2/2016	Ongoing
Establish a Revenue & Compliance Task Force with code enforcement, finance and public works to conduct a systematic site visit of the entire city.	2/2016	9/2016
Present the proposed solid waste agreements to the Opa- Locka City Commission for approval.	4/2016	4/2016

Operating Efficiency		
Task	Begin Date	Completion Date
Review and establish Internal Financial Controls.	12/2015	3/2016
Establish an electronic asset management database and implement a physical inventory of all City assets.	12/2015	4/2016
Re-evaluate and upgrade the computerized management system for water/sewer accounts.	12/2015	4/2016
Re-evaluate and upgrade the computerized management system for occupational licenses/ business tax receipts (BTRs) and permits.	12/2015	4/2016
Generate monthly expenditure and revenue reports relative to the adopted budget at the department level.	12/2015	Ongoing
Enhance and improve the way the City does business through business process re-engineering.	12/2015	Ongoing

# Conclusion: Tough choices ahead.

As noted, Opa-Locka has paid \$1.8 million for obligations to Miami-Dade and various vendors from FY 2015-16 funds; the obligations were primarily from the previous fiscal year. The remaining balance of \$643,282 owed to various vendors will be paid from FY 2015-16 funds and, as part of the mid-year budget amendment in March 2016, the budget will be amended for un-budgeted expenditures. Excluding inter-agency transfers, the FY 2015-16 operating revenue is \$13,854,280. The efforts to increase revenue and minimize operating expenses will not be fully realized during the current fiscal year and therefore, a reduction in the budget will be required to structurally balance by the end of this fiscal year. That budget reduction will include the painful need to restructure and possibly downsize the workforce. Other considerations will include, but not be limited to: furlough days for City employees; review and appropriately increase fees for service; increase ad valorem taxes for next fiscal year; four (4) day work week; explore public/private partnerships for City services; outsource the City's vehicle motor pool; and, outsource Code Enforcement. Finally, I am mindful that without a comprehensive plan for economic and community development, Opa-Locka's tax base is likely to remain flat. Without growth in its tax base, a more aggressive approach to appropriately charge for service and adherence to prudent financial matters, Opa-Locka will be challenged in providing basic municipal services to its residents.