# "Where's the Thing"? The Red Book and Our Visual Database - Improvements In Our Supply Chain

### The Problem

The problem with our supply ordering system was a lack of search ability and resources around identifying the supplies we need and use for day to day patient care. Items would get ordered and delivered to floors only to be returned because they were the wrong item.

### Aim/Goal

The goal was to create an online resource with search capabilities that would make it easy for the end user to identify and confirm the items they were ordering before delivery. This capability will reduce the time spent by materials handling staff that then retrieve and restock incorrectly ordered products. There will also be less rework for the end user by being able to verify the proper item prior to ordering.

#### The Team

Ryan Erskine, Project Manager (Materials) Brian Bertrand, Supervisor (Materials) Bill Pyne, Director (Materials) Jeff Berry, Materials Contract Manager (Contracting)

## The Interventions

Through our Rapid Improvement Events (RIE) we look for ways to improve upon the foundation of established processes we have already put in place here at BIDMC.

- Through ongoing discussion with the purchasing department we took ownership of the Red Book from them as we have a more direct relationship with the end user for supply consumption.
- After taking over the process we were able to add a column to the current Red Book called AKA names. This column will allow a better search ability for the end users as the names more commonly reflect the true items use or purpose as opposed to the standard generic description set forth by the distributor.
- Over the past couple of years we have been compiling and updating an AKA database from the units that we have Leaned. This data was key in adding the new column to the Red Book.
- To create an online database for a visual representation of the items we spent many hours photographing items with their respective packaging to show not only how the item may come individually but as a box or sometimes a case.
- Once the items are photographed they are then photo shopped and uploaded to our online materials shared drive.

### The Results/Progress to Date

- For our Visual Database found on our shared drive we have over 1000 photos taken and available for viewing to date.
- As of today we have uploaded the new formatted Red Book with the addition of the AKA Names Column. We currently have updated AKA Names for 648 of 1448 names in the Red Book.



Old & new photos available on our shared drive.

Red Book with AKA names.

### Lessons Learned

- AKA names vary from unit to unit and may cause confusion going unit to unit.
- There are many items that need to be updated still and there are many ways we can still enhance the Red Book functionality.
- Photographing and updating our database is very time consuming but well worth the effort for the end product.
- The pictures have been an amazing tool for our own department use as we deal with day to day activities within BIDMC.
- We cannot give access of our shared drive to the whole institution due to the volume of people, so access is given per request of end users or through staff participants of our RIE events.

## Next Steps/What Should Happen Next

- We will try to finish the AKA names for all missing items by reaching out to staff.
- We will strive to update all missing photos for our Leaned floors.
- We will update old or outdated photos with new photos for correct representation.
- Look at ways to incorporate our tools to the portal, with possibly our own page.



#### For More Information Contact

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