It is my privilege today to speak on behalf of the 434 part-time and full-time staff members here at Cameron University. Having served under Dr. McArthur the past four years, I consider it an honor to be able to stand here and express not only our sincerest appreciation for your previous leadership in establishing this university as an institution of excellence, but our enthusiasm and excitement at what you have to offer the future of Cameron University and southwest Oklahoma.

University presidents are often described as leaders who wear many hats. From educational expert to inspirational orator, the role of president requires a balancing act unlike any other. And so, today, we welcome a man, not of many hats, but rather of many socks. If you are not already aware, President McArthur has become quite the connoisseur of fine foot wear since assuming the role of President this past July, and it is in this commemorative sock collection that we are able to catch a glimpse of the unique conglomerate of qualities that make Dr. McArthur the leader he is.

And so, first I introduce to you, Dr. John McArthur, master of mathematical equations [Ms. Malcolm holds up a pair of socks with mathematical equations on them]. It is in Dr. McArthur's background as a mathematics and physics instructor that we find his passion for problem-solving, a quality he espouses each day in his role as President of Cameron University. Whether it is tackling an unseemingly,

unsolvable dilemma or other or preparing for the unexpected, Dr. McArthur exhibits an almost unassuming quiet confidence that lets everyone around him know that Cameron University will not only survive, but continue to thrive, even in the most uncertain of times.

But we know that even in the best of times, there will be days when the relentless daily demands seem overwhelming and words are, perhaps, better off left unsaid. And so I have here in my hand [Ms. Malcolm holds up a pair of socks with \$%@& on them] a simple reminder that when these days come (and come they will), the staff of Cameron University will be here to walk by your side and to partner with you to carry out the mission and core values that make Cameron University a truly exceptional institution of higher education.

Finally, I have here [Ms. Malcolm holds up a pair of socks with bicycles on them] a reminder of Dr. John McArthur, the person. While today we celebrate those attributes and accomplishments that have made you an extraordinary professional, it is my hope that we will never lose sight of that which has made you an exceptional person. Whether it is your love of bicycling or your sense of humor that leaves us secretly googling physics terminology, we cannot help but be drawn to the genuineness and authenticity that form the foundation of who you are.

Presidential Installation Salutations Staff / Malcolm

We welcome you, Dr. McArthur, and we look forward to joining you on this journey.